

(Unwarranted translation of “kessan tanshin”, provided only for reference purposes only.)

May 23, 2000

Non-consolidated Annual Results for the Fiscal Year ended March 31, 2000

Mitsui O.S.K. Lines, Ltd.

Stock Exchange (Section) : (Listed at) Tokyo, Osaka and Nagoya (First section).
Kyoto, Fukuoka, Sapporo
Frankfurt

Code Number : 9104

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Meeting of Board of Directors held: May 23, 2000

Regular General Shareholders' Meeting to be held: June 27, 2000

1. Results of the Fiscal Year ended March 31,2000 (from April 1, 1999 to March 31, 2000)

(1) Operational Results

	Revenues	Operating Income	Ordinary Income	Net Income
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
2000	651,936 (11.3%)	34,044 (28.0%)	29,153 (60.6%)	8,701 (4.8%)
1999	585,514 (2.4%)	26,606 (67.6%)	18,150 (35.3%)	9,139 (81.6%)

	Earnings per share	Earnings per share After adjustment for Potential Dilution	Rate of Return on Equity	Rate of Return on Assets	Profit Margin Ratio (Ordinary Income/Revenue)
	Yen	Yen	%	%	%
2000	7.08	-	6.1	4.9	4.5
1999	8.25	-	6.8	3.4	3.1

(Notes) 1. Average Number of Shares Issued and Outstanding :

Year ended March 31,2000 1,229,410,445 shares

Year ended March 31,1999 1,107,917,146 shares

2. Material Change in Accounting Method: NIL

3. Percent: Increase/Decrease against corresponding period of the previous year on Net Sales, Operating Income, Ordinary Income, and Net Income.

(2) Dividends

	Dividend per share			Total Dividends Paid (per year)	Dividend Pay-out ratio	Dividend ratio to Shareholders Equity
	Interim	Yearly				
	Yen	Yen	Yen	Millions of yen	%	%
2000	4.00	-	4.00	4,917	56.5	3.4
1999	4.00	-	4.00	4,431	48.5	3.3

(3) Financial Position

	Total Assets	Shareholder's Equity	Equity Ratio	Shareholder's Equity per Share
	Millions of yen	Millions of yen	%	Yen
March 31, 2000	572,183	145,149	25.4	118.06
March 31, 1999	531,537	135,845	25.6	122.61

(Note) Number of Shares Issued and outstanding

As of March 31, 2000 1,229,410,445 shares

As of March 31, 1999 1,107,917,146 shares

2. Forecast for the Fiscal Year ending March 31, 2001 (from April 1, 2000 to March 31, 2001)

(Millions of yen, except the dividend)

	Revenues	Ordinary Income	Net Income	Dividend per Share		
				Interim	Year end	
First half of the Fiscal Year	325,000	16,000	5,000	Yen 0.00	Yen -	Yen -
Fiscal Year	650,000	30,000	10,000	-	4.00-5.00	4.00-5.00

(Reference) Estimated Net Income per share for the year ending March 31, 2001: 8.13 Yen

*The Company plans to pay out dividend of ¥4 or ¥5 per share at the end of the year on the assumption that the above forecast will be achieved.

Non-Consolidated Financial Statements

(1) Non-Consolidated Balance Sheets

As of March 31, 2000 and 1999

(Millions of yen)

	2000		1999		Increase/ Decrease
	Amount	%	Amount	%	
(Assets)					
<u>Current Assets</u>	162,140	28.3	154,775	29.1	7,365
Cash and deposits	15,840		15,600		240
Accounts receivable, trade	57,857		51,016		6,841
Short-term loans receivable	24,010		16,136		7,874
Advance payments	4,297		2,044		2,253
Marketable securities	5,047		21,118		16,071
Fuel and supplies	8,629		4,770		3,859
Deferred and prepaid expenses	32,430		25,758		6,672
Accounts receivable from agents	6,243		7,281		1,038
Deferred tax asset	926		-		926
Other current assets	7,432		11,377		3,945
Allowance for doubtful receivables	574		329		245
<u>Fixed Assets</u>	410,043	71.7	376,761	70.9	33,282
(Tangible fixed assets)	(226,917)	(39.7)	(209,207)	(39.4)	(17,710)
Vessels	130,840		109,576		21,264
Buildings	23,700		21,604		2,096
Structures, machinery, equipment	1,052		1,000		52
Vehicles and haulage equipment	168		182		14
Furniture and fixtures	720		690		30
Land	58,869		56,006		2,863
Construction in progress	10,646		19,870		9,224
Other tangible fixed assets	919		276		643
(Intangible fixed assets)	(5,160)	(0.9)	(2,508)	(0.5)	(2,652)
Intangible fixed assets	5,160		2,508		2,652
(Investment and other assets)	(177,965)	(31.1)	(165,045)	(31.0)	(12,920)
Investment securities	92,553		92,250		303
Shares in subsidiaries	58,324		50,696		7,628
Long-term loans receivable	14,526		10,519		4,007
Long-term prepaid expenses	416		3,066		2,650
Other Investments and assets	17,081		10,504		6,577
Allowance for doubtful receivables	4,936		1,991		2,945
Total Assets	572,183	100.0	531,537	100.0	40,646

(Millions of yen)

