# **Business Performance** in FY2023-3<sup>rd</sup> Quarter

2024/1/31 Mitsui O.S.K. Lines, Ltd.



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| Note | 1: Fiscal Year = from April 1 to March 31                        |                 |    |  |  |  |  |  |  |

Q1 = April to June

Q2 = July to September

Q3 = October to December

Q4 = January to March

Note 2: Amounts are rounded down to the nearest 100 million yen.

(In the calculation of changes from the same period of the previous fiscal year and year-on-year,

there may be differences from the Financial Highlights, which are rounded down to the nearest 1 million yen.)

Note 3: Net income/loss = Profit/loss attributable to owners of parent

#### Disclaimer:

The performance forecasts and management indicators stated in this material are based on the best available information. Forecasts, by their nature, are not certain, so the information should be used as a guidance only, and any decisions concerning investments to be made under your own judgement and volition with the knowledge that actual performance may differ from the forecasts.

## 1

### **FY2023-3rd Quarter Results [Consolidated]**

|  |            | FY2023<br>Result |            |            |            | FY2        | .022       |            |           |
|--|------------|------------------|------------|------------|------------|------------|------------|------------|-----------|
|  |            | Res              | sult       |            |            | Re         | sult       |            | YoY       |
| (¥ billion)                              | Q1         | Q2               | Q3         | AprDec.    | Q1         | Q2         | Q3         | AprDec.    |           |
| Revenue                                  | 385.1      | 404.9            | 428.5      | 1,218.6    | 374.7      | 446.5      | 436.6      | 1,257.9    | -39.3     |
| Operating profit/loss                    | 24.4       | 24.8             | 30.8       | 80.1       | 23.5       | 32.4       | 40.1       | 96.2       | -16.1     |
| Business profit/loss (*1)                | 58.1       | 47.2             | 39.2       | 144.6      | 266.3      | 308.9      | 128.6      | 703.9      | -559.3    |
| Ordinary profit/loss                     | 90.3       | 64.1             | 42.7       | 197.2      | 284.1      | 315.6      | 139.4      | 739.2      | -541.9    |
| Income/loss before income taxes          | 109.6      | 68.3             | 60.2       | 238.2      | 288.8      | 331.6      | 138.8      | 759.2      | -521.0    |
| Net income/loss                          | 91.1       | 59.6             | 52.8       | 203.6      | 285.7      | 315.7      | 121.7      | 723.2      | -519.6    |
| Average exchange rate (*2)               | ¥134.86/\$ | ¥142.56/\$       | ¥149.15/\$ | ¥142.19/\$ | ¥125.29/\$ | ¥136.68/\$ | ¥144.48/\$ | ¥135.48/\$ | +¥6.71/\$ |
| Average bunker price (all grades) (*2,3) | \$575/MT   | \$643/MT         | \$638/MT   | \$619/MT   | \$914/MT   | \$808/MT   | \$655/MT   | \$787/MT   | -\$168/MT |

<sup>(\*1)</sup> Operating profit/loss + Equity in earnings of affilliated companies

<sup>(\*2)</sup> Average for the period

<sup>(\*3)</sup> Purchase price

### FY2023-3<sup>rd</sup> Quarter Results [By segment]

| Upper | Revenue (*1)         |
|-------|----------------------|
| Lower | Ordinary profit/loss |

|                 |                               |  |       | FY2   | 2023  |         |       | FY2   | 2022    |         |        |
|-----------------|-------------------------------|--|-------|-------|-------|---------|-------|-------|---------|---------|--------|
|                 |                               |  |       | Re    | sult  |         |       | Resu  | ult(*6) |         | YoY    |
| (¥billio        | on)                           |  | Q1    | Q2    | Q3    | AprDec. | Q1    | Q2    | Q3      | AprDec. |        |
| Dry B           | ulk Business                  | (excluding; Steaming Coal Carriers)        | 95.4  | 94.4  | 107.3 | 297.1   | 105.2 | 130.2 | 108.9   |         | -47.3  |
|                 |                               | Tankers, Offshore Business,                | 26.3  | 5.8   | 4.9   | 37.1    | 18.5  | 15.9  | 17.7    | 52.3    | -15.1  |
| Energ           | y Business                    | Steaming Coal Carriers, Wind power,        | 101.6 | 113.2 | 116.1 | 331.0   |       | 103.4 | 108.3   |         | +33.6  |
| Energy business |                               | LNG Carriers, LPG Carriers, etc.           | 19.4  | 18.2  | 21.1  | 58.8    | 9.5   | 12.6  | 12.6    | 34.8    | +24.0  |
| Drodi           | uct Transport Business (*2)   | Containerships, PCC, Terminal & Logistics  | 147.2 | 151.9 | 161.3 | 460.5   | 141.9 | 171.3 | 176.1   | 489.4   | -28.8  |
| Frout           | t Transport Business (*2)     | Containerships, i CC, Terminal & Logistics | 40.4  | 31.1  | 13.6  | 85.2    | 249.5 | 287.1 | 100.2   | 636.9   | -551.7 |
|                 | Containerships (*3)           |  | 13.6  | 14.4  | 14.2  | 42.3    | 13.0  | 13.4  | 14.4    | 40.9    | +1.4   |
|                 |                               |  | 23.8  | 9.5   | - 3.3 | 30.0    | 234.4 | 260.3 | 71.5    | 566.2   | -536.2 |
| VA/ e IIIle     | sing 9: Lifestule Dusings(#4) | Real Property Business ,                   | 25.2  | 26.9  | 26.8  | 79.0    | 26.5  | 24.4  | 25.0    | 76.0    | +2.9   |
| vveiib          | eing & Lifestyle Business(*4) | Ferries & Coastal RoRo Ships, Cruise       | 2.3   | 2.6   | 3.2   | 8.2     | 2.1   | 2.0   | 2.6     | 6.7     | +1.4   |
|                 | Real Property Business        |  | 9.7   | 10.1  | 10.2  | 30.1    | 9.8   | 9.9   | 10.1    | 29.9    | +0.2   |
|                 |                               |  | 2.4   | 2.1   | 2.6   | 7.1     | 2.5   | 2.2   | 2.6     | 7.4     | -0.2   |
| A               | interd businesses(*F)         | Turk boots Trading sta                     | 10.9  | 12.3  | 11.1  | 34.4    | 11.4  | 12.4  | 11.6    | 35.5    | -1.0   |
| ASSOC           | iated businesses(*5)          | Tug boats, Trading, etc.                   | 0.5   | 0.6   | 0.9   | 2.1     | 0.6   | 0.8   | 0.8     | 2.3     | -0.2   |
| Othor           |                               |  | 4.5   | 5.9   | 5.8   | 16.3    | 4.0   | 4.5   | 6.4     | 15.0    | +14.7  |
| Other           | 5                             |  | 1.5   | 1.1   | 1.4   | 4.0     | 0.4   | - 0.3 | 1.4     | 1.5     | +2.5   |
| ۸ .۱:۰۰۰        | A                             |  | -     | -     | -     | -       | -     | -     | -       | -       | -      |
| Aajus           | tment                         |  | - 0.2 | 4.5   | - 2.6 | 1.5     | 3.3   | - 2.7 | 3.8     | 4.4     | -2.8   |
| C               | lides d                       |  | 385.1 | 404.9 | 428.5 | 1,218.6 | 374.7 | 446.5 | 436.6   | 1,257.9 | -39.3  |
| Consc           | plidated                      |  | 90.3  | 64.1  | 42.7  | 197.2   | 284.1 | 315.6 | 139.4   | 739.2   | -541.9 |

