

May 30, 2025

To whom it may concern:

Corporate Name: Mitsui O.S.K. Lines, Ltd.
Representative: Takeshi Hashimoto,
President and Chief Executive Officer
Security Code: 9104
Listings: Tokyo Stock Exchange Prime Market
Contact: Shoichi Kataoka, General Manager,
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Position and Policy on Reduction of Investment Unit

1. Position on Reduction of the Investment Unit

TOKYO—Mitsui O.S.K. Lines, Ltd. (MOL; President & CEO: Takeshi Hashimoto) recognizes that reducing the investment unit is an effective measure to enhance stock liquidity, expand the investor base, and revitalize the stock market.

2. Policy on Reduction of the Investment Unit

MOL will carefully consider the reduction of the investment unit by comprehensively taking into account factors such as stock price levels, market trends, and cost-effectiveness.

End

[REFERENCE PURPOSE ONLY]

This document has been translated from the Japanese original for reference purposes only.

In case of any discrepancy or inconsistency between this document and the Japanese original, the latter shall prevail.