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Editorial Policy

In this annual report, we have included a main feature to help readers understand the Business Structural Reforms that MOL implemented in the fourth quarter of fiscal 2015 and the single-year management plan to be implemented in 2016. We have also included an additional feature about our focus on business development in Asia. With the smooth, steady implementation of these measures, we will accelerate back toward a growth trajectory.

MOL's Communication Tools

MOL produces the following publications as a means of promoting communication with stakeholders: The latest versions of all reports can be found on our website.

▶ <http://www.mol.co.jp/ir-e/> Annual Report
Investor Guidebook
Market Data

▶ <http://www.mol.co.jp/csr-e/> Safety, Environmental and Social Report

Forward-Looking Statements

This annual report contains forward-looking statements concerning MOL's future plans, strategies and performance. These statements represent assumptions and beliefs based on information currently(*) available and are not historical facts. Furthermore, forward-looking statements are subject to a number of risks and uncertainties that include, but are not limited to, economic conditions, worldwide competition in the shipping industry, customer demand, foreign currency exchange rates, price of bunker, tax laws and other regulations. MOL therefore cautions readers that actual results may differ materially from these predictions.

(*)As of June 21, 2016 unless otherwise specified.