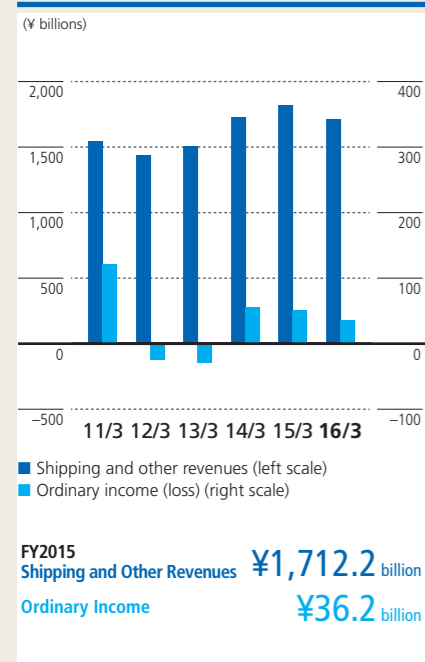


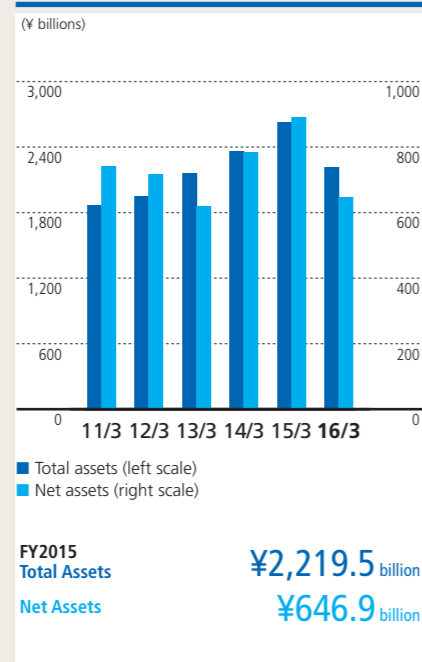
# Key Indicators

## Shipping and Other Revenues/ Ordinary Income (Loss)



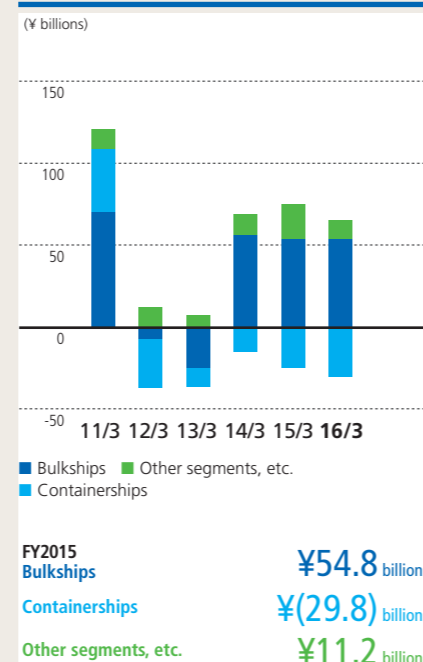
Shipping and other revenues decreased ¥104.8 billion year on year and ordinary income decreased ¥15.0 billion due to unprecedented stagnation in the dry bulker market and in containership freight rates despite tailwinds from the weaker yen, lower bunker prices and strong market conditions for tankers.

## Total Assets/Net Assets



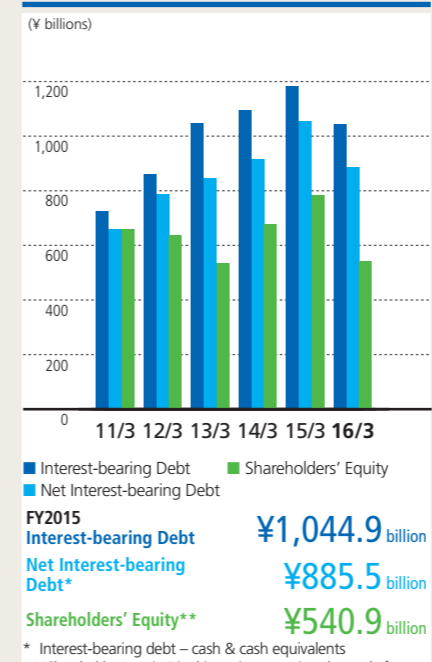
Total assets as of March 31, 2016 were ¥404.4 billion lower than at March 31, 2015 due to decreases in vessels and investment securities. Net assets decreased ¥245.5 billion year on year due mainly to decreases in retained earnings.