<sup>(\*1)</sup> Revenues from customers, unconsolidated subsidiaries and affiliated companies.

<sup>(\*2)</sup> With the establishment of Wellbeing & Lifestyle Business in FY2023, "Ferries & Coastal RoRo Ships Business" have been excluded from Product Transport Business.

<sup>(\*3)</sup> Since fiscal year 2022, "Terminal & Logistics Business" have been excluded from "Containerships Business."

<sup>(\*4)</sup> In fiscal year 2023, Wellbeing & Lifestyle Business has been establised which includes "Real Property Business", "Ferries & Coastal RoRo Ships Business", and "Cruise Business."

<sup>(\*5)</sup> With the establishment of Wellbeing & Lifestyle Business in FY2023, "Cruise Business" has been excluded from Associated businesses.

<sup>(\*6)</sup> The result of same period last year have been revised to apply to the latest segment.

### Outline of FY2023-3<sup>rd</sup> Quarter Results(I) [Consolidated]

### [Overall]

- Revenue: A decrease of 39.3 billion yen (year-on-year) / (Cumulative Q3, the same shall apply hereafter). Decrease in dry bulk business despite the increase in the energy business.
- ◆ Business profit / Ordinary profit / Net income: A decrease of ¥559.3 billion / ¥541.9 billion / ¥519.6 billion year-on-year.
- ◆ Major reasons for the change in profit: The ordinary profit for the containerships business decreased sharply due to drops in spot and term contract freight rates. Excluding the containerships business, the decrease in ordinary profit was slight supported by the strong performance of the energy business, and the profit increased when adding extraordinary profit and loss. (Exchange rate for FY2023 Q1-Q3: ¥142.19/US\$ FY2022 Q1-Q3: ¥135.48/US\$)

[By Segment] [Ordinary profits for FY2023 cumulative Q3 (year-on-year comparison)]

#### **Dry Bulk Business** [ ¥37.1 billion (-¥15.1 billion)]

- ➤ Iron Ore and Coal Carriers (Capesize bulkers): Market rates remained in an upward trend as vessel supply and demand balance improved due to the strong shipments of iron ore in Brazil and bauxite in West Africa.
- MOL Drybulk (Small- and medium-sized bulkers, wood chip carriers, and etc.,): Profits of small- and medium-sized bulkers declined due to issues such as the cost increase from waitings and route diversions by the Panama Canal drought and negative spreads incurred in some short-term chartering. Profits of wood chip carriers also fell against the backdrop of lackluster domestic consumption in China, despite showing signs of improvement.
- > Other (Open-hatch bulkers): Profits increased by reflecting the reversal of an allowance for doubtful accounts recorded in the past in relation to a loan to GEARBULK, an equity-method affiliate, despite the ripple effects of the favorable containership market have diminished.
- ⇒The dry bulk business posted profits in line with the forecast despite declining profit year-on-year with lower market rates than the previous fiscal year.

#### **Energy Business** [ ¥58.8 billion (+¥24.0 billion)]

#### **■** Tankers/Offshore

- > **Tankers**: Market rates for VLCCs remained strong as oil prices remained relatively low despite OPEC Plus production cuts and demand for shipments from the US remained stable. Product tanker and chemical tanker market rates remained high. The tanker business as a whole posted a year-on-year increase in profit exceeding the forecast.
- > **Offshore**: Accumulated stable profits in the FPSO business through the contribution of operations of this fiscal year's new projects, the full-year contribution of two FPSOs delivered last fiscal year, and existing long-term charter contracts.

## **Outline of FY2023-3rd Quarter Results(II) [Consolidated]**

#### **■ Liquefied Gas Transport and Offshore**

- > LNG Carriers: Secured the profit around the same level in line with the forecast with the generation of stable profit with the start of new contracts.
- > **FSRU**: Improved profitability from the forecast with the start of a new project in Hong Kong.

#### **Product Transport Business** [ ¥85.2 billion (-¥551.7 billion)]

- Containerships [¥30.0 billion (-¥536.2 billion)]
  - > **ONE**: In Q3 (October to December), the spot freight rates remained low due to the reduced cargo movements with sluggish consumption and the beginning of the off-peak season, while the supply and demand trend continued to soften due to increased new vessel deliveries. As a result, profits declined and fell below the forecast. Ordinary profit for FY2023 cumulative Q3 decreased sharply year-on-year.
- Car Carriers:. The tight supply and demand continued due to the recovery of the cargo movements with the normalization of completed car production from Japan, and the continued brisk export of EVs from China. Although congestions at some ports, and waitings caused by the Panama Canal drought negatively affected the transportation volumes, we secured around the same profit level year-on-year as forecasted by flexibly revising vessel allocation plans.
- **Terminal & Logistics:** Container handling volumes in the terminal business decreased due to sluggish cargo movements at overseas terminals despite firm cargo movements at domestic terminals. In the logistics business, the air and sea freight rates softened. As a result, the terminal & logistics business posted lower profits year-on-year, however in line with the forecast.