	2000		1999		Increase/ Decrease
	Amount	%	Amount	%	
(Liabilities)					
Current Liabilities	223,082	39.0	166,957	31.4	56,125
Accounts payable, trade	57,608		51,507		6,101
Bonds to be redeemed within a year	29,900		15,000		14,900
Short-term loans payable	68,436		42,719		25,717
Accounts payable, others	2,015		876		1,139
Accrued and unpaid income tax, etc.	2,067		4,189		2,122
Accrued and unpaid expenses	3,181		3,590		409
Advances received	48,619		40,044		8,575
Accounts payable to agents	5,957		4,506		1,451
Provisions for bonuses	2,622		2,265		357
Provisions for losses on guaranteed liabilities	550		-		550
Other current liabilities	2,122		2,257		135
Non-current Liabilities	203,952	35.6	228,734	43.0	24,782
Bonds and Notes	58,000		87,900		29,900
Long-term loans	134,957		134,757		200
Provisions for employees' retirement benefits	4,034		1,273		2,761
Provisions for statutory overhaul	-		467		467
Deferred tax liability	2,883		-		2,883
Other non-current liabilities	4,076		4,335		259
Total Liabilities	427,034	74.6	395,691	74.4	31,343
(Shareholders' equity)					
Common stock	64,915	11.3	58,840	11.1	6,075
Legal surplus	51,304	9.0	50,718	9.6	586
Additional paid-in capital	43,886		43,751		135
Legal reserve	7,417		6,967		450
Retained earnings	28,929	5.1	26,286	4.9	2,643
Special depreciation reserve	8,078		9,105		1,027
Reserve for overseas investment loss, etc.	6		11		5
Reserve for advanced depreciation of assets to be replaced	587		779		192
Special account of reserve for advanced depreciation of assets to be replaced	147		-		147
General reserve	5,630		5,630		-
Unappropriated income	14,479		10,760		3,719
(net income for the year)	(8,701)		(9,139)		(438)
Total Shareholders' Equity	145,149	25.4	135,845	25.6	9,304
Total Liabilities and Shareholders' Equity	572,183	100.0	531,537	100.0	40,646

(Notes on Balance Sheets)

	As of March 31, 2000	As of March 31, 1999
	Millions of yen	Millions of yen
1. Treasury stocks contained in Marketable Securities	8 (46,229 shares)	2 (12,034 shares)
2. Accumulated depreciation for Tangible fixed assets	215,262	162,541
3. Contingent liabilities		
Guarantee	477,271	519,784
Co-debtors' share in jointly guarantee obligations	94,717	105,224

(2) Non-Consolidated Statements of Income

Years ended March 31, 2000 and 1999

(Millions of yen)

	2000		1999		Increase/Decrease	
	Amount	%	Amount	%	Amount	%
Operating revenues						
Shipping revenues						
Freight	454,501		414,181		40,320	9.7
Charterage received	170,249		144,823		25,426	17.6
Other shipping revenues	23,703		22,804		899	3.9
Sub total	648,454	99.5	581,810	99.4	66,644	11.5
Other operating revenues	3,481	0.5	3,704	0.6	223	6.0
Operating revenues, total	651,936	100.0	585,514	100.0	66,422	11.3
Operating expenses						
Shipping expenses						
Voyage expenses	226,322		209,794		16,528	7.9
Vessel expenses	26,953		19,613		7,340	37.4
Charterage paid	295,081		249,994		45,087	18.0
Other shipping expenses	45,496		53,764		8,268	15.4
Shipping expenses, total	593,854	91.1	533,166	91.0	60,688	11.4
Other operating expenses	1,429	0.2	1,925	0.3	496	25.8
General & Administrative expenses	22,607	3.5	23,815	4.1	1,208	5.1
Operating expenses, total	617,892	94.8	558,907	95.4	58,985	10.6
Operating income	34,044	5.2	26,606	4.6	7,438	28.0
Non-operating income						
Interest & dividends received	7,111		5,578		1,533	27.5
Other non-operating income	5,594		3,377		2,217	65.6
Non-operating income total	12,706	2.0	8,956	1.5	3,750	41.9
Non-operating expenses						
Interest expenses	11,765		11,359		406	3.6
Other non-operating expenses	5,831		6,052		221	3.7
Non-operating expenses total	17,597	2.7	17,411	3.0	186	1.1
Ordinary income	29,153	4.5	18,150	3.1	11,003	60.6
Special credits and profits						
Profits on sale of fixed assets	2,531		5,733		3,202	
Profits on sale of investment securities	3,731		-		3,731	
Profits on cancellation of charter agreements	1,503		1,905		402	
Reversal of provisions for statutory overhaul	451		-		451	
Reversal of allowance for doubtful receivables	100		-		100	
Special credits and profits, total	8,318	1.2	7,638	1.3	680	8.9
Special deductions and losses						
Losses on sale of fixed assets	2,457		4,381		1,924	
Losses on sale of investment securities	5,358		-		5,358	
Valuation loss on investment securities	248		1,374		1,126	
Valuation loss on stocks of subsidiaries	-		1,544		1,544	
Amortization of under-funded pension plans	5,442		1,430		4,012	
Special retirement benefit paid	749		312		437	
Losses on liquidation of affiliates	7,366		288		7,078	
Allowance for doubtful receivables related to dissolution of subsidiaries	-		147		147	
Allowance for uncorrectable credit accounts to a specific overseas account	-		667		667	
Losses on cancellation of charter agreement	1,205		672		533	
Merger temporary expenses	804		-		804	
Special deductions and losses total	23,633	3.6	10,819	1.8	12,814	118.4
Net income before tax	13,838	2.1	14,969	2.6	1,131	7.6
Corporate income tax, residents tax, and enterprise tax	4,286	0.7	5,829	1.0	1,543	26.5
Corporate income tax and residents tax	850	0.1	-	-	850	-
Net income/loss	8,701	1.3	9,139	1.6	438	4.8
Retained earnings brought forward	1,479	0.2	1,620	0.2	141	8.7
Adjustment account for application of Deferred Tax Accounting to accounting/tax differences of previous years	1,107		-		1,107	-
Reversal of reserve accounts associated with introduction of Deferred Tax Accounting	5,405		-		5,405	-
Unappropriated income	14,479	2.2	10,760	1.8	3,719	34.6