## Ordinary Income (Loss) by Segment



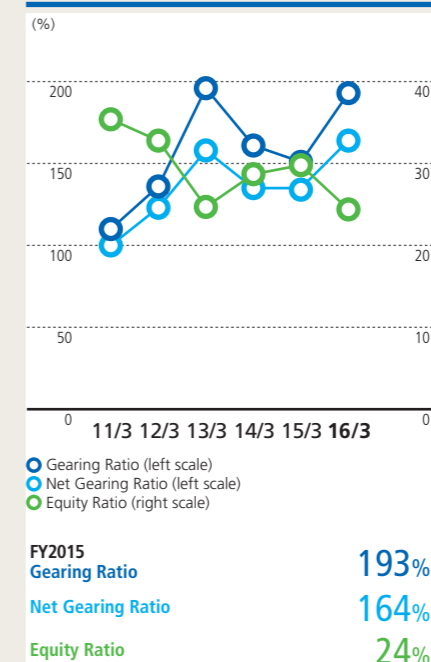
In the bulkships segment, the higher profits of the tankers and the LNG carriers/offshore businesses offset the lower profits of dry bulkers and car carriers. The containerships segment posted a larger ordinary loss than fiscal 2014.

## Interest-bearing Debt / Net Interest-bearing Debt / Shareholders' Equity



Interest-bearing debt decreased ¥138.4 billion to ¥1,044.9 billion due to a decrease in short-term borrowings and corporate bonds. Shareholders' equity decreased ¥241.6 billion to ¥540.9 billion due to lower retained earnings following the Business Structural Reforms.

## Gearing Ratio / Net Gearing Ratio / Equity Ratio



The net gearing ratio worsened 29 points and the equity ratio worsened 5 points, reflecting the ¥241.6 billion decrease in shareholders' equity, the ¥138.4 billion fall in interest-bearing debt, and the ¥404.4 billion decrease in total assets.

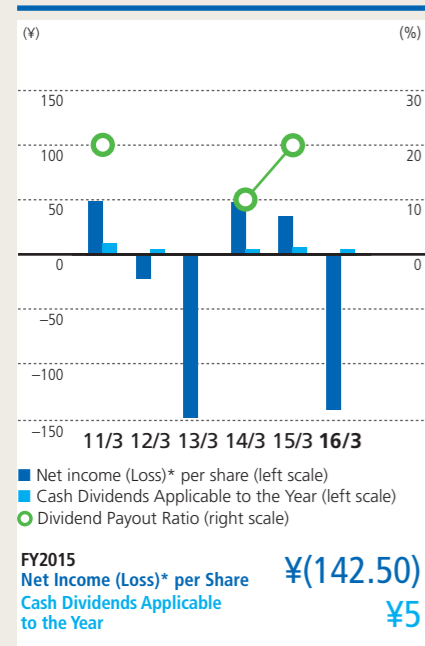
## Credit Ratings (As of June 2016)

	Type of Rating	Rating
JCR	Short-term debt rating (CP)	J-1*
	Long-term preferred debt (issuer) rating	A-*
	Long-term debt rating	A-*
R&I	Issuer rating	BBB
	Short-term debt rating (CP)	a-2
	Long-term individual debt rating	BBB
Moody's	Corporate family rating	Ba1*
JCR		A-*
R&I		BBB
Moody's		Ba1*

MOL's credit ratings are currently under downward pressure due mainly to the financial burden of the Business Structural Reforms and the protracted stagnation of the marine transport market. Going forward, MOL will continue to provide explanations to the credit rating agencies about its growth strategies and path to improved financial standing with the continued aim of improving its credit ratings.