#### Wellbeing & Lifestyle Business [ ¥8.2 billion (+¥1.4 billion)]

- **Real Property Business** [ ¥7.1 billion (-¥0.2 billion)]
  - > **DAIBIRU**: Despite the increased costs associated with new property acquisitions, profit maintained around the same level in line with the forecasted due to an increase in occupancy rate.
- Ferries and Coastal RoRo Ships: Passenger transportation increased sharply, mainly thanks to the entry into service of new LNG-fueled ferries, and as a result, achieved higher profit than a year earlier, as forecasted.
- Cruise: Achieved improved profitability due to continued recovery in travelling demand following the easing of COVID-19 restrictions.

#### **Associated Businesses** [¥2.1 billion (-¥0.2 billion)]

The tugboat business posted higher profits year-on-year, mainly due to the revision of tugboat service fees. However, the trading business posted lower profits year-on-year due to the deterioration of the business environment. As a result, associated businesses secured around the same profit level year-on-year as forecasted.

### **FY2023 Full-year Forecast [Consolidated]**

\*as of October 31, 2023

|  |                                    |                                    |                        | FY2023                 |                        |                        |                           |
|--|------------------------------------|------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------------|
| (¥billion)   | 1st Half<br>Result                 | Q3 Result                          | Q4 Forecast            | 2nd Half<br>Forecast   | Full-year<br>Forecast  | Previous<br>Forecast*  | Variance                  |
| Revenue  | 790.1                              | 428.5                              | 396.3                  | 824.8                  | 1,615.0                | 1,590.0                | +25.0                     |
| Operating profit/loss  | 49.3                               | 30.8                               | 12.8                   | 43.7                   | 93.0                   | 90.0                   | +3.0                      |
| Business profit/loss (*1)  | 105.3                              | 39.2                               | 27.3                   | 66.6                   | 172.0                  | 170.0                  | +2.0                      |
| Ordinary profit/loss   | 154.5                              | 42.7                               | 27.7                   | 70.4                   | 225.0                  | 220.0                  | +5.0                      |
| Net income/loss  | 150.7                              | 52.8                               | 31.3                   | 84.2                   | 235.0                  | 220.0                  | +15.0                     |
| Average exchange rate (*2)<br>verage bunker price(VLSFO) (*2,3)<br>age bunker price(all grades) (*2,3) | ¥138.71/\$<br>\$615/MT<br>\$610/MT | ¥149.15/\$<br>\$657/MT<br>\$638/MT | ¥140.98/\$<br>\$640/MT | ¥145.07/\$<br>\$648/MT | ¥141.89/\$<br>\$632/MT | ¥140.01/\$<br>\$637/MT | +¥1.88/\$<br>-\$5/MT<br>- |

(\*1) Operating profit/loss + Equity in earnings of affilliated companies

(\*2) Average for the period

(\*3) Purchase prices

(cf)Sensitivity against Full-year forecast (Ordinary income)

At of the end of FY2023 3Q

FX Rate: **±¥ 0.5 bn/¥1/US\$** 

Bunker Price: ±¥ 0.01 bn/\$1/MT

(VLSFO)

| impanies                         | 1-4    - 6 |            |            | المال المالا | F. II      |
|----------------------------------|------------|------------|------------|--------------|------------|
| (cf) FY2022 Result               | 1st Half   | Q3         | Q4         | 2nd Half     | Full-year  |
| Revenue                          | 821.3      | 436.6      | 354.0      | 790.6        | 1,611.9    |
| Operating profit/loss            | 56.0       | 40.1       | 12.4       | 52.6         | 108.7      |
| Business profit/loss (*1)        | 575.2      | 128.6      | 73.2       | 201.8        | 777.1      |
| Ordinary profit/loss             | 599.7      | 139.4      | 72.3       | 211.7        | 811.5      |
| Net income/loss                  | 601.5      | 121.7      | 72.8       | 194.5        | 796.0      |
| Average exchange rate            | ¥130.98/\$ | ¥144.48/\$ | ¥132.24/\$ | ¥138.36/\$   | ¥134.67/\$ |
| Average bunker price(all grades) | \$859/MT   | \$655/MT   | \$615/MT   | \$636/MT     | \$745/MT   |

### **FY2023 Full-year Forecast [By segment]**

|         |                               |  | Upper    |           | nue(*1)     |          |           |            |               |
|---------|-------------------------------|--|----------|-----------|-------------|----------|-----------|------------|---------------|
|         |                               |  | Lower    | Ordinary  | profit/loss |          |           | *as of Oct | ober 31, 2023 |
|         |                               |  |          |           |             | FY2023   |           |            |               |
|         |                               |  | 1st Half |           |             | 2nd Half | Full-year | Previous   | Variance      |
| (¥bil   | llion)                        |  | Result   | Q3 Result | Q4 Forecast | Forecast | Forecast  | Forecast*  | variance      |
| Des / D | sulk Business                 | (excluding; Steaming Coal Carriers)                                | 189.8    | 107.3     | 88.8        | 196.1    | 386.0     | 365.0      | +21.0         |
| ыу в    | bulk dusilless                | (excluding, Steaming Coal Carriers)                                | 32.1     | 4.9       | - 2.1       | 2.8      | 35.0      | 37.0       | -2.0          |
| Energ   | y Business                    | Tankers, Offshore Business,<br>Steaming Coal Carriers, Wind power, | 214.9    | 116.1     | 98.9        | 215.0    | 430.0     | 430.0      | 0.0           |
|         |                               | LNG Carriers, LPG Carriers, etc.                                   | 37.6     | 21.1      | 1.1         | 22.3     | 60.0      | 53.0       | +7.0          |
| Drodu   | uct Transport Business (*2)   | Containerships, PCC,   | 299.2    | 161.3     | 168.4       | 329.7    | 629.0     | 625.0      | +4.0          |
| Flout   |                               | Terminal & Logistics   | 71.6     | 13.6      | 28.7        | 42.3     | 114.0     | 111.0      | +3.0          |
|         | Containerships (*3)           |  | 28.0     | 14.2      | 14.6        | 28.9     | 57.0      | 55.0       | +2.0          |
|         |                               |  | 33.3     | - 3.3     | 11.9        | 8.6      | 42.0      | 40.0       | +2.0          |
|         |                               | Real Property Business ,   | 52.2     | 26.8      | 23.9        | 50.7     | 103.0     | 105.0      | -2.0          |
| Wellb   | peing & Lifestyle Business(*4 | ) Ferries & Coastal RoRo Ships,<br>Cruise                          | 4.9      | 3.2       | 0.7         | 4.0      | 9.0       | 9.0        | 0.0           |
|         | Real Property Business        |  | 19.9     | 10.2      | 9.8         | 20.0     | 40.0      | 40.0       | 0.0           |
|         |                               |  | 4.5      | 2.6       | 0.8         | 3.4      | 8.0       | 7.5        | +0.5          |
| A       | ciated businesses(*5)         | Tug boats, Trading, etc.   | 23.3     | 11.1      | 11.5        | 22.6     | 46.0      | 45.0       | +1.0          |
| ASSOC   | lated businesses("5)          | rug boats, fraumg, etc.  | 1.2      | 0.9       | 0.3         | 1.2      | 2.5       | 2.5        | 0.0           |
| Other   | 40                            |  | 10.5     | 5.8       | 4.6         | 10.4     | 21.0      | 20.0       | +1.0          |
| Other   | 15                            |  | 2.6      | 1.4       | 0.0         | 1.3      | 4.0       | 4.0        | 0.0           |
| Λdius   | tment                         |  | -        | -         | -           | -        | -         | -          | -             |
| Aujus   | otiliciit                     |  | 4.2      | - 2.6     | - 1.0       | - 3.7    | 0.5       | 3.5        | -3.0          |
| Conse   | olidated                      |  | 790.1    | 428.5     | 396.3       | 824.8    | 1,615.0   | 1,590.0    | +25.0         |
| CONSC   | Jiiuated                      |  | 154.5    | 42.7      | 27.7        | 70.4     | 225.0     | 220.0      | +5.0          |