(3) Non-Consolidated Statements of Appropriation

Years ended March 31, 2000 and 1999

(millions of yen)

	2000	1999	Increase/Decrease
Unappropriated income	14,479	10,760	3,719
Reversal of reserve for special depreciation	1,666	2,042	376
Reversal of reserve for overseas investment loss,etc	1	1	0
Reversal of reserve for advanced depreciation of assets to be replaced	9	15	6
Reversal of special account of reserve for advanced depreciation of assets to be replaced	147	-	147
Total	16,305	12,819	3,486
To be appropriated as follows			
Legal reserve	501	450	51
Dividend (4 yen per share)	4,917	4,431	486
Directors' bonus	100	70	30
Reserve for share buyback for capital reduction	6,000	-	6,000
Reserve for special depreciation	2,484	5,966	3,482
Reserve for overseas investment loss,etc	0	0	0
Reserve for advanced depreciation of assets to be replaced	328	183	145
Reserve for special account of advanced depreciation of assets to be replaced	-	237	237
Retained earnings carried forward	1,973	1,479	494
Total	16,305	12,819	3,486

(4). Applicable Accounting Principles for Non-Consolidated Results

1. Marketable Securities (including those held in fund trusts) are reported on the balance sheet at acquisition costs determined by the moving average method.

2. Inventories (e.g. Fuel and Diesel Oil) are reported at acquisition costs determined by the moving average method.

3. Following Depreciation Methods are applied to the respective Fixed Assets.

Tangible Fixed Assets

Vessels and Buildings: Straight-line Method

Others: Declining-balance Method

Intangible Fixed Assets

Software developed for company use: Straight-line Method with a depreciable life matching up to the estimated life of use (5 years).

Others: Straight-line Method with their respective depreciable lives in accordance with the Japanese Corporate Tax Law.

(Remark)

Software development expenditure was accounted for on the balance sheet item, “long-term prepaid expenses” of other investments in the previous fiscal year ended March 31, 1999. Yet, in the current fiscal year it is reported in accordance with the practice guideline (with reference to the report vol. 12 issued by Accounting Method Reform Committee of Japanese Accounting Association on March 31, 1999) in respect of the accounting method to treat expenditures on research and development (R&D) and software development. The Company has changed the applicable balance sheet item to record software development expenditures from “other investments (long-term prepaid expenses)” to “intangible fixed assets (software)”, and applies the straight-line depreciation method and the depreciable life of five years (estimated by the Company for the remaining life of use).

4. Accounting Methods for Provisions

Allowance for doubtful receivables

Allowance for doubtful receivables is appropriated for potential losses on bad debt in an estimated amount calculated in accordance with the regulations of the Japanese Corporate Tax Law, also taking into account of each debtor's financial condition.

Provisions for Employees' Bonuses

Provisions for bonuses are provided in an amount that is accrued during the current period.

Provisions for Employees' Retirement Benefits

The Company has qualified pension plans covering most of its employees. However, there are certain

portions of sea service employees, who do not participate in the pension plan, and whose retirement benefits are paid in lump-sum at their retirement. The company provides for such retirement benefits in an amount of 40% of assumed required fund if all such employees should retire by their own reasons in accordance with the company's labor and retirement prescription.

Provisions for loss on guaranteed liabilities

The company provides for potential future losses on guaranteed liabilities. The Company estimates the amount to be provided, taking into account of the financial condition and other factors which might adversely affect to their financial position of the guaranteed companies.

5. Accounting Method for Finance Lease

The company applies the accounting method applicable to operating leases to its finance lease arrangements, except such finance lease transactions that ownership of leaseholds are transferred from lessor to the lessee at the end of lease term, which are regarded as capital lease. Capital lease is recognized as a combination of acquisition of a long-term asset and a coincidental arrangement of long-term finance.

6. Shipping revenues and related expenses

Shipping revenues and the related voyage expenses are in principle recognized by the completed-voyage method. Revenues from uncompleted voyages are included in "Advances received" and the corresponding voyage expenses are included in "Deferred and prepaid expenses" in the balance sheets.

7. Interest expenses are recognized on the accrual accounting basis, in principle. However, interest expenses accrued during construction of certain assets, such as vessels and buildings, whose construction require long period of time and significant costs, are capitalized and included in the acquisition costs of the assets. For the current year, such capitalized interest amounts to ¥573 million, which is all associated with LNG carriers under construction.

8. The company adopts an accounting method of so-called "without consumption tax" method, in which the company recognizes revenue net of consumption tax. Consumption is recognized as prepaid tax on the balance sheet, and therefore it does not affect income statement.

9. From this year, the company adopts the Deferred Tax Accounting. In accordance thereto, deferred tax asset (current asset) of ¥926 million and deferred tax liability (non-current liability) of ¥2,883 million are reported on the balance sheet. At the same time, the application of the Deferred Tax Accounting has an impact on its income statement of a decrease in net income after tax by ¥850million, and an increase in retained earnings to be carried forward by ¥3,448million.

