

FINANCIAL HIGHLIGHTS

Mitsui O.S.K. Lines, Ltd. Years ended March 31

	Millions of yen						Thousands of U.S. dollars	
	2013	2012	2011	2010	2009	2008	2013	
For the year:								
Shipping and other revenues	¥1,509,194	¥1,435,221	¥1,543,661	¥1,347,965	¥1,865,802	¥1,945,697	\$16,046,720	
Shipping and other expenses	1,432,014	1,368,795	1,328,960	1,228,479	1,564,486	1,544,109	15,226,093	
Selling, general and administrative expenses	92,946	90,886	91,300	98,547	104,105	110,303	988,261	
Operating income (loss)	(15,766)	(24,460)	123,401	20,939	197,211	291,285	(167,634)	
Ordinary income (loss)	(28,568)	(24,320)	121,622	24,235	204,511	302,219	(303,753)	
Income (loss) before income taxes and minority interests	(137,939)	(33,516)	95,367	27,776	197,732	318,202	(1,466,656)	
Net income (loss)	(178,847)	(26,009)	58,277	12,722	126,988	190,321	(1,901,616)	
Free cash flows [(a) + (b)]	(25,285)	(129,298)	46,970	(40,055)	(71,038)	23,291	(268,846)	
Cash flows from operating activities (a)	78,956	5,014	181,755	93,428	118,984	283,359	839,511	
Cash flows from investing activities (b)	(104,241)	(134,313)	(134,785)	(133,484)	(190,022)	(260,068)	(1,108,357)	
Tangible/intangible fixed assets increased	164,890	175,726	220,443	204,190	223,208	303,573	1,753,216	
At year-end:								
Total assets	2,164,611	1,946,162	1,868,741	1,861,312	1,807,080	1,900,551	23,015,534	
Net vessels, property and equipment	1,303,967	1,293,803	1,257,823	1,209,176	1,106,746	1,047,825	13,864,615	
Interest-bearing debt	1,046,865	869,619	724,259	775,114	702,617	601,174	11,130,941	
Net assets/Shareholders' equity	619,493	717,909	740,247	735,702	695,022	751,652	6,586,847	
Amounts per share of common stock:								
		Yen						U.S. dollars
Net income (loss)	¥(149.57)	¥(21.76)	¥48.75	¥10.63	¥106.13	¥159.14	\$(1.590)	
Cash dividends applicable to the year	–	5.00	10.00	3.00	31.00	31.00	–	

Management indicators:							
Gearing ratio (%)	196	136	110	118	113	88	
Equity ratio (%)	24.7	32.8	35.4	35.4	34.5	35.8	
ROA (%)	(8.7)	(1.4)	3.2	0.7	6.9	10.8	
ROE (%)	(30.5)	(4.0)	8.8	2.0	19.5	30.9	
Dividend payout ratio (%)	–	–	20.5	28.2	29.2	19.5	
Number of MOL Group employees: (the parent company and consolidated subsidiaries)	9,465	9,431	9,438	9,707	10,012	9,626	

Please refer to the notes on p. 72, for "Translation of foreign currencies" and "Presentation of net assets in the balance sheet."