|                            |  | Upper<br>Lower | Reven<br>Ordinary | . ,              |
|----------------------------|--|----------------|-------------------|------------------|
| 4 0 FM0000 P l (47)        |  | 1st Half       | 2nd Half          | Full-year        |
| (cf) FY2022 Results (*7)   |  |                |                   |                  |
| Dry Bulk Business          | (excluding; Steaming Coal Carriers)  | 235.5<br>34.5  | 194.0<br>23.1     | 429.6<br>57.6    |
| Energy Business            | Tankers, Offshore Business,<br>Steaming Coal Carriers, Wind power,<br>LNG Carriers, LPG Carriers, etc. | 189.1<br>22.1  | 199.6<br>17.4     | 388.7<br>39.5    |
| Product Transport Business | Containerships, PCC,<br>Terminal & Logistics   | 340.2<br>537.7 | 337.1<br>167.6    | 677.3<br>705.4   |
|                            | Containerships (*3)  | 26.5<br>494.7  | 26.5<br>125.4     | 53.0<br>620.1    |
| Real Property Business     |  | 19.7<br>4.7    | 19.8<br>3.3       | 39.5<br>8.1      |
| Associated businesses      | Tug boats, Trading, etc.   | 28.1<br>-0.2   | 28.9<br>-0.3      | 57.1<br>-0.5     |
| Others                     |  | 8.5<br>0.1     | 11.1<br>1.6       | 19.6<br>1.7      |
| Adjustment                 | -<br>0.5   | -<br>-1.0      | -<br>-0.4         |                  |
| Consolidated               |  | 821.3<br>599.7 | 790.6<br>211.7    | 1,611.9<br>811.5 |

<sup>(\*6)</sup> Revenues from customers, unconsolidated subsidiaries and affiliated companies.

<sup>(\*7)</sup> Display the segments in FY2022

<sup>(\*1)</sup> Revenues from customers, unconsolidated subsidiaries and affiliated companies.

<sup>(\*2)</sup> With the establishment of Wellbeing & Lifestyle Business in FY2023, "Ferries & Coastal RoRo Ships Business" have been excluded from Product Transport Business.

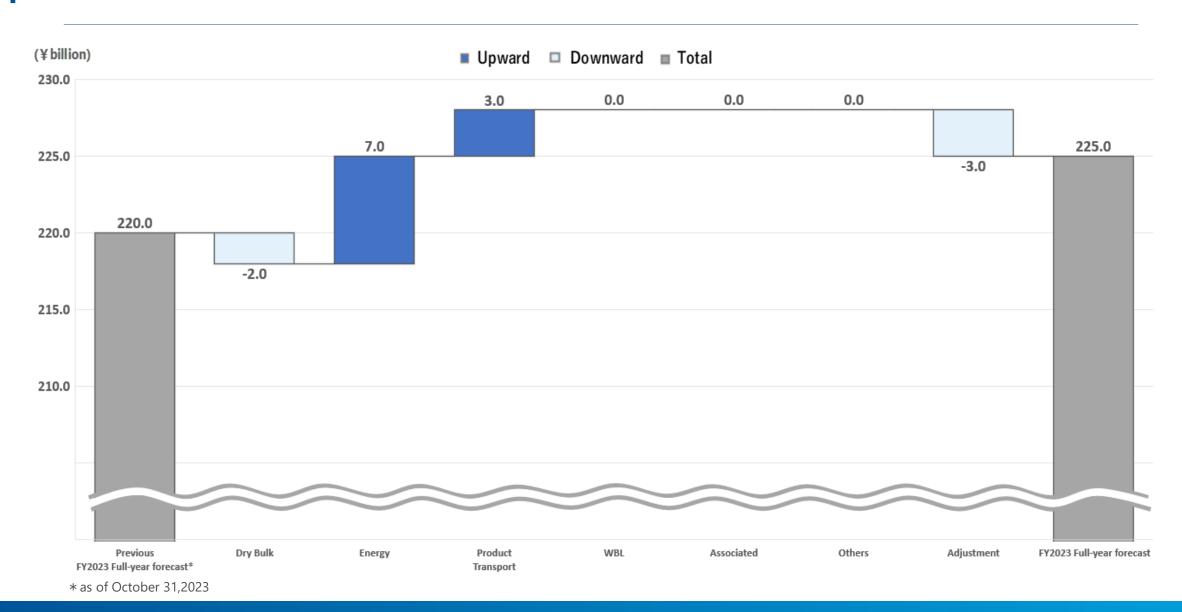
<sup>(\*3)</sup> Since fiscal year 2022, "Terminal & Logistics Business" have been excluded from "Containerships Business."