(5). Lease transactions

(Millions of yen)

	Years ended March 31	
	2000	1999
Finance leases other than such lease transactions that ownership of leasehold is transferred from lessor to lessee at the end of lease term	.Acquisition Cost	
	(Machinery and tool) 52,038	(Machinery and tool) 52,808
	(Others) 150	(Others) 210
	(Total) 52,188	(Total) 53,018
	Accumulated Depreciation	
	(Machinery and tool) 40,126	(Machinery and tool) 39,548
	(Others) 113	(Others) 185
	(Total) 40,239	(Total) 39,734
	Balance Outstanding	
	(Machinery and tool) 11,912	(Machinery and tool) 13,260
	(Others) 36	(Others) 24
	(Total) 11,949	(Total) 13,284
	.Unexpired lease liability	
	due within 1 year 6,419	due within 1 year 6,748
due thereafter 16,278	due thereafter 19,066	
Total 22,698	Total 25,815	
. Lease rents paid 8,372		
Depreciation equivalent 5,495	Depreciation equivalent 5,754	
Interest equivalent 1,311	Interest equivalent 1,705	
. Determination of depreciation equivalent		
Assume leasing period be depreciable life and residual value be 0. Depreciate using straight line method or declining balance method, in the same way which would be used if the lease asset was on the balance sheet.	Assume lease period be depreciable life and residual value be 0. Depreciate using straight line method or declining balance method, in the same way which would be used if the lease asset was on the balance sheet.	
. Determination of interest equivalent		
Balance between total sum of lease rental payments and acquisition cost of the leasehold is recognized as interest payable. Entry at the end of each year recognizes the lease rentals paid during the year partly as payment of interest on the liability and partly as amortization of the liability.	Balance between total sum of lease rental payments and acquisition cost of the leasehold is recognized as interest payable. Entry at the end of each year recognizes the lease rentals paid during the year partly as payment of interest on the liability and partly as amortization of the liability.	
Operating lease	.Unexpired lease liability	
	due within 1 year 4,112	due within 1 year 4,740
	due thereafter 2,208	due thereafter 5,319
	Total 6,320	Total 10,060

Proposed Change of Directors (as of June 27, 2000)

1. New Representative Director

(New Position)	(Name)	(Present Title)
Chairman of the Board	Masaharu Ikuta	President
President	Kunio Suzuki	Executive Vice President
Executive Director	Noriaki Hori	Chairman of the Board
Executive Vice President	Seiji Nakamura	Senior Managing Director
Senior Managing Director	Tokinao Hojo	Senior Managing Director

2. Candidates for New Directors

(1) Director

(New Position)	(Name)	(Present Title)
Director	Takeo Shiina	Senior Advisor of IBM Japan, Ltd. Chairman of Economic Research Center, Fujitsu Research Institute, Former Senior Deputy Manager of the Bank of Japan
Director	Toshihiko Fukui	

(2) Corporate Auditors

(New Position)	(Name)	(Present Title)
Full-time Auditor	Takuo Yamada	Advisor
Full-time Auditor	Kazauo Iwamoto	General Manager of General Affairs Division

3. Retirements (excluding executive officer nominees)

(1) Board of Directors

(Present Title)	(Name)	(Planned post-retirement assignment)
Executive Vice President	Shinichiro Yamashita	Advisor
Senior Managing Director	Susumu Kikuma	Executive Vice President of Asahi Tanker Co., Ltd.
Managing Director	Tadakuni Hirose	President of International Energy Transport Co., Ltd.
Managing Director	Shigeru Suzuki	Executive Vice President of Green Shipping, Ltd.
Managing Director	Hirohiko Tanaka	Senior Managing Director of Tokyo Marine Co., Ltd.
Managing Director	Hiroyuki Nakagawa	Advisor
Director	Yoshihiro Ishizawa	Senior Managing Director of International Container Terminal, Ltd.
Director	Hideki Sano	Senior Managing Director of Meimon-Taiyo Ferry Co., Ltd.

(2) Corporate Auditors

(Present Title)	(Name)	(Planned post-retirement assignment)
Full-time Auditor	Takeshi Yamamoto	Managing Director of Mitsui Kinkai Kisen Co.,Ltd.
Full-time Auditor	Yuzuru Miyatsu	

4. Promotion

(New position)	(Name)	(Present Title)
Senior Managing Director	Akimitsu Ashida	Managing Director
Managing Director	Kentaro Hino	Director

5.Executive Officers (All new members due to the newly introduced system)

(1) Transferred from Board of Director

(New position)	(Name)	(Present Title)
General Executive Officer (Senmu-shikkouyakuin)	Kenji Machino	Managing Director
Senior Executive Officer (Joumu-shikkouyakuin)	Kazuki Mori	Managing Director
Senior Executive Officer	Tsuneo Kawahara	Managing Director
Senior Executive Officer	Shinichi Takemoto	Director
Senior Executive Officer	Masao Sagara	Director
Senior Executive Officer	Chikanobu Nomura	Director
Senior Executive Officer	Makoto Taniguchi	Director
Executive Officer (shikkouyakuin)	Hiroshi Takahashi	Director
Executive Officer	Yoshinori Hama	Director
Executive Officer	Yutaka Okamoto	Director

(2) Employees' Promotion

(New position)	(Name)	(Present Title)
Executive Officer (Shikouyakuin)	Yoshikazu Takahashi	General Manager of Steaming Coal Carrier Division
Executive Officer	Takao Yamamoto	General Manager of Tanker Division (B)
Executive Officer	Makoto Iwata	General Manager of LNG Carrier Division
Executive Officer	Tsutomu Iizuka	General Manager of Associated Business Division
Executive Officer	Hidenori Harada	Chief Executive of Mitsui O.S.K Lines(Europe)Ltd.
Executive Officer	Kazuaki Konishi	General Manager of Finance and Accounting Division
Executive Officer	Saburo Koide	General Manager of Bulk Carrier Division and Bulk Carrier Co-ordination Office
Executive Officer	Masakazu Yakushiji	General Manager of Liner Division

