# Business Performance in FY2005-1 ${ }^{\text {st }}$ Quarter 

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## Highlights of FY2005 $1^{\text {st }}$ Quarter Results

$>$ Both revenue and profit increased compared to $1^{\text {st }}$ quarter of FY2004, in spite of skyrocketing bunker prices, etc. (*)

Revenue $+11 \%$
Ordinary income $\quad+40 \%$
Net income $+37 \%$
$\rightarrow$ Favorable start for increase in revenue and profit
for 3 consecutive years
(*) Bunker price : + US\$62/MT, exchange rate: - ¥2.96/US\$ (compared to 1Q of FY2004), reducing profit by $¥ 6.5$ billion
$>$ By segment (Increase /decrease in profit from 1Q of FY2004)
Containerships: Covered increased costs by increased loading volume $(+11 \%)$ and increased freight rate $(+7 \%) \rightarrow$ Ensured increase in profit Bulkships: Expanded fleet, well-balanced expansion of mid- and longterm /spot contracts $\rightarrow$ strong increase in profit
[Car Carriers] Rising bunker prices offset steady loading volume $\rightarrow$ slight decrease in profit
[Dry Bulkers]

- Market : Almost the same level as 1Q of FY2004
- Launched new bulkers, increased mid- and long-term contracts, won favorable contracts
$\rightarrow$ great increase in profit
[Tankers]
- Market : Crude oil tankers = slightly decrease from 1Q of FY2004; product tankers = firm market
- Effect of fleet /business expansion $\} \longrightarrow$ increase in profit
[LNG Carriers] Stable earnings through long-term contracts
Associated Businesses: Effect of Daibiru Corporation becoming a consolidated subsidiary in Oct. $2004=\boldsymbol{¥ 2 . 6}$ billion $\rightarrow$ increase in profit Logistics, Ferry and Domestic Transport: Covered rising bunker prices by rationalization and aggressive sales efforts
$>$ Adopted an accounting for the impairment of assets
$\rightarrow$ appropriated special loss of $¥ 1.2$ billion


## FY2005 $1^{\text {st }}$ Quarter Results



## (For reference)



|  |  | (billion yen) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1 Q Result |  | Increase decrease |
|  |  | FY2005 | FY2004 |  |
| Containerships | Revenue <br> Ordinary income | $\begin{array}{r} \hline 104 \\ 12 \\ \hline \end{array}$ | 90 10 | $\begin{array}{r} \hline+14 \\ +2 \end{array}$ |
| Bulkships | Revenue <br> Ordinary income | 155 35 | 146 25 | $\begin{array}{r}+9 \\ +10 \\ \hline\end{array}$ |
| Logistics | Revenue <br> Ordinary income | 15 0 | 14 | $\begin{array}{r}+0 \\ +0 \\ \hline 1\end{array}$ |
| Ferry\& domestic transport | Revenue <br> Ordinary income | 12 $\triangle 0$ | 11 $\triangle 0$ | $\begin{array}{r} +1 \\ \triangle 0 \\ \hline \end{array}$ |
| Associated businesses | Revenue <br> Ordinary income | 21 3 | 14 | +8 +2 |
| Others | Revenue <br> Ordinary income | 1 | 2 1 | $\triangle 1$ $\triangle 0$ |
| Elimination | Revenue <br> Ordinary income | $\triangle 2$ | $\triangle 1$ | $\triangle 1$ |
| Consolidated | Revenue <br> Ordinary income | 308 <br> 49 | $\begin{array}{r} \hline 277 \\ 35 \\ \hline \end{array}$ | $\begin{aligned} & \hline+31 \\ & +14 \end{aligned}$ |

Revenues from customers, unconsolidated subsidiaries and affiliated companies.

