

Business Performance in FY2015 and Outlook for FY2016

Mitsui O.S.K. Lines, Ltd.

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Note1: Fiscal Year = from April 1 to March 31
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Q1 = April to June

Q2 = July to September

Q3 = October to December

Q4 = January to March

Note2: Figures less than JPY 0.1 billion are rounded down.

Note3: Net income/loss = Profit/loss attributable to owners of parent

FY2015 Full-year Results [Consolidated]

*as of January 29, 2016

| | | F | FY2014 Result | | | FY2015 Previous foreca | ast* | | | |
|-----------------------|------------|------------|------------------|------------|------------|---------------------------|------------|------|------------|-----------|
| (billion yen) | Q1 | Q2 | Q3 | Q4 | Full-year | Full-year | Yo | Υ | Full-year | Variance |
| Revenue | 449.4 | 455.2 | 412.4 | 395.0 | 1,712.2 | 1,817.0 | - 104.8 | -6% | +1,720.0 | - 7.7 |
| Operating income/loss | 1.8 | 6.3 | 1.4 | - 7.2 | 2.3 | 17.2 | - 14.9 | -87% | - 5.0 | +7.3 |
| Ordinary income/loss | 10.8 | 16.9 | 10.9 | - 2.5 | 36.2 | 51.3 | - 15.0 | -29% | +32.0 | +4.2 |
| Net income/loss | 12.7 | - 13.0 | 13.5 | - 183.7 | - 170.4 | 42.3 | - 212.8 | - | - 175.0 | +4.5 |
| Average exchange rate | ¥120.02/\$ | ¥123.62/\$ | ¥121.15/\$ | ¥117.69/\$ | ¥120.62/\$ | ¥108.34/\$ | +¥12.28/\$ | | ¥120.45/\$ | +¥0.17/\$ |
| Average bunker price | \$369/MT | \$286/MT | \$235/MT | \$173/MT | \$265/MT | \$503/MT | -\$238/MT | | \$264/MT | +\$1/MT |

[Ordinary income/loss] YoY Comparison (Major factors)

(¥ billion)

| Fluctuation of Foreign Exchange | +24.0 | YoY | ¥12.28/\$ | ¥ Weaker |
|--|--------|-----|-----------|----------|
| Fluctuation of Bunker Price | +70.0 | | \$238/MT | Lower |
| Fluctuation of Cargo Volume/Freight Rates, Others. | -109.0 | | | |
| (Total) | -15.0 | | | |

[By segment]

| | Upper | Revenue | | | | | | | | |
|--------------------|-------|-------------|------------|-------|-----------|-----------|--------|------|----------------|-------------|
| | Lower | Ordinary in | ncome/loss | | | | | | *as of Janua | ry 29, 2016 |
| | | F | Y2015 Resi | ult | | FY2014 | | | FY2015 | |
| | | | | | | Result | | | Previous forec | |
| (billion yen) | Q1 | Q2 | Q3 | Q4 | Full-year | Full-year | Yo | Y | Full-year | Variance |
| Bulkships | 215.2 | 221.2 | 201.9 | 200.4 | 838.8 | 857.2 | -18.3 | -2% | 839.0 | -0.1 |
| Duikships | 10.8 | 18.2 | 15.7 | 9.9 | 54.8 | 54.1 | +0.7 | +1% | 50.0 | +4.8 |
| Cantainarahina | 194.5 | 194.6 | 171.8 | 158.1 | 719.1 | 787.0 | -67.9 | -9% | 725.0 | -5.8 |
| Containers hips | -5.0 | -4.1 | -9.2 | -11.4 | -29.8 | -24.1 | -5.6 | - | -31.0 | +1.1 |
| Ferry& | 12.8 | 13.0 | 12.5 | 11.2 | 49.6 | 56.0 | -6.4 | -11% | 50.0 | -0.3 |
| Domestic transport | 0.8 | 1.5 | 1.4 | 0.5 | 4.4 | 4.4 | 0 | -1% | 4.5 | 0 |
| Associated | 24.8 | 24.4 | 23.8 | 23.4 | 96.6 | 108.3 | -11.7 | -11% | 98.0 | -1.3 |
| businesses | 2.5 | 1.8 | 2.9 | 2.9 | 10.1 | 10.9 | -0.7 | -7% | 9.5 | +0.6 |
| Othors | 1.9 | 1.9 | 2.2 | 1.8 | 7.9 | 8.2 | -0.2 | -4% | 8.0 | 0 |
| Others | 1.3 | 0.2 | 1.7 | 0.1 | 3.5 | 4.1 | -0.6 | -15% | 3.5 | 0 |
| Adington | - | - | - | - | - | - | _ | - | - | _ |
| Adjustment | 0.2 | -0.8 | -1.6 | -4.7 | -6.9 | 1.8 | -8.7 | - | -4.5 | -2.4 |
| Consolidated | 449.4 | 455.2 | 412.4 | 395.0 | 1,712.2 | 1,817.0 | -104.8 | -6% | 1,720.0 | -7.7 |
| Consondated | 10.8 | 16.9 | 10.9 | -2.5 | 36.2 | 51.3 | -15.0 | -29% | 32.0 | +4.2 |

Note 1: Revenues from customers, unconsolidated subsidiaries and affiliated companies.

Note 2:Bulkships =Dry bulkers, Tankers, LNG carriers/Offshore businesses, Car carriers

Note 3:Associated Businesses =Real estate, Cruise ships, Tug boats, Trading, Temporary staffing, etc.

