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→ One Direction Our New Growth Scenario



In fiscal 2012, we implemented Business Structural Reforms (BSR) to make MOL more resilient to the risk of changes in market prices, particularly in dry bulkers. In fiscal 2013, we are now drawing on all our strengths to execute "RISE 2013," a single-year management plan that is designed to return MOL to profitability. Among other initiatives, this plan seeks to enhance the measures set forth in the BSR, to expand highly stable profits and to strengthen the cost competitiveness of our containership business. Beyond that, we are working in one direction—to put MOL on a new growth trajectory.

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MOL'S IR WEBSITE



Ⓞ <http://www.mol.co.jp/ir-e/index.html>

MOL'S COMMUNICATION TOOLS

MOL produces the following publications as a means of promoting communication with stakeholders:

*The latest versions of all reports can be found on our website.

Ⓞ <http://www.mol.co.jp/menu-e.html>

ANNUAL REPORT*

A detailed explanation of investor relations information such as a message from top management, management strategy, business environment, operating results and financial data. Primarily for shareholders and other investors.



ENVIRONMENTAL AND SOCIAL REPORT*

This report introduces the company's approach to corporate social responsibility (CSR) and the environment, and our latest initiatives, to all stakeholders. The report uses illustrations, tables and graphs and reflects the voices of our forefront staff where possible.



MOL INVESTOR GUIDEBOOK*

Easy-to-understand analysis using tables, charts and graphs of the MOL Group's management plans, key financial indicators, business activities, market position and operating environment in each business. Primarily for shareholders and other investors.



MARKET DATA*

This report uses graphs and tables to introduce the latest marine transport-related information, such as freight rates for dry bulkers and tankers, and containership trade volume. Primarily for shareholders and other investors.



CORPORATE PROFILE

Easy-to-understand discussion of the company's business activities. Mainly for customers, business partners, local communities, and job-hunting university students and professionals, as well as the general public.