<sup>(\*4)</sup> In fiscal year 2023, Wellbeing & Lifestyle Business has been establised which includes "Real Property Business", "Ferries & Coastal RoRo Ships Business", and "Cruise Business."

<sup>(\*5)</sup> With the establishment of Wellbeing & Lifestyle Business in FY2023, "Cruise Business" has been excluded from Associated businesses.

## 4

### FY2023 Full-year Forecast Analysis [By segment] in ordinary profit/loss



### **Key Points of FY2023 Full-year Forecast (I) [Consolidated]**

#### [Overall]

- ◆ Business profit / Ordinary profit / Net income: Difference from the previous announcement on October 31st +¥2.0 billion/+¥5.0 billion/+¥15.0 billion.
- ◆ **Key points::** Upward revision to energy, product transport businesses including containerships. As a result, revising the previous forecast for profit and loss at each stage and expecting net income to be ¥235.0 billion. The exchange rate assumption remains unchanged from the previous announcement on October 31st, and for the remaining period (February and March 2024) at ¥140.00/US\$ (average rate forecast for FY2023 full-year: ¥141.89/US\$)

**[By Segment]** [FY2023 forecast for ordinary profit (increase/decrease from the announcement on October 31st )/(year-on-year comparison)] (Comparison against FY2022 result does not reflect the new segmentation)

**Dry Bulk Business** [¥35.0 billion (-¥2.0 billion/-¥22.6 billion)]

- > Iron Ore and Coal Carriers (Capesize bulkers): Despite the market rates being expected to decline in Q4 due to seasonal factors, the forecast has been revised upward based on a more favorable recovery of the market rate compared to the previous forecast.
- MOL Drybulk (Small- and medium-sized bulkers, wood chip carriers, and etc.,): In the small- and medium-sized bulkers, vessel supply and demand balance will likely remain tight. Although the wood chip carrier market rates are also on a recovery trend, the negative spread incurred in the small- and medium-sized bulker chartering led to a downward revision.
- > Other (Open hatch bulkers): Although GEARBULK, an equity-method affiliate, expects a decline in the cargo inflow from containerships due to the normalization of its market, maintained the previous forecast.

#### **Energy Business** [ \(\pm\)60.0 \(\text{billion}\) (+\(\pm\)7.0 \(\text{billion}\)/+\(\pm\)20.5 \(\text{billion}\))]

- **■** Tankers/Offshore
  - > **Tankers**: Expect crude oil, product, and chemical tankers to go beyond the previous forecast, as a favorable market can be expected with cargo movements remaining steady and the limited number of newly built vessels.
  - > **Offshore**: Securing stable profit in line with the previous forecast with a new project in the FPSO business following last year.

### **Key Points of FY2023 Full-year Forecast (II) [Consolidated]**

#### **■ Liquefied Gas Transport and Offshore**

- > LNG carriers: With the acquisition of new contracts, continue to maintain a stable profit. Revising upward with the improvement in profit for each project.
- > **FSRUs:** Securing stable income through the start of the Hong Kong project.

#### 

- Containerships [ ¥42.0 billion (+¥2.0 billion/-¥578.1 billion)]
  - > **ONE**: Expect to secure a certain profit level, due to the recent situation in the Middle East. Upward revision to the overall containerships business, including increased charter rates for ONE.
- Car Carriers: Tight supply and demand continue. With the gradual easing of port congestions in certain regions and flexible revision of vessel allocation plans, forecasting the same as the previous forecast.
- **Terminal & Logistics:** Maintaining the previous forecast due to the divestment of the overseas terminal and considering a downward trend in cargo handling volume.

#### Wellbeing & Lifestyle Business [ ¥9.0 billion (±¥0 billion/ - (new segment))]

- **Real Property Business** [ ¥8.0 billion (+¥0.5 billion/-¥0.1 billion)]
  - > **DAIBIRU**: Continuously securing steady profit with the contribution of new properties and high occupancy of existing assets. Expecting to even post higher profits than the previous forecast.
- Ferries and Coastal RoRo Ships: Maintained the previous forecast due to the effect of the entry into service of new LNG-fueled ferries, as well as the recovery in passenger transportation, despite the cargo transportation is expected to decrease.
- **Cruise:** Seeing a recovery in passengers and forecasting an increased revenue. However, start-up costs for new vessels and services are expected to be incurred. Forecasting an improvement in profitability as expected.

#### **Associated Businesses** [¥2.5 billion (±¥0 billion/ - (segment changes))]

Maintained the previous forecast with expectations for further increase in profit in the tugboat business due to the effect of the revision of tugboat service fees.

#### [Dividend]

A year-end dividend forecast has now been raised by ¥10 to ¥90 per share, with the interim dividend of ¥110, making the annual total dividend ¥200 per share. (31% dividend payout ratio)

### (Reference) Progress of BLUE ACTION 2035 Initiatives



#### **Strategies / Materiality**

#### **Actions**



- Mitsui O.S.K. Lines Enters Strategic Investment Agreement with Delfin (2023-6-9)
- •Mitsui O.S.K. Lines, Ltd. (MOL) makes strategic investment in Ascension Clean Energy (2023-6-15)
- •MOL Cruises Announces its new cruise line brand name "MITSUI OCEAN CRUISESSM", ship name "MITSUI OCEAN FUJI<sup>SM</sup>" and an Around-the-World Cruise. - To realize wellbeing originated in Japan - (2023-10-12)
- Daibiru Acquires Equity Interest in Central Hanoi Office Building- Following Projects in U.S. and Australia, Pursuing Overseas Investment Utilizing MOL Group Network - (2023-12-18)
- •MOL Forms Capital Alliance with Hokutaku, Japan's largest Wind Turbine Maintenance Company (2024-1-10)



- MOL Chemical Tankers to Acquire Fairfield Chemical (2023-9-12)
- •MOL, MLG to Form Strategic Alliance with Revital Healthcare, Kenya's Leading Medical Supplies Manufacturer-Eyeing Establishment of Healthcare Logistics Center in Mombasa Special Economic Zone - (2024-1-18)