Outline of FY2015 Full-year Results (I) [Consolidated]

[Overall]

- Ordinary income decreased by 29% from the previous year. Q4 (three months) showed deficits despite securing higher profits for the first nine months (Q1-3) in a year-on-year comparison, resulting in decrease for the full year.
 - ← Deterioration in the containership and dry bulker markets outstripped any gains from low bunker prices, the weaker yen, and the rising tanker market. Downturn in foreign exchange gain on a non-consolidated basis generated in the previous year.
- Ordinary income ended slightly above the previous outlook (January 29) due to a difference in the number of voyages completed and other factors.
- ◆ Recorded -¥170.4 billion in net loss due to recording of extraordinary loss (-¥179.3 billion) related to business structural reforms in the dry bulker and containership businesses in Q4.

[By segment] [Ordinary income/loss for FY2015 (year-on-year comparison)]
Bulkships [¥54.8 billion (+¥0.7 billion)]

■Dry bulkers:

- Vessels on spot contracts: The Capesize market remained lackluster as it was unable to recover even in the peak season as originally expected. Bearish market momentum contributed to the deepening slump, with increasing anxieties over the slowdown of China's economy. Markets for all ships types deteriorated, and the Baltic Dry Index continuously marked new lows since fall.
- Vessels on mid- and long-term transport contracts: Continued to secure stable profits through long-term transport contracts (iron ore, steaming coal, woodchips, etc.)
 - ⇒ Substantially deteriorated compared to the previous year. Recorded a slight deficit for the full year as a result of negative margins on spot operations, which offset stable profits from mid- and long-term cargo contracts.

■Tankers:

- Crude oil tankers: The market was vigorous due to the increase in actual demand resulting from low crude oil prices and increases in strategic reserves. The market remained firm throughout the year. → A large increase in profits compared to the previous year.
- Product tankers remained generally firm due to new operations at Middle East refineries, etc. Profits improved significantly from deficits recorded in the previous year. Both the LPG carrier and chemical tanker markets remained firm.
- ⇒ Ordinary income increased significantly.

Outline of FY2015 Full-year Results (II) [Consolidated]

■ LNG carriers/Offshore businesses:

- Steadily posted profits within the scope of the initial outlook. New projects, which started in FY2015, contributed to profits.
- ⇒ Significant increase in ordinary income compared to the previous year, when drydocking, etc., generated one-time expenditures.

■ Car carriers:

- While trade from Japan mainly to North America was firm, cargo volume to resource-producing countries declined.
- ⇒ Ordinary income decreased compared to the previous year.

Containerships [-\footnote{29.8 billion (-\footnote{45.6 billion)}]

- ◆ Asia-North America route: Demand/supply environment deteriorated due to increase in fleet supply although cargo traffic remained generally firm, and freight rates have fallen to historically low levels since the winter season.
- ◆ Asia-Europe route, Asia-South America route: Cargo traffic decreased, and freight rates were at historically low levels. Despite an aggressive reduction in sailings on those routes, the lack of any increase in demand precluded a rate increase.
- ◆ Route rationalization: Implemented a large rationalization including suspension of services, mainly on the North-South route. Reduced capacity on the Asia-South America East Coast route by half, starting in February.
- ⇒ Larger fall in freight rates offset the positive impacts of low bunker prices and route rationalization, resulting in increased losses compared to the previous year.

Ferry & domestic transport [¥4.4 billion (±0)]

Secured the same level of income as the previous year despite the impact of an accidental fire aboard a ferry that occurred in July 2015.

Associated businesses [¥10.1 billion (-¥0.7 billion)]

Income decreased due to temporary costs related to the completion of the Shin-Daibiru Building (recorded in Q1).

Others + Adjustment [-\forall 3.4 billion (-\forall 9.3 billion)]

Foreign exchange gain on a non-consolidated basis (+¥6.1 billion) turned to a loss in this fiscal year.

[Dividend] ¥5 per share for the full year (interim ¥3.5 already paid + year-end ¥1.5) (Same as the previous announcement)

FY2016 Full-year Forecast [Consolidated]

| | FY2016 Forecast | | |] | FY2015 Result | - | YoY | |
|-----------------------|-----------------|------------|------------|------------|---------------|------------|------------|-------|
| (billion yen) | H1 | H2 | Full-year | H1 | H2 | Full-year | (Full- | year) |
| Revenue | 759.0 | 757.0 | 1,516.0 | 904.6 | 807.5 | 1,712.2 | - 196.2 | -11% |
| Operating income/loss | -0.5 | 3.5 | 3.0 | 8.1 | -5.8 | 2.3 | +0.6 | +29% |
| Ordinary income/loss | 7.5 | 12.5 | 20.0 | 27.7 | 8.4 | 36.2 | - 16.2 | -45% |
| Net income/loss | 7.5 | 12.5 | 20.0 | -0.2 | -170.2 | -170.4 | +190.4 | -112% |
| Average exchange rate | ¥108.00/\$ | ¥108.00/\$ | ¥108.00/\$ | ¥121.82/\$ | ¥119.42/\$ | ¥120.62/\$ | -¥12.62/\$ | |
| Average bunker price | \$220/MT | \$240/MT | \$230/MT | \$328/MT | \$204/MT | \$265/MT | -\$35/MT | |

Note: "Average bunker Price" Consumption price for fiscal results (FY2014), purchase price for the fiscal projection (FY2015):

(cf)Sensitivity against Ordinary income

FY2016 (Full-year/Max)