Additional information for the fiscal year ended March 31, 2000

1. Operating Revenues by Division

Years ended March 31, 2000 and 1999

Divisions	2000		1999		Increase/Decrease	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
(Vessel Operation)						
Liners	268,048	41.1	277,009	47.3	8,961	3.2
Bulkers and Specialized Carriers	237,040	36.4	193,720	33.1	43,320	22.4
Tanker and liquefied gas carriers	135,539	20.8	104,829	17.9	30,710	29.3
Others	7,826	1.2	6,250	1.1	1,576	25.2
Sub-total	648,454	99.5	581,810	99.4	66,644	11.5
Other Operation	3,481	0.5	3,704	0.6	223	6.0
Total	651,936	100.0	585,514	100.0	66,422	11.3

2. Depreciation

Ordinary depreciation	2000	1999	(Millions of yen) Increase/ Decrease
Vessels	14,839	10,704	4,135
Others	1,462	1,288	174
Total	16,301	11,993	4,308

3. Outstanding interest-bearing debt

Purpose	Financiers	As of March 31, 2000	As of March 31, 1999	(Millions of yen) Increase/ Decrease
To finance vessels and Other investments	Japan Development Bank, etc. Commercial banks, etc.	76,006 25,678	75,619 22,788	387 2,890
Sub-total		101,685	98,408	3,277
To finance working capital expenditure	Commercial banks, etc.	101,709	79,069	22,640
Straight bonds		87,900	102,900	15,000
Grand total		291,294	280,377	10,917

4. Fleet

(Unit: Thousand Dead Weight Ton)

	Liners		Bulk Carriers		Tankers and Liquefied gas carriers		Cruise Ships		Total	
	Nos.	DWT	Nos.	DWT	Nos.	DWT	Nos.	DWT	Nos.	DWT
Owned Vessels	3	102	14	1,646	25	2,429	1	4	43	4,182
Time Chartered Vessels	70	2,194	300	17,538	74	8,957	-	-	444	28,690
Bareboat Chartered Vessels	-	-	2	12	-	-	-	-	2	12
Operation Entrusted Vessels	-	-	4	296	-	-	-	-	4	296
Total	73	2,296	320	19,494	99	11,387	1	4	493	33,182
As of March 31, 1999	69	2,250	221	11,202	72	7,803	1	4	363	21,261
(owned vessels)	(6)	(196)	(9)	(783)	(22)	(2,261)	(1)	(4)	(38)	(3,246)

5. Number of owned container slots and number of containers

	As of March 31, 2000	As of March 31, 1999	Increase/ Decrease
Container slots owned	182,262 TEU	171,690TEU	10,572TEU (+ 6.2%)
Container boxes operated	259,571TEU	242,801TEU	16,770TEU (+ 6.9%)

6. Freight rates on container cargo (estimate)

	2000	1999	(Unit: thousand Yen U.S. dollar) Increase/Decrease()
Average freight rate/TEU (Yen Base)	Yen 153	Yen 169	Yen 16
(US\$ Base)	US\$ 1,364	US\$ 1,300	US\$ 64

7. Increase/decrease in owned vessels during the current term

(Increase)	(Type of Vessel)	(Name of Vessel)	(Month of Acquisition)
	LNG Carrier	Doha	abt. 136,000 M3 (Tank Capacity) June, 1999
	LNG Carrier	Al Bidda	abt. 135,000 M3 (Tank capacity) November, 1999
(Decrease)	(Type of Vessel)	(Name of Vessel)	(Month of Sale)
	Containership	Nichigo Maru	abt. 32,000 MT (Dead Weight) July, 1999
	Containership	Aligator America	abt. 40,000MT (Dead Weight) August, 1999
	Containership	Panama Maru	abt. 23,000 MT (Dead Weight) June, 1999
	Bulk carrier	Japan Oak	abt. 87,000 MT (Dead Weight) June, 1999
	Tanker	Izusanmaru	abt. 264,000 MT (Dead Weight) March, 2000

8. Vessels under construction

(Type of Vessel)	(Name of Vessel)	(Schedule of delivery)
LNG Carrier	Al Jasra	abt. 135,000 M3 (Tank Capacity) July, 2000
LNG Carrier	(undecided)	abt. 23,000 M3 (Tank Capacity) October, 2000
LNG Carrier	(undecided)	abt. 135,000 M3 (Tank Capacity) October, 2000

9. Number of Employees

	As of March 31, 2000	As of March 31, 1999	Increase/ Decrease
Office Officers	498	512	14
Staff Clerical staff	135	161	26
Subtotal	633	673	40
Seamen Officers	417	271	146
Crew	123	124	1
Subtotal	540	395	145
Grand Total	1,173	1,068	105

10. Information on Foreign Exchange between Japanese Yen and U.S.Dollars

	2000	1999	Increase/Decrease
Average of Monthly Rates	1\$ = JPY 111.90	1\$ = JPY 129.72	+ JPY 17.82 (13.7%)
Rate at the year-end	1\$ = JPY 106.15	1\$ = JPY 120.55	+ JPY 14.40(11.9%)

Note: Monthly Rate refers to the Telegraphic Transfer Mean Rate at the end of the immediately preceding month.

Average of Monthly Rates refers to the arithmetic average of the Monthly Rates for the months in the relevant term.

Rate at the year-end represents the Telegraphic Transfer Mean Rate on the last day of the relevant fiscal year.