## Results Comparison FY2005-1Q vs FY2004-1Q Major factors affected Revenue \& Ordinary income

| -Revenue |  | (Non-Consolidated, billion yen) |
| :---: | :---: | :---: |
| Stronger yen | $\triangle ¥ 6.7$ bil. | ( $\triangle$ 5.9) |
| Increases of cargo volume/freight rates | + $¥ 25.8$ bil. | (+20.9) |
| Others | +¥12.1 bil. | $(+54)$ |
| (Total) | + ¥31.2 bil. | (+20.3) |
| -Ordinary income |  | (Non-Consolidated; billion yen) |
| Stronger yen | $\triangle \pm 1.9$ bil. |  |
| Higher bunker | $\Delta \pm 4.7$ bil. |  |
| Increases of cargo volume/freight rates | +¥18.3 bil. | (+14.5) |
| Cost Reduction | + 1.6 bil. | (+1.4) |
| Equity in earnings of affiliated companies | + $¥ 2.3$ bil. | (0) |
| Decrease of interest payment | + 0.3 bil. | ( +0.6 ) |
| Others (incl. Elimination) | $\triangle ¥ 1.8$ bil. | $(\triangle 4.3)$ |
| (Balance) | +¥14.1 bil. | (+7.4) |

## Outline of FY2005 Forecast

$>$ Upward revision of forecast of FY2005 ending March 31, 2006 Ordinary income $: ¥ 180$ billion $\rightarrow ¥ 184$ billion ( $+¥ 4$ billion) Net income $\quad: ¥ 113$ billion $\rightarrow ¥ 115$ billion ( $+¥ 2$ billion)

Assumption (2 $2^{\text {nd }}-4^{\text {th }}$ quarters) : Bunker price US\$270/MT, exchange rate ¥110/US\$ billion
$>$ Containerships: Ordinary income $+¥ 7$ bil. ( $1^{\text {st }}$ half $+¥ 2$ bil. $/ 2^{\text {nd }}$ half $+¥ 5$ bil.) $\leftarrow$ Favorable cargo trade, rising freight rates, and revision in accounting standard (from voyage completion method to combined transport status method)
Bulkships: Ordinary income $-¥ 3.5$ bil. ( $1^{\text {st }}$ half $+¥ 2.5$ bil. $/ 2^{\text {nd }}$ half $-¥ 6$ bil.)
$\leftarrow\{$ Reviewed assumptions for dry bulker market
Highly stable profits from mid-/long-term contracts, etc. underpinning the earnings
$>$ Dividend : $¥ 18$ per share (interim dividend $¥ 9$, year-end $¥ 9$ ) is planned (as announced on May 12)

## FY2005 Forecast



## FY2005 Consolidated Segment Forecast

|  | FY2005 | 1st Half |  |  | $\begin{aligned} & \text { 1H Forecast } \\ & \text { as of } 5 / 12 / 05 \end{aligned}$(b) | (a)-(b) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1 Q Result | ${ }^{2}$ Q Forecast | Forecast (a) |  |  |
| Containerships | Revenue <br> Ordinary income | $\begin{array}{r} 104 \\ 12 \\ \hline \end{array}$ | 106 14 | $\begin{array}{r}210 \\ 26 \\ \hline 310\end{array}$ | 205 24 | +5 +2 |
| Bulkships | Revenue <br> Ordinary income | 155 35 | 155 28 | $\begin{array}{r} 310 \\ 63 \\ \hline \end{array}$ | $\begin{array}{r} 305 \\ 60 \\ \hline \end{array}$ | +5 +3 |
| Logistics | Revenue <br> Ordinary income | 15 0 | 14 | $\begin{array}{r}29 \\ 1 \\ \hline\end{array}$ | 28 | +1 +0 |
|  <br> domestic transport | Revenue <br> Ordinary income | 12 $\triangle 0$ | 12 1 | 24 1 | 22 0 | +2 +0 |
| Associated businesses | Revenue <br> Ordinary income | 21 3 | 19 3 | $\begin{array}{r}40 \\ 6 \\ \hline\end{array}$ | 38 6 | +2 <br> +0 |
| Others | Revenue <br> Ordinary income | 1 | 1 <br> 0 | 3 1 | 2 1 | +1 +1 |
| Elimination | Revenue <br> Ordinary income | $\triangle 2$ | $\triangle 1$ | $\triangle 3$ | $\triangle 3$ | $\triangle 0$ |
| Consolidated | Revenue <br> Ordinary income | $\begin{array}{r} \hline 308 \\ 49 \\ \hline \end{array}$ | 307 <br> 44 | $\begin{array}{r} \hline 615 \\ 93 \\ \hline \end{array}$ | $\begin{array}{r} \hline 600 \\ 88 \\ \hline \end{array}$ | $\begin{array}{r} \hline+15 \\ +5 \\ \hline \end{array}$ |