FX Rate: ±¥ 1.0 bn/¥1/\$

Bunker Price ±¥ 0.17 bn/\$1/MT

[By segment]

| Upper | Revenue |
|-------|----------------------|
| Lower | Ordinary income/loss |

| | FY: | 2016 Forec | ast | | FY2015 Result | | YoY | | |
|-------------------|-------|------------|-----------|-------|---------------|-----------|---------|-------|--|
| (billion yen) | H1 | H2 | Full-year | H1 | H2 | Full-year | (Full- | year) | |
| Bulkships | 360.0 | 365.0 | 725.0 | 436.4 | 402.4 | 838.8 | - 113.8 | -14% | |
| | 16.5 | 18.5 | 35.0 | 29.1 | 25.7 | 54.8 | - 19.8 | -36% | |
| Cantainarahina | 325.0 | 320.0 | 645.0 | 389.1 | 329.9 | 719.1 | - 74.1 | -10% | |
| Containerships | -17.0 | -15.0 | -32.0 | -9.1 | -20.6 | -29.8 | - 2.1 | - | |
| Ferries & Coastal | 22.0 | 21.5 | 43.5 | 25.8 | 23.7 | 49.6 | - 6.1 | -12% | |
| RoRo Ships | 2.5 | 3.0 | 5.5 | 2.4 | 1.9 | 4.4 | +1.0 | +24% | |
| Associated | 48.0 | 47.0 | 95.0 | 49.3 | 47.2 | 96.6 | - 1.6 | -2% | |
| businesses | 6.0 | 6.0 | 12.0 | 4.3 | 5.8 | 10.1 | +1.8 | +18% | |
| Othors | 4.0 | 3.5 | 7.5 | 3.9 | 4.0 | 7.9 | - 0.4 | -6% | |
| Others | 0.7 | 0.8 | 1.5 | 1.6 | 1.9 | 3.5 | - 2.0 | -58% | |
| Adjustment | - | - | - | - | - | - | - | - | |
| Adjus tme nt | -1.2 | -0.8 | -2.0 | -0.5 | -6.3 | -6.9 | +4.9 | - | |
| Consolidated | 759.0 | 757.0 | 1,516.0 | 904.6 | 807.5 | 1,712.2 | - 196.2 | -11% | |
| Consolidated | 7.5 | 12.5 | 20.0 | 27.7 | 8.4 | 36.2 | - 16.2 | -45% | |

Note 1:Revenues from customers, unconsolidated subsidiaries and affiliated companies.

Note 2:Bulkships =Dry bulkers, Tankers, LNG carriers/Offshore businesses, Car carriers

Note 3:Associated Businesses =Real estate, Cruise ships, Tug boats, Trading, Temporary staffing, etc.

Key Points of FY2016 Full-year Forecast (I)

[Overall]

- ◆ Accomplish Single-year Management Plan/Business Structural Reforms
- Dry bulkers: Significantly scale down market exposure.
- Containerships: Enhance rationalization of unprofitable services, dispose of excess tonnage
- Enhance the quality of businesses, accelerate business development in key strategic countries
- ◆ Assume ongoing severe conditions in the dry bulker and containership markets, and anticipate a certain level of softening from the booming market in the previous year even in the tanker market.
- ◆ Long-term stable profits: ¥55.0 billion

[By segment]

[FY2016 forecast for ordinary income/loss (year-on-year comparison)] **Bulkships** [¥35.0 billion (-¥19.8 billion)]

■Dry bulkers:

- Market: The market will not fully recover from stagnated demand due to the deceleration of China's economy, despite accelerated scrapping of vessels, mainly Capesize ships. Anticipate the market will remain at low levels throughout the year.
- Forge ahead to improve profitability by acquiring profitable cargoes and developing businesses in growing regions, while significantly reducing market exposure through business structural reforms.
- ⇒ Significantly improve from deficits recorded in the previous year and secure profits, although the impact of business structural reforms have diminished to some extent.

■Tankers:

- Forecast softening from the booming market in the previous year despite firm fundamentals overall.
- Crude oil tankers: Supply pressure from the delivery of newbuilding vessels will increase, especially in the second half, though China's strategic reserve will continue to expand and demand in other Asian countries is expected to grow. Forecast softening in the market compared to the previous year. Increase stable profits through mid- and long-term contracts.

Key Points of FY2016 Full-year Forecast (II)

- Forecast that product tankers and chemical tankers will show firm cargo trade due to continued high operating rate at oil refineries due to low crude oil prices. The market level for LPG carriers will drop significantly from the previous year due to supply pressure from newbuilding vessels.
- ⇒ Continually secure high profits despite forecast that profits will decrease from particularly high levels in the previous year.
- LNG carriers/Offshore business: 14 new projects will start operation in this fiscal year (incl. 6 Very Large Ethane Carriers (VLEC)). Steadily record stable profits.
- ⇒ Secure profits at the same level as the previous year despite the impact of the strong yen.
- Car carriers: Continued slow trade to resource-dependent countries, although trade to North America is expected to remain firm.
- ⇒ Anticipate that ordinary income will decrease from the previous year, due to impact of the strong yen, etc.

Containerships [-\footnote{4}32.0 billion (-\footnote{4}2.1 billion)]

- ♦ Asia-North America route: Anticipate freight rates will be lower due to renewal of annual contracts in addition to deteriorating spot market, though cargo traffic is expected to be firm backed by the strong U.S. economy. Seeking higher efficiency by launching larger vessels on routes bound for the North America East Coast after expansion of the Panama Canal.
- ◆ Asia-Europe route: Still no sign for recovery in Asia-Europe cargo traffic, and freight rates are stagnant. Plan reduction of demand and supply imbalance by further rationalization.
- ◆ North-South East Coast route: Conducted rationalization in the previous year. Profits improved significantly.
- ◆ Increase in profits of container terminal business: Steadily increase profits by promoting automated operation of Los Angeles terminal.
- ⇒ Impact of deteriorated market will offset the positive impact of the business structural reforms and route rationalization implemented in the previous year, resulting in a further increase in losses from the previous year.