11. Assumptions for the Forecast of Operational Results for the Fiscal Year 1999 (from April 1, 1999 to March 31, 2000)

Revenues 650,000 million yen

(Breakdown) Liner division revenues 260,000 million Yen (40.0%)
 Bulk carrier division revenues 240,000 million Yen (36.9%)
 Tankers and Liquefied Gas Carriers 140,000 million Yen (21.5%)
 Other shipping revenues 7,000 million Yen (1.1%)
 Shipping revenues, total 647,000 million Yen (99.5%)
 Other operating revenues 3,000 million Yen (0.5%)

Operating income 35,000 million yen

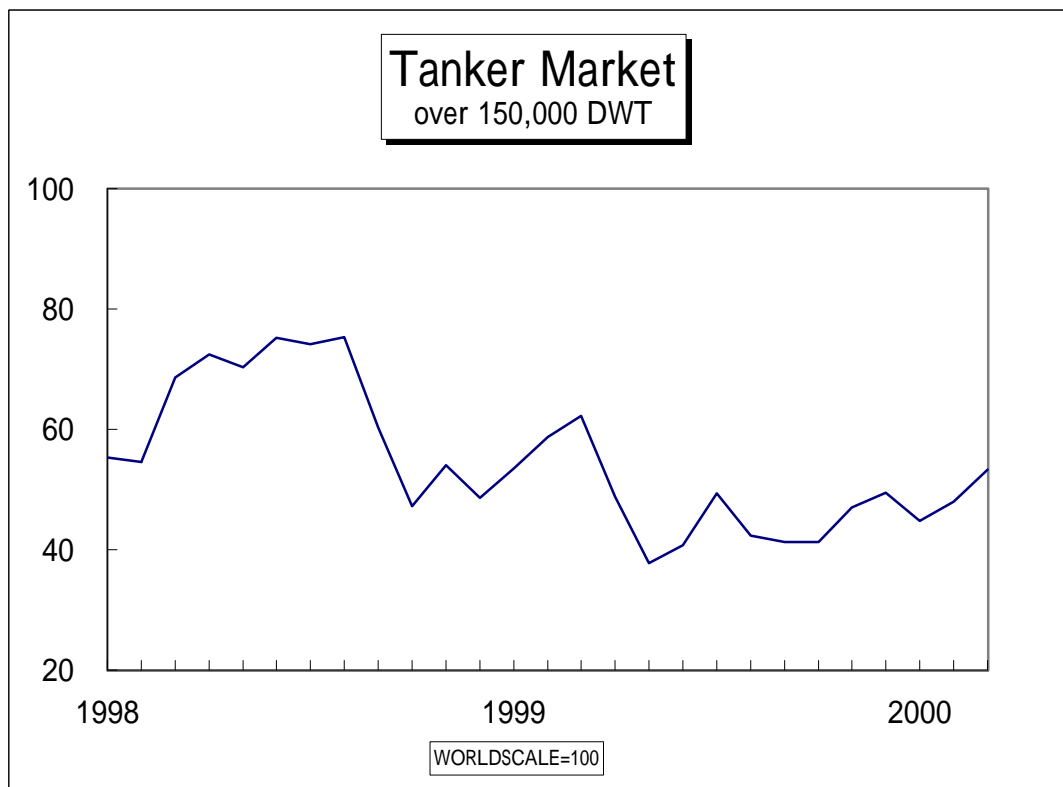
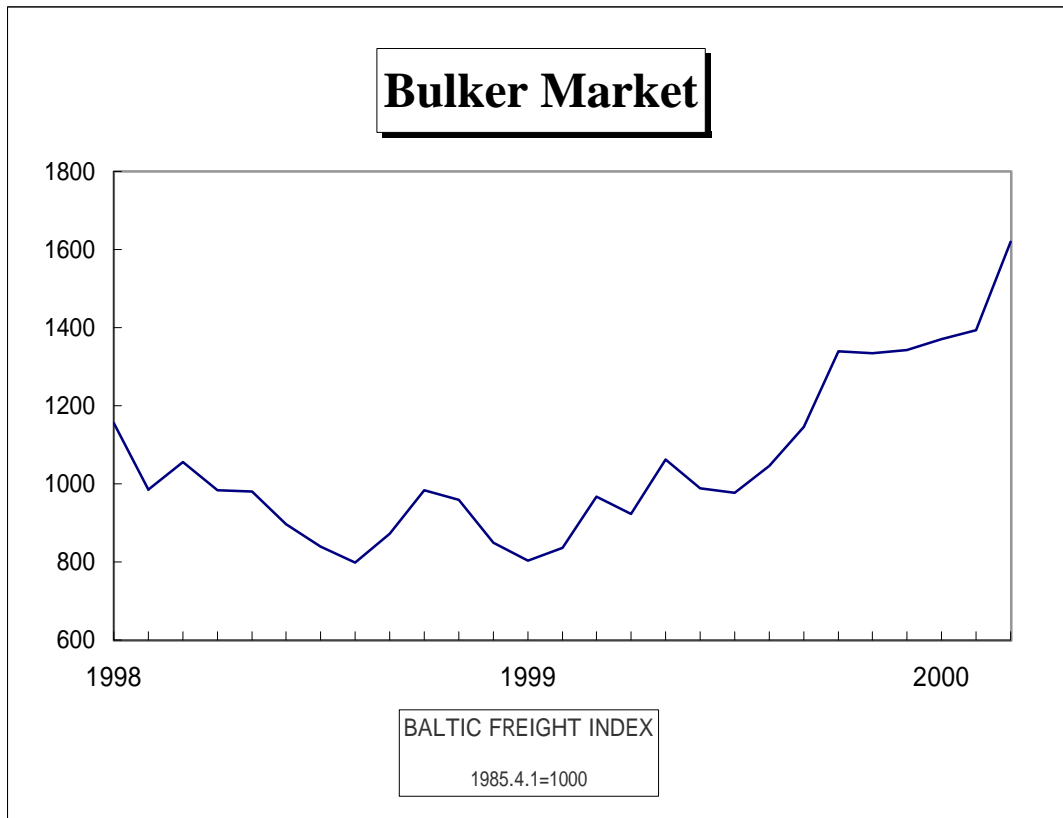
Ordinary income 30,000 million yen

