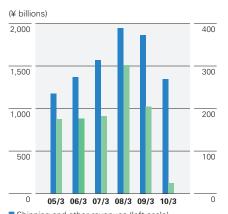
### Financial Highlights Mitsui O.S.K. Lines, Ltd. Years ended March 31

	Millions of yen						Thousands of U.S. dollars
	2010	2009	2008	2007	2006	2005	2010
For the year:							
Shipping and other revenues	¥1,347,965	¥1,865,802	¥1,945,697	¥1,568,435	¥1,366,725	¥1,173,332	\$14,488,016
Shipping and other expenses	1,228,479	1,564,486	1,544,109	1,300,038	1,101,459	917,149	13,203,773
Selling, general and administrative expenses	98,547	104,105	110,303	100,324	92,273	84,388	1,059,190
Operating income	20,939	197,211	291,285	168,073	172,993	171,795	225,053
Ordinary income	24,234	204,510	302,219	182,488	176,502	174,979	260,468
Income before income taxes and minority interests	27,776	197,732	318,202	197,854	188,290	155,057	298,538
Net income	12,722	126,988	190,321	120,940	113,732	98,261	136,737
At year-end:							
Total assets	1,861,312	1,807,080	1,900,551	1,639,940	1,470,824	1,232,252	20,005,503
Net vessels, property and equipment	1,209,176	1,106,746	1,047,825	847,660	769,902	665,320	12,996,303
Interest-bearing debt	775,114	702,617	601,174	569,417	571,429	514,131	8,330,976
Net assets/Shareholders' equity	735,702	695,022	751,652	620,989	424,461	298,258	7,907,373
Amounts per share of common stock:  Yen							U.S. dollars
Net income	¥10.63	¥106.13	¥159.14	¥101.20	¥94.98	¥81.99	\$0.114
Cash dividends applicable to the year	3.00	31.00	31.00	20.00	18.00	16.00	0.032
Management indicators:							
Gearing ratio (%)	118%	113%	88%	104%	135%	173%	
Equity ratio (%)	35.4%	34.5%	35.8%	33.6%	28.9%	24.2%	
ROA (%)	0.7%	6.9%	10.8%	7.8%	8.4%	8.8%	
ROE (%)	2.0%	19.5%	30.9%	24.8%	31.5%	37.8%	
Dividend payout ratio (%)	28.2%	29.2%	19.5%	19.8%	19.0%	19.5%	
Number of MOL Group employees:							
(The parent company and consolidated subsidiaries)	9,707	10,012	9,626	8,621	8,351	7,385	

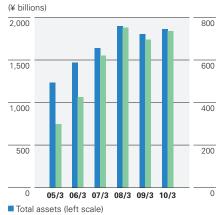
Please refer to the notes on p. 68, for "Translation of foreign currencies" and "Presentation of net assets in the balance sheet."

## SHIPPING AND OTHER REVENUES AND ORDINARY INCOME



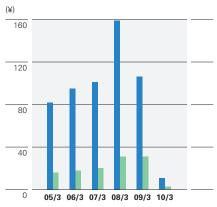
■ Shipping and other revenues (left scale) Ordinary income (right scale)

# TOTAL ASSETS AND NET ASSETS/ SHAREHOLDERS' EQUITY



■ Net assets/Shareholders' equity (right scale)

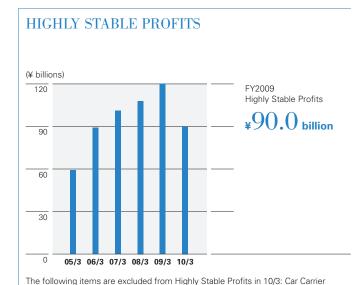
## NET INCOME PER SHARE AND CASH DIVIDENDS APPLICABLE TO THE YEAR



■ Net income per share

Cash dividends applicable to the year

### **Key Financial Indicators**



business, and Terminal business and Logistics business in Containership Segment.

### GEARING RATIO AND EQUITY RATIO FY2009 150 Gearing Ratio 118% 125 FY2009 Equity Ratio 100 75 30 - Gearing ratio (left scale) Equity ratio (right scale) 50 06/3 07/3 08/3 09/3

# COST REDUCTIONS (\*billions) 100 Ahead of plan 10/3 25 0 08/3 09/3 10/3 MOL ADVANCE Original Plan