Ferries & Coastal RoRo (Roll-on/Roll-off) Ships [¥5.5 billion (+1.0 billion)]

Ordinary income will increase from the previous year as the ferry business returns to normal operation.

Associated businesses [¥12.0 billion (+¥1.8 billion)]

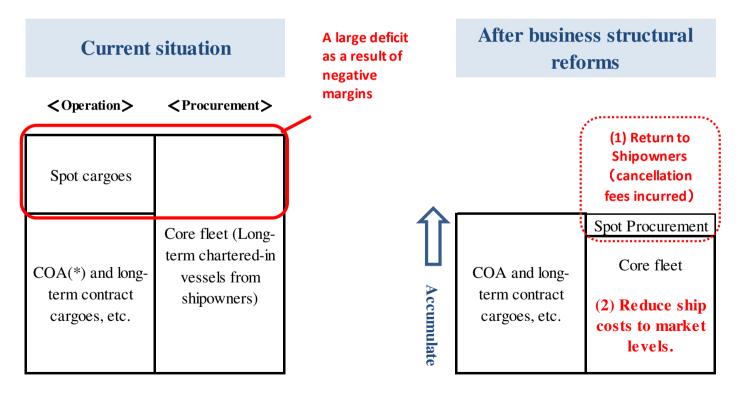
Ordinary income will increase by reaction to recorded initial costs of the Shin-Daibiru Building in the previous year.

[Dividend] Plan to play ¥4 per share for the full year (Interim ¥2 + year end ¥2) (Dividend payout ratio 24%)

Outline of "Business Structural Reforms" (I)

Dry bulkers (Mid and small size)

- (1) Return vessels serving in spot cargo transport (and largely responsible for negative margins) to shipowners, and significantly scale down market exposure.
- (2) Reduce ship costs of the core fleet, which is engaged in cargo transport based on long-term stable relationships with customers, to market levels.



(*) COA Contract of affreightment

Outline of "Business Structural Reforms" (II)

Dry bulkers (Large size = Capesize)

Dispose of about a half of the vessels on spot contracts (currently about 20 vessels) in the Capesize fleet, in which a higher percentage operate on long-term cargo contracts (80 among about 100 vessels) (Return chartered-in vessels to shipowners + sell owned vessels)

Containerships

- ➤ Claim relatively high-cost mid-size owned containerships as impairment loss.
- ➤ Dispose of vessels that became surplus after route rationalization was implemented throughout FY2015 (sale and return).



As a result of these efforts:

Dry bulker-related ¥117.4 billion (including chartered-in contract cancellation fees: about ¥50 billion)

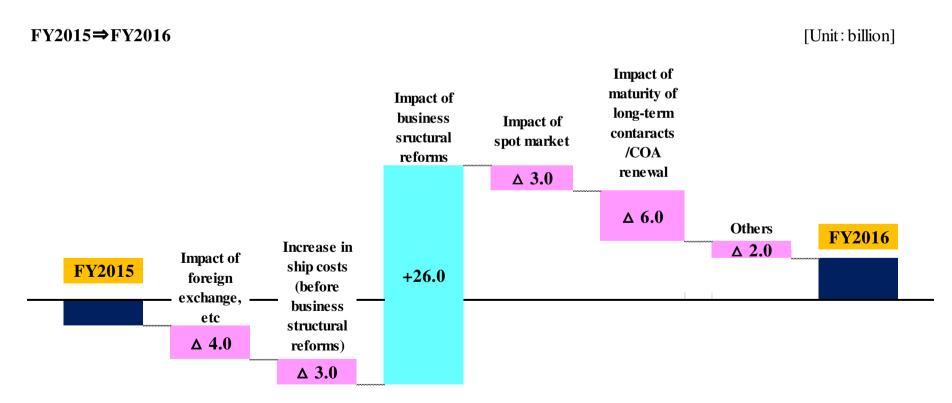
Containership-related ¥61.9 billion (most are costs for impairment)

Total of ¥179.3 billion in costs for business structural reforms was recorded (FY2015 Q4)

FY2016 Business Performance: Variable Factors from the Previous Year (I)

Dry bulkers

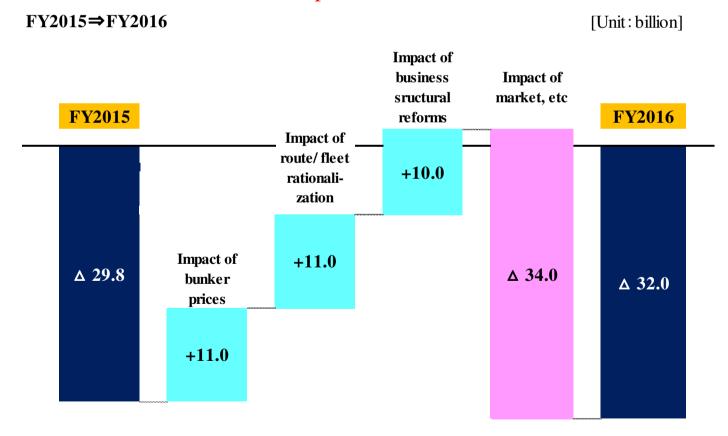
- > Turn to profitability thanks to impact of business structural reforms.
- Decrease in income due to COA renewal and maturity of long-term cargo contracts under current market conditions will reduce the impact of reforms to some extent.