- •MOL, PETRONAS and MISC Set the Stage for the Development of Liquefied CO<sub>2</sub> Carriers (2023-9-25)
- •MOL decided to expand its fleet with 5 New LNG-fueled Capesize Bulkers (2023-12-19)
- •MOL Signs Time Charter Contract with Yara, World's Largest Nitrogen Fertilizer Manufacturer, for Ammonia Carrier Green Pioneer (2024-1-5)
- •MOL Issues Blue Bond (26th Series Unsecured Corporate Bonds) (2024-1-19)







- •MOL's First Female Captain Takes Command of Car Carrier (2023-6-7)
- •MOL Aims for Full-scale Introduction of Starlink Satellite Communication, Targeting More Than 200 Ocean-going (2023-10-16)
- •MOL Establishes 'MOL Group Safety Vision'- Targeting the world's highest level of safety -(2024-1-22)
- •MOL to Install Cameras, Al Systems in Cargo Holds of Newbuilding LNG-fueled Car Carriers for Early Fire Detection (2023-11-15)

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### (Reference) BLUE ACTION 2035 Core KPI FY2023 Forecast

|                          | KPI  |   | FY2022<br>Results                  | FY2023 Forecast<br>(Updated on 31st<br>January 2024) | Phase 1<br>FY2025     | Phase 2<br>FY2030 | Phase 3<br>FY2035 |  |  |
|--------------------------|--|---|------------------------------------|--|-----------------------|-------------------|-------------------|--|--|
|                          | Profit b   | efore tax (unit: JPY)                                     | <b>819</b> bil                     | <b>270</b> bil                                       | <b>240</b> bil        | <b>400</b> bil    |                   |  |  |
| Financial<br>KPI         | Net Gearing Ratio*1  |   | 1.01                               | 0.93   | 0.9~1.0               |                   |                   |  |  |
|                          | ROE  |   | 49.8%                              | 11%  | 9~10%                 |                   |                   |  |  |
|                          | Enviro-<br>nment   | GHG emissions intensity reduction rate (Compared to 2019) | ▲5.0%                              | -  |                       | -                 | <b>▲45</b> %      |  |  |
|                          | Safety 4 Zero* <sup>2</sup>  |   | Unachieved<br>(One fatal accident) | -  |                       |                   |                   |  |  |
| Non-<br>Financial<br>KPI | Percentage of female employees in managerial positions  Human (Office workers, non-consolidated) |   | 9.2%                               | _  | <b>15</b> %           |                   | set by            |  |  |
|                          | Capital  | Percentage of MGKP*3 incumbents (Female/Non-HQ/Under 40s) | 4.7%/18.3%/9.5%                    | _  | 8%/30%/15% the end of |                   |                   |  |  |
|                          | Conversion rate to value  DX creation and safety work  (cumulative)                              |   | _                                  | _  | 10%                   | 20%               | 30%               |  |  |

<sup>\*1</sup> The amount of interest-bearing liabilities is assumed to include off-balance assets (approx. 900 billion yen) such as charter hire liabilities that should be factored-in after IFRS is adopted. This figure is only an estimate under certain assumptions and may differ from the actual one when IFRS is formally applied.

<sup>\*2 4</sup> Zero = Zero for serious marine incidents, oil pollution, fatal accidents and serious cargo damage.

<sup>\*3</sup> MOL Group Key Positions, designated as equivalent to General Manager in Head Office, to be appointed and managed centrally across the group.

### **Dry Bulker Market (Spot Charter Rate)**

### [Supplement #1]

1. FY2022 (Result)

(US\$/day)

| Size                           |         |               |        | FY2022  |                       |        |        |  |
|--------------------------------|---------|---------------|--------|---------|-----------------------|--------|--------|--|
| Size                           |         | 1st Half      |        |         | Full-year             |        |        |  |
| Market for vessels operated by | 1       | Apr-Sep, 2022 |        |         | Oct, 2022 - Mar, 2023 |        |        |  |
| MOL and MOL Drybulk            | Apr-Jun | Jul-Sep       |        | Oct-Dec | Jan-Mar               |        |        |  |
| Capesize                       | 21,600  | 13,700        | 17,700 | 15,000  | 9,100                 | 12,100 | 14,900 |  |
| Panamax                        | 26,600  | 17,200        | 21,900 | 16,000  | 11,300                | 13,700 | 17,800 |  |
| Handymax                       | 28,900  | 19,700        | 24,300 | 14,700  | 10,200                | 12,500 | 18,400 |  |
| Handysize                      | 27,600  | 18,700        | 23,200 | 14,900  | 9,700                 | 12,300 | 17,700 |  |

#### 2.FY2023 (Result & Forecast)

(US\$/day)

| Size                           |         |               |        | FY2023  |                       |        |        |  |  |
|--------------------------------|---------|---------------|--------|---------|-----------------------|--------|--------|--|--|
| Size                           |         | 1st Half      |        |         | Full-year             |        |        |  |  |
| Market for vessels operated by | ,       | Apr-Sep, 2023 |        |         | Oct, 2023 - Mar, 2024 |        |        |  |  |
| MOL and MOL Drybulk            | Apr-Jun | Jul-Sep       |        | Oct-Dec | Jan-Mar               |        |        |  |  |
| Capesize                       | 15,600  | 13,400        | 14,500 | 29,000  | 13,000                | 21,000 | 17,700 |  |  |
| Panamax                        | 12,200  | 11,900        | 12,000 | 16,300  | 13,000                | 14,700 | 13,400 |  |  |
| Handymax                       | 10,400  | 8,900         | 9,600  | 14,300  | 11,500                | 12,900 | 11,300 |  |  |
| Handysize                      | 10,800  | 10,000        | 10,400 | 13,100  | 10,500                | 11,800 | 11,100 |  |  |

#### Notes:

<sup>1)</sup> The general market results are shown in black.

<sup>2)</sup> The forecasts are shown in blue. These are referential charter rates for estimating P/L of free vessels that operates on spot and short-term contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages shown on the previous sections.

<sup>3)</sup> The following Baltic Exchange Index is used for each vessel type. Capesize = 5TC Average, Panamax = 5TC Average, Handymax = 10TC Average, Handysize = 7TC Average.

