

Financial and Non-Financial Highlights

MOL STEP

MOL ADVANCE

GEAR UP!
MOL

RISE 2013

STEER FOR
2020

	2006/3	2007/3	2008/3	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3
Millions of yen											
For the year:											
Shipping and other revenues	¥1,366,725	¥1,568,435	¥1,945,697	¥1,865,802	¥1,347,965	¥1,543,661	¥1,435,221	¥1,509,194	¥1,729,452	¥1,817,070	¥1,712,223
Shipping and other expenses	1,101,459	1,300,038	1,544,109	1,564,486	1,228,479	1,328,960	1,368,795	1,432,014	1,587,902	1,683,795	1,594,569
Selling, general and administrative expenses	92,273	100,324	110,303	104,105	98,547	91,300	90,886	92,946	100,458	116,025	115,330
Operating income (loss)	172,993	168,073	291,285	197,211	20,939	123,401	(24,460)	(15,766)	41,092	17,250	2,324
Ordinary income (loss)	176,502	182,488	302,219	204,511	24,235	121,622	(24,320)	(28,568)	54,986	51,330	36,269
Income (loss) before income taxes and minority interests	188,290	197,854	318,202	197,732	27,776	95,367	(33,516)	(137,939)	71,710	58,332	(154,385)
Profit (loss) attributable to owners of parent	113,732	120,940	190,321	126,988	12,722	58,277	(26,009)	(178,847)	57,394	42,356	(170,448)
Free cash flows [(a) + (b)]	8,838	20,369	23,291	(71,038)	(40,055)	46,970	(129,298)	(25,285)	(25,615)	(66,656)	182,509
Cash flows from operating activities (a)	163,914	156,418	283,359	118,984	93,428	181,755	5,014	78,956	94,256	92,495	209,190
Cash flows from investing activities (b)	(155,076)	(136,049)	(260,068)	(190,022)	(133,484)	(134,785)	(134,313)	(104,241)	(119,871)	(159,151)	(26,681)
Depreciation and amortization	65,700	68,581	74,481	78,156	88,366	77,446	85,624	94,685	83,984	87,804	92,772
At year-end:											
Total assets	1,470,824	1,639,940	1,900,551	1,807,080	1,861,312	1,868,741	1,946,162	2,164,611	2,364,695	2,624,050	2,219,587
Net vessels, property and equipment	769,902	847,660	1,047,825	1,106,746	1,209,176	1,257,823	1,293,803	1,303,967	1,379,245	1,498,028	1,376,432
Interest-bearing debt	571,429	569,417	601,174	702,617	775,114	724,259	869,619	1,046,865	1,094,081	1,183,401	1,044,980
Net assets	424,461	620,989	751,652	695,022	735,702	740,247	717,909	619,493	783,549	892,435	646,925
Shareholders' equity	424,461	550,764	679,315	623,714	659,507	660,795	637,422	535,423	679,160	782,557	540,951
Amounts per share of common stock:											
Yen											
Profit (loss) attributable to owners of parent	¥94.98	¥101.20	¥159.14	¥106.13	¥10.63	¥48.75	(¥21.76)	(¥149.57)	¥47.99	¥ 35.42	¥ (142.50)
Net assets	354.01	459.55	567.74	521.23	551.70	552.83	533.27	447.76	567.90	654.26	452.28
Cash dividends applicable to the year	18.00	20.00	31.00	31.00	3.00	10.00	5.00	–	5.00	7.00	5.00
Management indicators:											
Gearing ratio (%)	135	104	88	113	118	110	136	196	161	151	193
Net gearing ratio (%)	120	94	79	99	105	100	123	158	135	135	164
Equity ratio (%)	28.9	33.6	35.8	34.5	35.4	35.4	32.8	24.7	28.7	29.8	24.4
ROA (%) ^(*)	13.1	11.7	17.1	11.0	1.3	6.5	(1.3)	(1.4)	2.4	2.1	1.5
ROE (%)	31.5	24.8	30.9	19.5	2.0	8.8	(4.0)	(30.5)	9.5	5.8	(25.8)
Dividend payout ratio (%)	19.0	19.8	19.5	29.2	28.2	20.5	–	–	10.4	19.8	–
CO ₂ Emissions of MOL Fleet (Thousand tons)	17,457	18,392	20,065	20,374	18,684	20,053	19,435	19,053	18,860	18,803	18,676
Number of MOL Group employees: (the parent company and consolidated subsidiaries)	8,351	8,621	9,626	10,012	9,707	9,438	9,431	9,465	10,289	10,508	10,500

(*) Ordinary income (loss) / Average total assets at the beginning and the end of the fiscal year.