FY2016 Business Performance: Variable Factors from the Previous Year (II)

Containerships

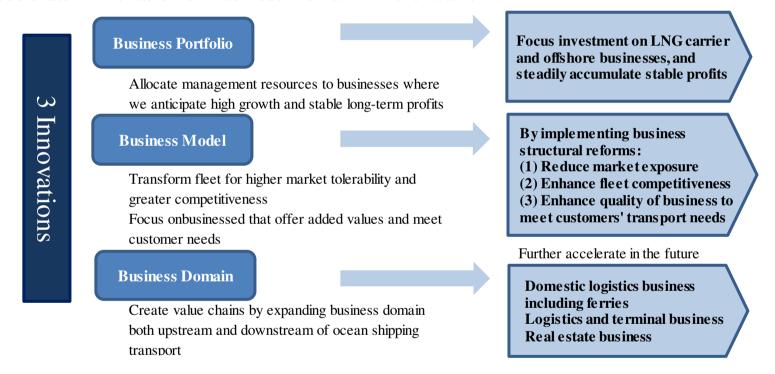
- Freight levels of both spot markets and annual cargo contracts declined significantly.
- ➤ Profits could not be improved from the previous year because the deterioration of the market will offset the positive impact of business structural reforms, route rationalization, and low bunker prices.



FY2016 Single-year Management Plan

Progress of Midterm Management Plan STEER FOR 2020 (FY2014~2016)

- ✓ Steady progress on "Innovation of Business Portfolio" in addition to:
- ✓ Significant progress on "Innovation of Business Model" through business structural reforms
- ✓ Accelerate "Innovation of Business Domain" in the future



Need a large modification in profit and financial plans Highest priority in FY2016 is accomplishment of "Business Structural Reforms"



Establish and execute the single-year management plan

FY2016 Single-year Management Plan

Goal: Accomplish "Business Structural Reforms" toward Recovery of Profits

Profit Recovery Plan

■ Dry bulker business

Mid- and small-size bulkers

Withdraw excess tonnage from the free-vessel market, which is not backed by cargo demand, focus on cargo transport based on stable, long-term relationships with customers. Complete early return of surplus charter-in vessels other than the necessary core fleet.

2. Capesize bulkers

Complete early return and sale of surplus fleet, while reducing free vessels and meeting customers' needs.

Containerships

- 1. Complete early return of surplus fleet as a result of route rationalization
- 2. Further enhance rationalization of unprofitable routes
- 3. Conduct a drastic review of yield management and enhance quality of businesses

■ Review ownership of non-core assets

Promote recovery of equity ratio by sale of non-core assets (extraordinary gain)

FY2016 Single-year Management Plan

Build foundation toward future growth (with core competency in shipping)

■ Enhance quality of businesses

(1) Restructured organization by business unit

<Dry Bulk Business Unit>

Optimize portfolio of the dry bulker fleet and more efficiently allocate management resources.

<Energy Transport Business Unit>

Integrate business policies for energy-related customers, and appropriately meet diversified customer needs.

(2) Enhance cross-divisional and global cooperation as "One MOL." Effective utilization of Chief Executive Representatives and Chief Country Representatives.

■ Create business models to meet a changing business climate

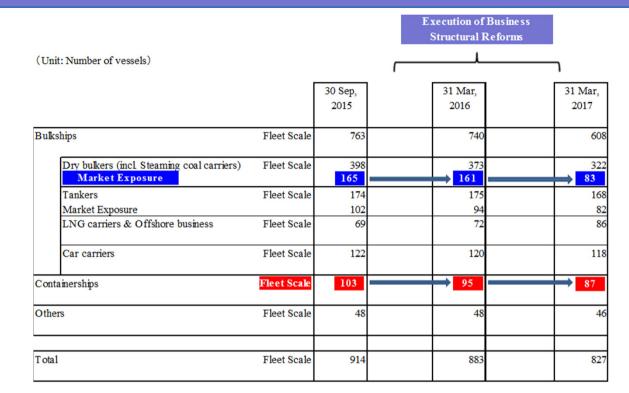
(1) Speed up "Innovation of Business Domain"

Integrate allocation of management resources for domestic logistics including ferries, in addition to logistics, terminal and real estate businesses in key strategic areas.