### **Tanker Market (Spot Earning)**

### [Supplement #2]

1. FY2022 (Result)

(US\$/day)

| Vessel Type              | Trade                   |               | FY2022 1st Half 2nd Half |         |         |           |        |        |  |
|--------------------------|-------------------------|---------------|--------------------------|---------|---------|-----------|--------|--------|--|
| vesser rype              | Traue                   |               | 1st Half                 |         |         | Full-year |        |        |  |
| Market for vessels opera | ated by overseas        | Jan-Jun, 2022 |                          |         |         | Average   |        |        |  |
| subsidiaries of MOL      | Jan-Mar                 | Apr-Jun       |                          | Jul-Sep | Oct-Dec |           |        |        |  |
| Crude Oil Tanker (VLCC)  | Arabian Gulf - Far East | -7,300        | -11,400                  | -9,400  | 25,600  | 61,400    | 43,500 | 17,100 |  |
| Product Tanker (MR)      | Main 5 Trades           | 9,800         | 34,700                   | 22,200  | 44,600  | 44,700    | 44,600 | 33,400 |  |
| LPG Tanker (VLGC)        | Arabian Gulf - Japan    | 30,000        | 45,500                   | 37,800  | 39,000  | 101,200   | 70,100 | 53,900 |  |

### 2. FY2023 (Result)

(US\$/day)

| Vessel Type                             | Trade                   |                 | FY2023   |                |         |          |         |        |
|---|-------------------------|-----------------|----------|----------------|---------|----------|---------|--------|
| vesser Type                             | Trade                   |                 | 1st Half |                |         | 2nd Half |         |        |
| Market for vessels operated by overseas |                         | Jan-Jun, 2023   |          | Jul-Dec, 2023_ |         |          | Average |        |
| subsidiaries of MOL                     |                         | Jan-Mar Apr-Jun |          | Jul-Sep        | Oct-Dec |          |         |        |
| Crude Oil Tanker (VLCC)                 | Arabian Gulf - Far East | 47,000          | 38,800   | 42,900         | 20,500  | 38,100   | 29,300  | 36,100 |
| Product Tanker (MR)                     | Main 5 Trades           | 29,200          | 26,400   | 27,800         | 23,900  | 25,900   | 24,900  | 26,300 |
| LPG Tanker (VLGC)                       | Arabian Gulf - Japan    | 68,400          | 77,700   | 73,000         | 106,600 | 113,900  | 110,200 | 91,600 |

Note 1: The general market results are shown in black.

Note 2: VLCC Market is for Arabian Gulf - China trade.

Note 3: Product Tanker market is simple average of main 5 trades: Europe - US, US - Europe, Singapore - Australia, South Korea - Singapore, and India - Japan.

Note 4: The market is shown on Calendar year basis (Jan-Dec), as they are operated by our overseas subsidiaries. Their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

### **Containerized Freight Index (CCFI\*)**

### [Supplement #3]

1. FY2022 (Result)

(Jan 1, 1998=1,000)

|                 | FY2022  |               |       |         |               |         |           |  |  |
|-----------------|---------|---------------|-------|---------|---------------|---------|-----------|--|--|
| Trade           |         | 1st Half      |       |         | 2nd Half      |         | Full-year |  |  |
| Trade           | l A     | Apr-Sep, 2022 | 2     | Oct,    | 2022 - Mar, 2 | Average |           |  |  |
|                 | Apr-Jun | Jul-Sep       |       | Oct-Dec | Jan-Mar       |         |           |  |  |
| U.S. West Coast | 2,502   | 2,331         | 2,416 | 1,079   | 781           | 930     | 1,673     |  |  |
| U.S. East Coast | 2,796   | 2,844         | 2,820 | 1,746   | 1,161         | 1,453   | 2,137     |  |  |
| Europe          | 5,060   | 4,738         | 4,899 | 2,497   | 1,411         | 1,954   | 3,427     |  |  |
| South America   | 1,989   | 2,164         | 2,077 | 979     | 605           | 792     | 1,434     |  |  |

2. FY2023 (Result)

(Jan 1, 1998=1,000)

|                 | FY2023  |               |       |         |                  |         |  |
|-----------------|---------|---------------|-------|---------|------------------|---------|--|
| Trade           |         | 1st Half      |       |         | Full-year        |         |  |
| Trade           |         | Apr-Sep, 2023 | 3     | Oct,    | 2023 - Mar, 2024 | Average |  |
|                 | Apr-Jun | Jul-Sep       |       | Oct-Dec | Jan-Mar          |         |  |
| U.S. West Coast | 707     | 733           | 720   | 725     |                  |         |  |
| U.S. East Coast | 886     | 870           | 878   | 839     |                  |         |  |
| Europe          | 1,154   | 1,059         | 1,107 | 985     |                  |         |  |
| South America   | 698     | 688           | 693   | 633     |                  |         |  |

<sup>\*</sup>China Containarized Freight Index

1. FY2022 (Result)

(1,000 units)

|  |          | FY2022 |       |          |       |       |       |  |
|--|----------|--------|-------|----------|-------|-------|-------|--|
| (Percentage of voyage completion basis / including voyage charter) | 1st Half |        |       | 2nd Half | Total |       |       |  |
| melaanig voyage enarcery   | Q1       | Q2     |       | Q3       | Q4    |       |       |  |
| Total (Includes Intra-European trade)                              | 744      | 777    | 1,521 | 796      | 802   | 1,597 | 3,118 |  |

### 2. FY2023 (Result & Forecast)

(1,000 units)

|  | FY2023   |     |       |     |          |       |       |
|--|----------|-----|-------|-----|----------|-------|-------|
| (Percentage of voyage completion basis / including voyage charter) | 1st Half |     |       |     | 2nd Half |       | Total |
| merading voyage chartery   | Q1       | Q2  |       | Q3  | Q4       |       |       |
| <b>Total</b> (Includes Intra-European trade)                       | 814      | 815 | 1,628 | 813 | 775      | 1,588 | 3,216 |

<sup>\*</sup>The forecasts are shown in blue.

