

To whom it may concern:

Corporate Name: Mitsui O.S.K. Lines, Ltd. Representative: Junichiro Ikeda, President

Security Code: 9104

Listings: First section of the Tokyo Stock

Exchange

Contact: Keiichiro Nakanishi, General Manager,

Corporate Communication Division

(TEL: +81 3 3587 6224)

(Change in Disclosure) Notice Regarding Retirement of a Representative Director

Mitsui O.S.K. Lines, Ltd. hereby announces the following changes to the information disclosed in the timely disclosure dated January 29, 2021 "Notice Regarding Retirement of a Representative Director".

Name and other information of the retiring representative director

Name : Takashi Maruyama

Present Position : Representative Director, Senior Managing Executive Officer

2. Summary of Change

(After change)

Effective Date : March 31, 2021

Takashi Maruyama, current Representative Director, Senior Managing Executive Officer, will resign from his position as our company Representative Director / Director on March 31, 2021. (Planned to assume the position of Senior Managing Executive Officer of DAIBIRU CORPORATION, effective April 1, 2021)

(Previously announced on January 29, 2021)

Effective Date : April 1, 2021

Current Representative Director, Senior Managing Executive Officer, Takashi Maruyama will be a non-representative director on April 1, 2021.

END

[REFERENCE PURPOSE ONLY]

This document has been translated from the Japanese original for reference purposes only. In case of any discrepancy or inconsistency between this document and the Japanese original, the latter shall prevail.