(2) Meet customer needs through IT and the environmental technologies

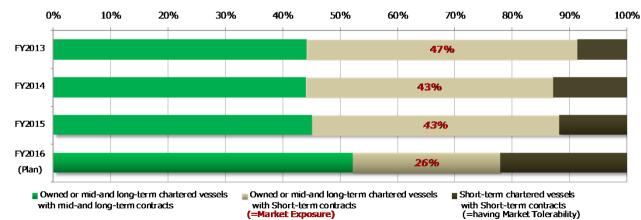
Management Plan for 2016

Fleet scale

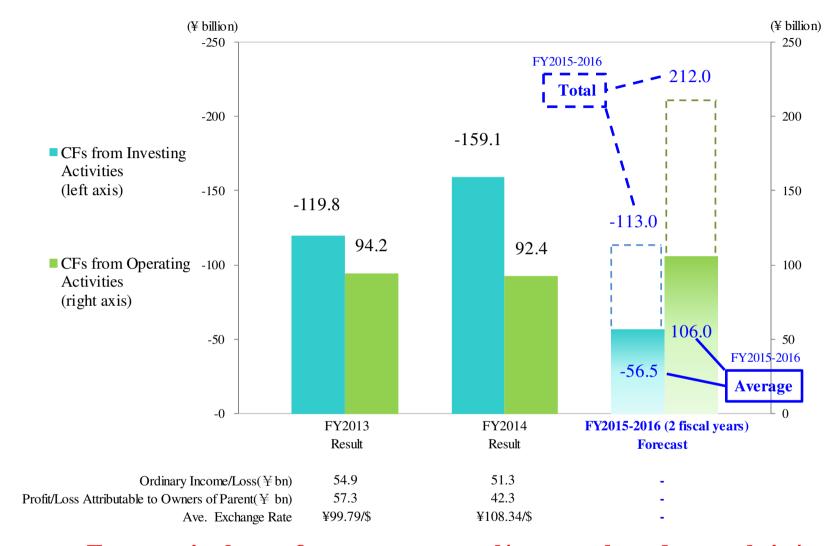


Note: "Fleet Scale" shows total number of owned vessels (including those owned by joint ventures) and chartered vessels (long, short-term), at each date.

Downsize Market Exposure(Dry bulker and Tanker): Innovation II (Increasing Market Tolerability)



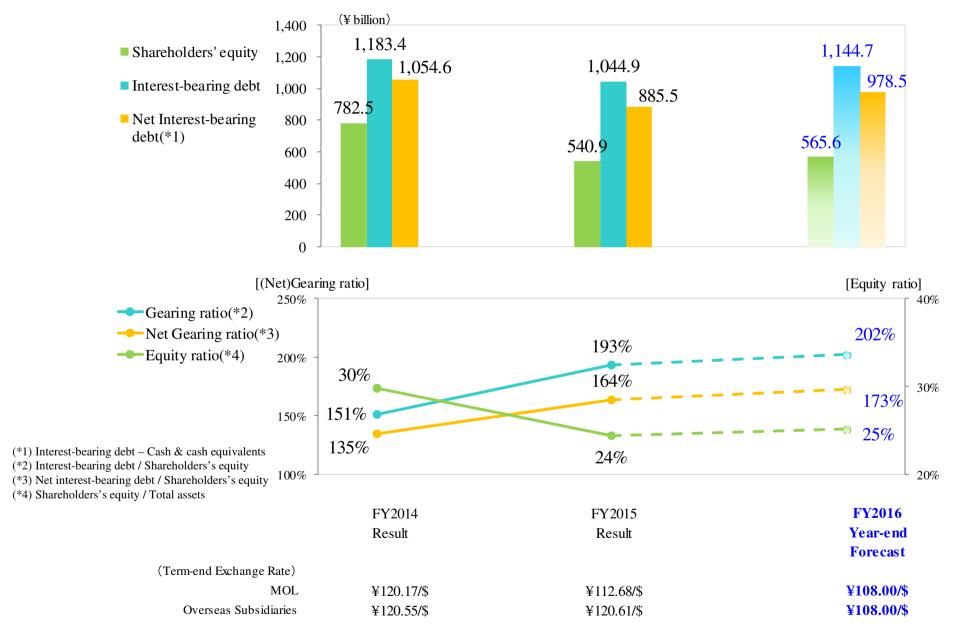
Cash Flows [Supplement #1]



Forecast is shown for two years total/average based on cash-in/out for business structural reforms to be generated over FY2015-2016

Note1:Free Cash Flows (FCFs) = CFs from Operating Activities – CFs from Investing Activities Note2:CFs from Investing Activities are "net" figures. (Gross Investments – Sales of Assets, etc)

Financial Plan [Supplement #2]



| 1. FY2015 (Result) | | | | | | | (US\$/day) | |
|--------------------------------|-------------------------------|---------------|-------|---------|--------------------|--------|------------|--|
| Size | | FY2015 | | | | | | |
| Size | | 1st Half | | | Full-year | | | |
| Market for vessels operated by | Apr-Sep, 2015 Oct, 2015 - Mai | | | | ct, 2015 - Mar, 20 | 16 | Average | |
| MOL | Apr-Jun | Jul-Sep | | Oct-Dec | Jan-Mar | | | |
| Capesize | 5,800 | 12,600 | 9,200 | 8,200 | 2,700 | 5,500 | 7,300 | |
| Market for vessels operated by | | Jan-Jun, 2015 | | | Average | | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | Jul-Sep | Oct-Dec | | | |
| Capesize | 5,700 | 5,800 | 5,800 | 12,600 | 8,200 | 10,400 | 8,100 | |
| Panamax | 4,800 | 5,200 | 5,000 | 7,600 | 4,500 | 6,100 | 5,500 | |
| | | | | | | | | |

