



January 30th, 2026

To whom it may concern:

Corporate Name: Mitsui O.S.K. Lines, Ltd.
Representative: Takeshi Hashimoto, President
Security Code: 9104
Listings: First section of the Tokyo Stock Exchange
Contact: Yosuke Ishibe, General Manager,
Corporate Communication Division
(TEL: +81 3 3587 6224)

Change of Representative Director

Mitsui O.S.K. Lines, Ltd. hereby announces a change to its Representative Director according to resolutions made at the Board of Directors' meeting held today.

1. Reason of the change : Due to change of management
2. Name and other information of retiring representative director

Retirement (April 1, 2026)

Name : Toshinobu Shinoda

Present Position : Representative Director, Executive Vice President Executive Officer

* Current Representative Director, Executive Vice President Executive Officer Toshinobu Shinoda will be a non-representative director on April 1, 2026

END

[REFERENCE PURPOSE ONLY]

This document has been translated from the Japanese original for reference purposes only.

In case of any discrepancy or inconsistency between this document and the Japanese original, the latter shall prevail.