Net income 10,000 million yen

Foreign exchange rate: 1\$ = JPY105

Bunker price: \$ 140 / KT

1 2. Shipping Freight Market



Comparative Non-Consolidated Balance Sheets

As of March 31, 2000 and 1999

(Millions of yen)

	2000 (A)		1999		Increase/Decrease	
	Mitsui O.S.K. Lines	Mitsui O.S.K. Lines	Navix Line	Total (B)	Amount(C)	%
(Assets)	Amount	Amount	Amount	Amount	(A)-(B)	(C)/(B)
Current Assets	162,140	154,775	23,161	177,936	15,796	8.9
Cash and deposits	15,840	15,600	4,040	19,640	3,800	19.3
Accounts receivable, trade	57,857	51,016	4,140	55,156	2,701	4.9
Short-term loans receivable	24,010	16,136	4,942	21,078	2,932	13.9
Advance payments	4,297	2,044	1,864	3,908	389	10.0
Marketable securities	5,047	21,118	790	21,908	16,861	77.0
Fuel and supplies	8,629	4,770	980	5,750	2,879	50.1
Deferred and prepaid expenses	32,430	25,758	5,124	30,882	1,548	5.0
Accounts receivable from agents	6,243	7,281	865	8,146	1,903	23.4
Deferred tax asset	926	-	-	-	926	-
Other current assets	7,432	11,377	1,369	12,746	5,314	41.7
Allowance for doubtful receivables	574	329	957	1,286	712	55.4
Fixed Assets	410,043	376,761	51,561	428,322	18,279	4.3
(Tangible fixed assets)	(226,917)	(209,207)	(28,417)	(237,624)	(10,707)	(4.5)
Vessels	130,840	109,576	22,331	131,907	1,067	0.8
Buildings	23,700	21,604	2,553	24,157	457	1.9
Structures, machinery, equipment	1,052	1,000	174	1,174	122	10.4
Vehicles and haulage equipment	168	182	2	184	16	8.7
Furniture and fixtures	720	690	283	973	253	26.0
Land	58,869	56,006	3,072	59,078	209	0.4
Construction in progress	10,646	19,870	-	19,870	9,224	46.4
Other tangible fixed assets	919	276	-	276	643	233.0
(Intangible fixed assets)	(5,160)	(2,508)	(917)	(3,425)	(1,735)	(50.7)
Intangible fixed assets	5,160	2,508	917	3,425	1,735	50.7
(Investment and other assets)	(177,965)	(165,045)	(22,226)	(187,271)	(9,306)	(5.0)
Investment securities	92,553	92,250	7,390	99,640	7,087	7.1
Shares in subsidiaries	58,324	50,696	4,097	54,793	3,531	6.4
Long-term loans receivable	14,526	10,519	8,107	18,626	4,100	22.0
Long-term prepaid expenses	416	3,066	1,248	4,314	3,898	90.4
Other Investments and assets	17,081	10,504	3,149	13,653	3,428	25.1
Allowance for doubtful receivables	4,936	1,991	1,766	3,757	1,179	31.4
Total Assets	572,183	531,537	74,722	606,259	34,076	5.6

(Millions of yen)

	2000 (A)	1999			Increase/Decrease	
	Mitsui O.S.K. Lines	Mitsui O.S.K. Lines	Navix Line	Total (B)	Amount(C)	%
(Liabilities)	Amount	Amount	Amount	Amount	(A)-(B)	(C)/(B)
Current Liabilities	223,082	166,957	50,696	217,653	5,429	2.5
Accounts payable, trade	57,608	51,507	3,399	54,906	2,702	4.9
Bonds to be redeemed within a year	29,900	15,000	-	15,000	14,900	99.3
Short-term loans payable	68,436	42,719	42,016	84,735	16,299	19.2
Accounts payable, others	2,015	876	1,473	2,349	334	14.2
Accrued and unpaid income tax, etc.	2,067	4,189	4	4,193	2,126	50.7
Accrued and unpaid expenses	3,181	3,590	206	3,796	615	16.2
Advances received	48,619	40,044	2,449	42,493	6,126	14.4
Accounts payable to agents	5,957	4,506	0	4,506	1,451	32.2
Provisions for bonuses	2,622	2,265	523	2,788	166	6.0
Provisions for losses on guaranteed liabilities	550	-	-	-	550	-
Other current liabilities	2,122	2,257	622	2,879	757	26.3
Non-current Liabilities	203,952	228,734	17,795	246,529	42,577	17.3
Bonds and Notes	58,000	87,900	-	87,900	29,900	34.0
Long-term loans	134,957	134,757	14,027	148,784	13,827	9.3
Provisions for employees' retirement benefits	4,034	1,273	3,726	4,999	965	19.3
Provisions for statutory overhaul	-	467	-	467	467	100.0
Deferred tax liability	2,883	-	-	-	2,883	-
Other non-current liabilities	4,076	4,335	41	4,376	300	6.9
Total Liabilities	427,034	395,691	68,491	464,182	37,148	8.0
(Shareholders' equity)						
Common stock	64,915	58,840	21,261	80,101	15,186	19.0
Legal surplus	51,304	50,718	2,721	53,439	2,135	4.0
Additional paid-in capital	43,886	43,751	2,658	46,409	2,523	5.4
Legal reserve	7,417	6,967	62	7,029	388	5.5
Retained earnings	28,929	26,286	17,751	8,535	20,394	238.9
Special depreciation reserve	8,078	9,105	-	9,105	1,027	11.3
Reserve for overseas investment loss, etc.	6	11	-	11	5	45.5
Reserve for advanced depreciation of assets to be replaced	587	779	185	964	377	39.1
Special account of reserve for advanced depreciation of assets to be replaced	147	-	-	-	147	-
General reserve	5,630	5,630	1,198	6,828	1,198	17.5
Unappropriated income	14,479	10,760	19,135	8,375	22,854	-
(net income for the year)	(8,701)	(9,139)	(22,495)	(13,356)	(22,057)	(-)
Total Shareholders' Equity	145,149	135,845	6,230	142,075	3,074	2.2
Total Liabilities and Shareholders' Equity	572,183	531,537	74,722	606,259	34,076	5.6