6,600

5,200

8.800

6.300

5,800

4,700

7,300

5,500

6.800

5,100

2. FY2016 (Result/Forecast)

6,400

5,300

Handymax

Small handy

| 1 | TOO | |
|----|-----|------|
| (l | 155 | /dav |

6,900

5,400

| 2. I 12010 (Result) of | cust) | | | | | (US\$/day) | | | |
|--------------------------------|---------|---------------|-------|---------|-------------------------------------|------------|--|--|--|
| Size | FY2016 | | | | | | | | |
| Size | | 1st Half | | | 2nd Half | Full-year | | | |
| Market for vessels operated by | | Apr-Sep, 2016 | | C | Oct, 2016 - Mar, 2017 | Average | | | |
| MOL | | | | | | | | | |
| Capesize | | 7,000 | | | 7,000 | 7,000 | | | |
| Panamax | | 4,600 | | | 5,000 | 4,800 | | | |
| Handymax | | | | | 5,500 | 5,500 | | | |
| Small handy | | | | | 5,000 | | | | |
| Market for vessels operated by | | Jan-Jun, 2016 | | | Jul-Dec, 2016 | | | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | | | | | | |
| Capesize | 2,700 | 5,000 | 3,900 | | 9,000 | 6,400 | | | |
| Market for vessels operated by | | Jan-Jun, 2016 | | | Jul-Dec, 2016 | Average | | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | Jul-Sep | | | | | |
| Panamax | 3,100 | 4,400 | 3,700 | 4,800 | Sales activities and ship operation | 4,100 | | | |
| Handymax | 3,800 | 4,800 | 4,300 | 5,000 | to be transferred to Tokyo | 4,500 | | | |
| Small handy | 3,400 | 4,200 | 3,800 | 4,500 | after Oct, 2016 | 4,000 | | | |

Notes:

¹⁾ The general market results are shown in black.

²⁾ The forecasts are shown in blue. These are referential charter rates for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

³⁾ Market for vessels operated by our overseas subsidiaries is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

⁴⁾ Market for Capesize=5TC Average (changed on and after FY2014 financial announcement), Panamax= 4TC Average, Handy max= 5TC Average, Small handy=6TC Average.

1 . FY2015(Result)

(US\$/day)

| V essel Type | Trade | | FY2015 | | | | | | |
|------------------------------------|----------------------|---------|---------------|--------|---------|---------|--------|-----------|--|
| | | | H1 | | | H2 | | Full-year | |
| N - 1 - + C 1 1 | +- 11 MOI | | Apr-Sep, 2015 | | (| Average | | | |
| Market for vessels operated by MOL | | Apr-Jun | Jul-Sep | | Oct-Dec | Jan-Mar | | | |
| Crude Oil Tanker | Arabian Gulf - Japan | 52,000 | 48,700 | 50,400 | 77,000 | 46,600 | 61,800 | 56,100 | |
| (VLCC) | (ref:WS) | (89) | (76) | (83) | (103) | (70) | (87) | (85) | |
| Product Tanker (MR) | Singapore - Japan | 24,000 | 27,300 | 25,600 | 19,100 | 17,000 | 18,100 | 21,800 | |
| Market for vessels opera | ted by overseas | | Jan-Jun, 2015 | | | Average | | | |
| subsidiaries of MOL | | Jan-Mar | Apr-Jun | | Jul-Sep | Oct-Dec | | | |
| LPG Tanker (VLGC) | Arabian Gulf - Japan | 85,500 | 97,400 | 91,500 | 102,900 | 67,200 | 85,000 | 88,200 | |

(Source)Product Tanker and LPG Tanker: Clarkson Research Services Limited

2. FY2016 (Result/Forecast)

(US\$/day)

| 17 17 | EV2016 | | | | | | | | | |
|--------------------------|----------------------|----------------|----------|--|-----------------------|-----------|--|--|--|--|
| V essel Type | Trade | | FY2016 | | | | | | | |
| | | | H1 | | H2 | Full-year | | | | |
| Market for vessels opera | ited by MOL | A pr-Sep, 2016 | | | Oct, 2016 - Mar, 2017 | Average | | | | |
| Crude Oil Tanker | Arabian Gulf - Japan | | | | | | | | | |
| (VLCC) | (ref:WS) | | (57) | | (64) | (60) | | | | |
| Product Tanker (MR) | Singapore - Japan | | | | | | | | | |
| Market for vessels opera | ited by overseas | Jan-Jun, 2016 | | | Jul-Dec, 2016 | Average | | | | |
| subsidiaries of MOL | • | Jan-Mar | A pr-Jun | | | | | | | |
| LPG Tanker (VLGC) | Arabian Gulf - Japan | 45,600 | | | | | | | | |

Notes

(Source)Product Tanker and LPG Tanker: Clarkson Research Services Limited

¹⁾The general market results are shown in black.

²⁾ The forecasts are shown in blue. These are referential WS for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

³⁾ WS of VLCC for 2015 have been translated by the Flat Rate of 2016.

⁴⁾LPG Tankers are operated by our overseas subsidiaries and the market is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

Car Carrier Loading Volume

1. FY2015(Result)

(1,000 units)

| | FY2015 | | | | | | | | | |
|---|--------|-----|----------|-------|-----|-------|-------|--|--|--|
| (Completed-voyage basis / including voyage charter) | | | 2nd Half | Total | | | | | | |
| mending voyage charter) | Q1 | Q2 | | Q3 | Q4 | | | | | |
| Total | 934 | 974 | 1,908 | 1,006 | 994 | 2,000 | 3,908 | | | |

2. FY2016(Forecast)

(1,000 units)

| | FY2016 | | | | | | | |
|---|----------|----------|-------|--|--|--|--|--|
| (Completed-voyage basis / including voyage charter) | 1st Half | 2nd Half | Total | | | | | |
| Total | 2,039 | 2,007 | 4,047 | | | | | |

^{*}The forecasts are shown in blue.