### **Fleet Composition and Real Properties**

### [Supplement #5]

| Number of ships                  |                           |                                     | 31-Mar, 2023  | 31-Dec, 2023 |  |
|----------------------------------|---------------------------|-------------------------------------|---------------|--------------|--|
| Transer or sinps                 | Caracina                  |                                     |               |              |  |
|                                  | Capesize                  | Panamax                             | 80<br>31      | 79<br>39     |  |
|                                  | Small and                 | Handymax                            | 49            | 49           |  |
|                                  | medium-sized              | Handysize                           | 35            | 34           |  |
| Dry Bulk Business                | bulkers                   |                                     | 115           | 122          |  |
| Dry Bulk Business                | Wood chip carri           | (Sub total)                         | 45            |              |  |
|                                  |                           |                                     | 36            | 44           |  |
|                                  | Multi-purpose s           | nips                                | 276           | 33           |  |
|                                  | (Sub total)               | (Market Ermanus)                    |               | 278          |  |
|                                  |                           | (Market Exposure) Crude oil tankers | ( <b>61</b> ) | <b>(61)</b>  |  |
|                                  |                           | Product tankers                     | 14            | 15           |  |
|                                  | Tankers                   | Chemical tankers                    | 86            | 81           |  |
|                                  |                           | Methanol tankers                    | 22            | 22           |  |
|                                  | (Sub total)               | inicalation talikers                | 158           | 153          |  |
|                                  | (345 (544)                | (Market Exposure)                   | (76)          | (85)         |  |
|                                  | Liquefied gas<br>carriers | LNG carriers                        | 94            | 96           |  |
|                                  |                           | Ethane carriers                     | 6             | 6            |  |
|                                  |                           | LNG Bunkering vessels               | 2             | 2            |  |
|                                  |                           | LNG-to-Powership                    | 1             | 1            |  |
|                                  |                           | FSU/FSRU                            | 4             | 5            |  |
| Energy Business                  |                           | LPG/Ammonia ships                   | 16            | 19           |  |
|                                  |                           | Others                              | 2             | 1            |  |
|                                  | (Sub total)               | •                                   | 125           | 130          |  |
|                                  | (33.3.3.3.7)              | (Market Exposure)                   | (4)           | (4)          |  |
|                                  | FPSO                      | (                                   | 9             | 11           |  |
|                                  | Subsea Support            | vessels                             | 3             | 3            |  |
|                                  | Steaming coal c           |                                     | 34            | 36           |  |
|                                  | Crew Transfer v           |                                     | 1             | 1            |  |
|                                  | Service Operation         |                                     | 1             | 1            |  |
|                                  |                           | xcl. Coastal RoRo ships)            | 30            | 29           |  |
|                                  | Others                    | xci. Coastai Nono siiips)           | 2             | 2            |  |
|                                  | Car carriers              |                                     | 96            | 92           |  |
| Product Transport Business       | Containerships            |                                     | 40            | 34           |  |
| Wellbeing & Lifestyle Business   | Ferries & Coasta          | al RoRo ships                       | 16            | 14           |  |
| and Others                       | Cruise ships              |                                     | 2             | 2            |  |
| Associated Businesses and Others | Others                    |                                     | 52            | 53           |  |
| Total                            |                           |                                     |               |              |  |

| 31-Wdi, 2024             |  |
|--------------------------|--|
| (Forecast)               |  |
| 83                       |  |
| 35                       |  |
| 57                       |  |
| 43                       |  |
| 135                      |  |
| 44                       |  |
| 33                       |  |
| 295                      |  |
| <b>(64)</b><br>35        |  |
| 35                       |  |
| 15                       |  |
| 81                       |  |
| 22<br>153<br><b>(85)</b> |  |
| 153                      |  |
| (85)                     |  |
| 97                       |  |
| 6                        |  |
| 2                        |  |
| 1                        |  |
| 5                        |  |
| 20                       |  |
| 1                        |  |
| 132                      |  |
| (4)                      |  |
| 11                       |  |
| 3                        |  |
| 34                       |  |
| 1                        |  |
| 1                        |  |
| 29                       |  |
| 2                        |  |
| 92                       |  |
| 34                       |  |
| 14                       |  |
| 2                        |  |
| 53                       |  |
| 0.5.6                    |  |

31-Mar, 2024

### Number of buildings and area owned by DAIBIRU

### **Number of properties (buildings)**

|          | 31-Mar, 2023 | 31-Dec, 2023 |  |  |  |  |  |
|----------|--------------|--------------|--|--|--|--|--|
| Osaka    | 12           | 12           |  |  |  |  |  |
| Tokyo    | 16           | 17           |  |  |  |  |  |
| Sapporo  | 3            | 0            |  |  |  |  |  |
| Overseas | 3            | 4            |  |  |  |  |  |
| Total    | 34           | 33           |  |  |  |  |  |

#### Vacancy rate(%)

|       | 31-Dec, 2023 |
|-------|--------------|
| Osaka | 0.4          |
| Tokyo | 0.4          |

### Gross floor area(Km)

|          | 31-Mar, 2023 | 31-Dec, 2023 |  |  |  |  |  |
|----------|--------------|--------------|--|--|--|--|--|
| Osaka    | 368          | 368          |  |  |  |  |  |
| Tokyo    | 223          | 247          |  |  |  |  |  |
| Sapporo  | 24           | 0            |  |  |  |  |  |
| Overseas | 75           | 86           |  |  |  |  |  |
| Total    | 690          | 701          |  |  |  |  |  |

Note: The number and area of the above properties are office and commercial properties (including partially owned properties), excluding residential properties. The total floor area includes only DAIBIRU's share area.

Note 1:Prior the FY2023 Q2, we had been reporting the number of ships owned, chartered and/or operated by us or our consolidated subsidiaries. However, to more accurately represent the size of our company's business, the Energy segment primarily includes equity-method affiliated companies' fleets based on the ship types and the extent of our involvement in procurement, construction, and financing from this quarter. Furthermore, we have revised the grouping of ship types to align with our business segments. (The number of ships as of Mar.31, 2023, has also been adjusted in accordance with the new standards.)

Note 2: Partial ownership of a ship is counted as one ship.

Note 3: "Market Exposure"=Vessels operating under contracts less than two years, which are owned or mid/long-term chartered vessels.

Note 4: Only the containerships that MOL group owns or is involved in chartering among ONE's fleet is on the list. Please refer to ONE's disclosure materials for their fleet composition.

Note 5: Wellbeing & Lifestyle Business in established in FY2023. Ferries & Coastal RoRo ships and Cruise ships into this new business