Comparative Non-Consolidated Statements of Income

Years ended March 31, 2000 and 1999

(Millions of yen)

	2000 (A)		1999		Increase/Decrease	
	Mitsui O.S.K Lines	Mitsui O.S.K Lines	Navix Line	Total (B)	Amount(C)	%
	Amount	Amount	Amount	Amount	(A)-(B)	(C)/(B)
Operating revenues						
Shipping revenues						
Freight	454,501	414,181	81,411	495,592	41,091	8.3
Charterage received	170,249	144,823	36,246	181,069	10,820	6.0
Other shipping revenues	23,703	22,804	7,028	29,832	6,129	20.5
Sub total	648,454	581,810	124,686	706,496	58,042	8.2
Other operating revenues	3,481	3,704	-	3,704	223	6.0
Operating revenues, total	651,936	585,514	124,686	710,200	58,264	8.2
Operating expenses						
Shipping expenses						
Voyage expenses	226,322	209,794	24,167	233,961	7,639	3.3
Vessel expenses	26,953	19,613	7,357	26,970	17	0.1
Charterage paid	295,081	249,994	80,057	330,051	34,970	10.6
Other shipping expenses	45,496	53,764	6,218	59,982	14,486	24.3
Shipping expenses, total	593,854	533,166	117,801	650,967	57,113	8.8
Other operating expenses	1,429	1,925	-	1,925	496	25.7
General & Administrative expenses	22,607	23,815	5,992	29,807	7,200	24.1
Operating expenses, total	617,892	558,907	123,794	682,701	64,809	9.5
Operating income	34,044	26,606	891	27,497	6,547	23.8
Non-operating income						
Interest & dividends received	7,111	5,578	2,715	8,293	1,182	14.3
Other non-operating income	5,594	3,377	486	3,863	1,731	44.8
Non-operating income total	12,706	8,956	3,201	12,157	549	4.5
Non-operating expenses						
Interest expenses	11,765	11,359	1,881	13,240	1,475	11.1
Other non-operating expenses	5,831	6,052	330	6,382	551	8.6
Non-operating expenses total	17,597	17,411	2,211	19,622	2,025	10.3
Ordinary income	29,153	18,150	1,881	20,031	9,122	45.5
Special credits and profits						
Profits on sale of fixed assets	2,531	5,733	323	6,056	3,525	58.2
Profits on sale of investment securities	3,731	-	119	119	3,612	3,035.3
Profits on cancellation of charter agreements	1,503	1,905	-	1,905	402	21.1
Reversal of provisions for statutory overhaul	451	-	-	-	451	-
Reversal of allowance for doubtful receivables	100	-	-	-	100	-
Other special credits and profits	-	-	474	474	474	100.0
Special credits and profits, total	8,318	7,638	917	8,555	237	2.8
Special deductions and losses						
Losses on sale of fixed assets	2,457	4,381	403	4,784	2,327	48.6
Losses on sale of investment securities	5,358	-	11,965	11,965	6,607	55.2
Losses on sale of marketable securities	-	-	286	286	286	100.0
Valuation losses on investment securities	248	1,374	-	1,374	1,126	82.0
Valuation losses on marketable securities	-	-	1,585	1,585	1,585	100.0
Valuation losses on stocks of subsidiaries	-	1,544	-	1,544	1,544	100.0
Amortization of under-funded pension plans	5,442	1,430	1,513	2,943	2,499	84.9
Special retirement benefit paid	749	312	941	1,253	504	40.2
Losses on liquidation of affiliates	7,366	288	8,816	9,104	1,738	19.1
Allowance for doubtful receivables related to dissolution of subsidiaries	-	147	-	147	147	100.0
Allowance for uncorrectable credit accounts to a specific overseas account	-	667	-	667	667	100.0
Losses on cancellation of charter agreement	1,205	672	-	672	533	79.3
Merger temporary expenses	804	-	-	-	804	-
Other special deductions and losses	-	-	104	104	104	100.0
Special deductions and losses total	23,633	10,819	25,615	36,434	12,801	35.1
Net income before tax	13,838	14,969	22,816	7,847	21,685	-
Corporate income tax, residents tax, and enterprise tax	4,286	5,829	321	5,508	1,222	22.2
Corporate income tax and residents tax	850	-	-	-	850	-
Net income/loss	8,701	9,139	22,495	13,356	22,057	-
Retained earnings brought forward	1,479	1,620	3,196	4,816	3,337	69.3
Reversal of reserve for advanced depreciation of assets to be replaced	-	-	163	163	163	100.0
Adjustment account for application of Deferred Tax Accounting to accounting/tax differences of previous years	1,107	-	-	-	1,107	-
Reversal of reserve accounts associated with introduction of Deferred Tax Accounting	5,405	-	-	-	5,405	-
Unappropriated income	14,479	10,760	19,135	8,375	22,854	-