1. Utilization (1,000TEU)

| Trans | anspacific FY2014 | | | | | | FY2015 | | | | | |
|------------------|-------------------|------|-----|-----|-----|-------|--------|-----|-----|-----|-------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | |
| und 3) | Capacity | 180 | 208 | 200 | 169 | 757 | 205 | 219 | 204 | 188 | 815 | |
| utbour (E/B) | Lifting | 181 | 200 | 185 | 165 | 731 | 188 | 208 | 179 | 173 | 748 | |
| nO | Utilization | 100% | 96% | 93% | 97% | 97% | 92% | 95% | 88% | 92% | 92% | |
| pu (t | Capacity | 182 | 199 | 189 | 179 | 749 | 194 | 218 | 208 | 194 | 814 | |
| Inbound (W/B) | Lifting | 97 | 84 | 95 | 101 | 377 | 102 | 101 | 103 | 106 | 413 | |
| | Utilization | 53% | 42% | 50% | 56% | 50% | 53% | 46% | 50% | 55% | 51% | |

| Asia-F | Europe | rrope FY2014 | | | | | | FY2015 | | | | |
|------------------|-------------|--------------|------|-----|-----|-------|-----|--------|-----|-----|-------|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | |
| und 3) | Capacity | 122 | 123 | 121 | 126 | 491 | 120 | 114 | 103 | 112 | 450 | |
| - E | Lifting | 125 | 127 | 116 | 117 | 484 | 100 | 103 | 96 | 100 | 398 | |
| Outbo (W, | Utilization | 102% | 104% | 96% | 93% | 99% | 83% | 90% | 93% | 89% | 88% | |
| nd) | Capacity | 120 | 124 | 122 | 127 | 493 | 114 | 121 | 106 | 110 | 451 | |
| Inbound (E/B) | Lifting | 78 | 76 | 79 | 77 | 310 | 76 | 77 | 78 | 76 | 308 | |
| | Utilization | 65% | 61% | 65% | 60% | 63% | 67% | 64% | 74% | 69% | 68% | |

| All Trades | FY2014 | | | | | FY2015 | | | | |
|-------------|--------|-------|-------|-------|-------|--------|-------|-------|-------|-------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Capacity | 1,450 | 1,545 | 1,502 | 1,502 | 5,999 | 1,538 | 1,521 | 1,395 | 1,345 | 5,799 |
| Lifting | 1,124 | 1,153 | 1,098 | 1,045 | 4,420 | 1,036 | 1,027 | 972 | 959 | 3,994 |
| Utilization | 78% | 75% | 73% | 70% | 74% | 67% | 67% | 70% | 71% | 69% |

2. Average Freight Rates (Index: Q1-FY2008=100)

| All Trades | | | FY2014 | | | FY2015 | | | | |
|--------------------------|-------|-------|--------|-------|-----------|--------|-------|-------|-------|-----------|
| | Q1 | Q2 | Q3 | Q4 | Full-year | Q1 | Q2 | Q3 | Q4 | Full-year |
| Freight rate index | 79.0 | 80.4 | 78.2 | 78.0 | 78.9 | 74.2 | 73.0 | 67.4 | 64.7 | 70.0 |
| | + co= | 4-0- | * | *** | | | *** | | * | ** |
| (Ref.) Bunker price(/MT) | \$607 | \$597 | \$469 | \$335 | \$529 | \$369 | \$286 | \$235 | \$173 | \$265 |

| | | 31-Mar, 2015 | 31-Ma | r, 2016 | | 31-Mar, 2017 | |
|---------------------------|----------------|----------------------------|-------|---|----------|-----------------|-------------|
| | | | | 200000000000000000000000000000000000000 | 1,000dwt | | (For ecast) |
| | | Capesize | 104 | 92 | 17,929 | | |
| | Bulk carrier | Panamax | 37 | 31 | 2,599 | | |
| | Duk carrier | Handymax | 72 | 60 | 3,305 | | |
| Dry Bulk | | Small Handy | 56 | 52 | 1,780 | | |
| Business Unit | Heavy lifter | | 6 | 6 | 74 | k | |
| Dustness care | Wood chip ca | rrier | 43 | 41 | 2,229 | | |
| | General cargo | carrier | 49 | 48 | 811 | | |
| | (Sub total) | | 367 | 330 | 28,727 | | 282 |
| | | (Mark et Exposure) | (168) | (154) | - | | (80) |
| | Crude oil tank | er | 42 | 42 | 11,093 | | |
| | Product tanker | r | 50 | 45 | 2,697 | | |
| | Chemical tank | er | 75 | 79 | 2,324 | γ. | |
| Energy Transport | LPG tanker | | 9 | 9 | 474 | | |
| Business Unit | Steaming coal | carrier | 71 | 73 | 3,992 | | |
| Dustness care | (Sub total) | | 247 | 248 | 20,579 | | 237 |
| | | (Mark et Exposure) | (114) | (101) | - | | (85) |
| | LNG carrier (| (incl. Ethane carrier) | 67 | 69 | 5,450 | | 81 |
| | Offshore | FPSO | 2 | 3 | - | | 5 |
| | Car carrier | | | | 2,017 | | 118 |
| Containership | | | 118 | 95 | 6,599 | | 87 |
| Ferry & Coastal RoRo ship | | | 16 | 15 | 82 | | |
| Cruise ship | | | 2 | 1 2 | 5 | | 17 |
| | Others | | | | 13 | | |
| Total | | and those owned by joint y | 947 | 883 | 63,472 | | 827 |

Note 1: Including spot-chartered ships and those owned by joint ventures

Note 2: "Market Exposure"=Vessels operating under contracts less than two years, which are owned or mid-and long-term chartered vessels. Includes vessels that combine multiple customers' cargoes.

Note 3: With the segment name change from Ferry & Domestic Transport to Ferry & Coastal RoRo ship, coastal bulkers are included under Steaming coal carrier.

LNG Carriers and Offshore businesses: Signed Contracts [Supplement #8]

(to be started after Apr. 2014 onward)

