



June 25th, 2026

To whom it may concern:

Corporate Name: Mitsui O.S.K. Lines, Ltd.
Representative: Jotaro Tamura,
President, Chief Executive Officer
Security Code: 9104
Listings: First section of the Tokyo Stock Exchange
Contact: Yosuke Ishibe, General Manager,
Investor Relations Division
(TEL: +81 3 3587 6224)

Change of Representative Directors

Mitsui O.S.K. Lines, Ltd. hereby announces a change to its Representative Directors according to resolutions made at the Board of Directors' meeting held today.

1. Reason of the change : Due to change of management
2. Name and other information of newly appointed and retiring representative directors

(1) Appointment (June 25, 2026)

Name : Jotaro Tamura
New Position : Representative Director, President, Chief Executive Officer
Date of Birth : September 19, 1968
Career Summary : Apr. 1991 Joined Mitsui O.S.K. Lines, Ltd.
Apr. 2018 Managing Director, Region Head - Europe and Africa,
Ocean Network Express (Europe) Ltd.
Apr. 2020 General Manager of Corporate Planning Division, Mitsui O.S.K. Lines, Ltd.
Apr. 2022 Managing Executive Officer
Apr. 2024 Senior Managing Executive Officer
Apr. 2026 President, Chief Executive Officer

Number of the Company's shares held: 19,118 shares

(2) Appointment (June 25, 2026)

Name : Hisashi Umemura
New Position : Representative Director, Executive Vice President Executive Officer
Date of Birth : June 8, 1968
Career Summary : Apr. 1992 Joined Mitsui O.S.K. Lines, Ltd.
Apr. 2018 General Manager of Finance Division
Apr. 2021 Executive Officer
Apr. 2022 Managing Executive Officer
Jun. 2023 Director, Managing Executive Officer
Apr. 2024 Director, Senior Managing Executive Officer
Jun. 2024 Senior Managing Executive Officer
Apr. 2026 Executive Vice President, Executive Officer

Number of the Company's shares held: 18,861 shares

(3) Retirement (June 25, 2026)

Name : Takeshi Hashimoto

Present Position : Representative Director, Chairman of the Board

* His new position as of June 25, 2026 will be Chairman of the Board.

END

[REFERENCE PURPOSE ONLY]

This document has been translated from the Japanese original for reference purposes only.

In case of any discrepancy or inconsistency between this document and the Japanese original, the latter shall prevail.