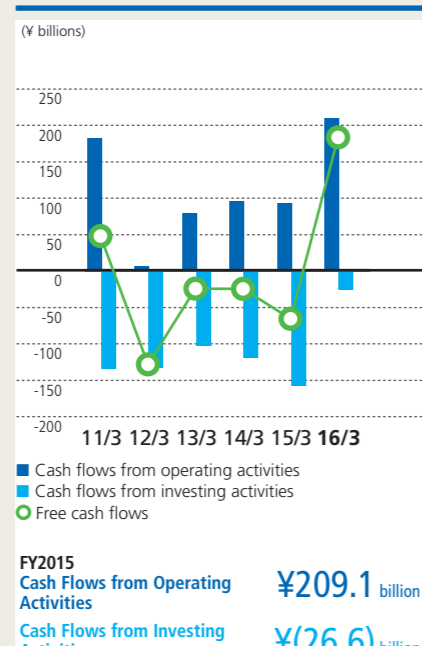
(\*)Credit monitor rating

## Net Income (Loss)\* per Share/Cash Dividends Applicable to the Year/ Dividend Payout Ratio



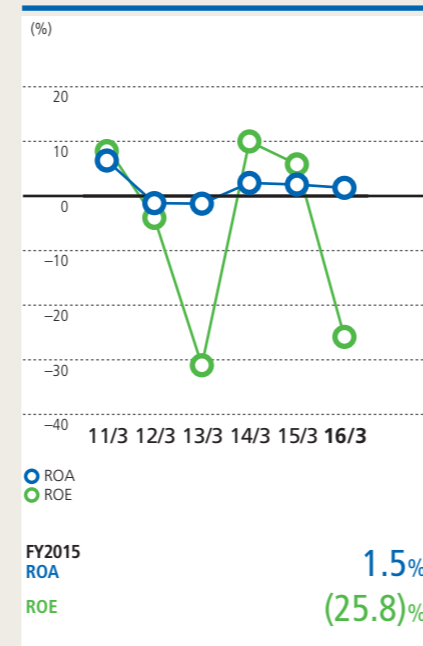
Due mainly to recording expenses related to the Business Structural Reforms, net income\* declined ¥212.8 billion. MOL paid ¥5 per share in dividends for the fiscal year, including a ¥3.5 interim dividend, a year-on-year decrease of ¥2 per share.

## Cash Flows



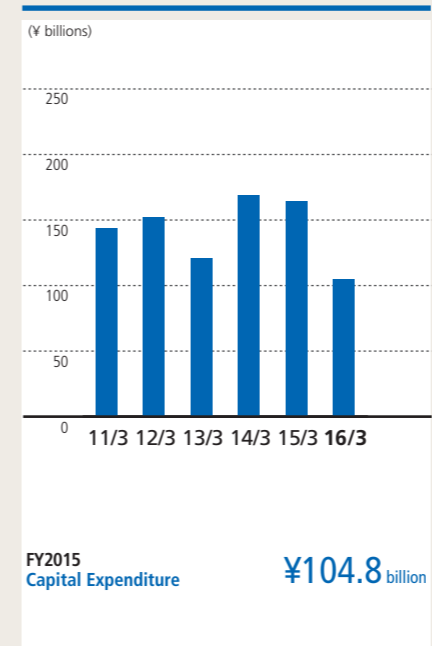
Net cash provided by operating activities was up ¥116.6 billion year on year, while cash used in investing activities narrowed by ¥132.4 billion, to ¥26.6 billion; resulting in positive free cash flows.

## ROA/ROE



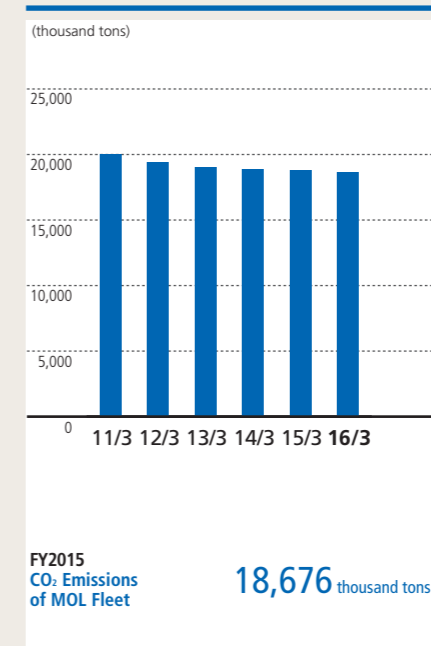
ROA and ROE were both lower as ordinary income and net income both fell due mainly to the lower market and the recording of an extraordinary loss following the Business Structural Reforms.

## Capital Expenditure



Capital expenditure represented here is the net amount calculated by deducting proceeds from the sale of vessels when delivered from "Tangible/intangible fixed assets increased" contained in the annual securities report.

## CO<sub>2</sub> Emissions of MOL Fleet



The listed CO<sub>2</sub> emissions were mainly from bunker A and C used as fuel for vessels operated by the MOL Group.

\*Profit (loss) attributable to owners of the parent