| 2nd Half <br> Forecast |
| ---: |
| 245 |
| 28 |
| 315 |
| 59 |
| 33 |
| 1 |
| 22 |
| 0 |
| 38 |
| 5 |
| 2 |
| 1 |


| $\begin{gathered} \text { FY2005 } \\ \text { Forecast (C) } \end{gathered}$ | $\left\lvert\, \begin{gathered}\text { FY2005 } \\ \text { Forecast } \\ \text { as of } 5 / 12 / 05(d)\end{gathered}\right.$ | (c)-(d) |
| :---: | :---: | :---: |
| 455 | 415 | +40 |
| 53 | 46 | +7 |
| 625 | 610 | +15 |
| 122 | 125 | $\triangle 4$ |
| 62 | 61 | +1 |
| 2 | 2 | +0 |
| 46 | 44 | +2 |
| 1 | 1 | +0 |
| 78 | 76 | +2 |
| 11 | 11 | +0 |
| 5 | 4 | +1 |
| 2 | 1 | +1 |
| - | - | - |
| $\triangle 5$ | $\triangle 5$ | $\triangle 0$ |
| 1,270 | 1,210 | +60 |
| 184 | 180 | +4 |


|  |  |  |  |  |  | (billion y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2004 | 1st Half |  |  | $\begin{gathered} \text { 2nd Half } \\ \text { Result } \end{gathered}$ | $\begin{gathered} \text { FY2004 } \\ \text { Result } \end{gathered}$ |
|  |  | 1 Q Result | 2 Q Result | Result |  |  |
| Containerships | Revenue <br> Ordinary <br> income | $\begin{aligned} & 90 \\ & 10 \end{aligned}$ | $\begin{array}{r} 102 \\ 15 \end{array}$ | $\begin{array}{r} 193 \\ 24 \\ \hline \end{array}$ | $\begin{array}{r\|} \hline 207 \\ 31 \\ \hline \end{array}$ | $\begin{array}{r} 399 \\ 56 \\ \hline \end{array}$ |
| Bulkships | Revenue <br> Ordinary <br> income | $\begin{array}{r} 146 \\ 25 \\ \hline \end{array}$ | $\begin{array}{r} 142 \\ 24 \\ \hline \end{array}$ | $\begin{array}{r} 288 \\ 49 \\ \hline \end{array}$ | $\begin{array}{r} \hline 308 \\ 66 \\ \hline \end{array}$ | $\begin{aligned} & \hline 597 \\ & 115 \\ & \hline \end{aligned}$ |
| Logistics | Revenue Ordinary income | 14 0 | 15 | 29 0 | $\begin{array}{r}29 \\ 1 \\ \hline\end{array}$ | $\begin{array}{r}58 \\ 1 \\ \hline\end{array}$ |
| Ferry\& domestic transport | Revenue <br> Ordinary income | $\begin{array}{r} 11 \\ \triangle 0 \end{array}$ | 12 | $\begin{array}{r}23 \\ 1 \\ \hline\end{array}$ | $\begin{array}{r} 23 \\ \triangle 1 \\ \hline \end{array}$ | $\begin{array}{r}15 \\ 0 \\ \hline\end{array}$ |
| Associated businesses | Revenue <br> Ordinary <br> income | 14 | 13 | 17 1 | $\begin{array}{r}10 \\ 4 \\ \hline\end{array}$ | 67 5 |
| Others | Revenue <br> Ordinary income | 2 1 | 2 0 | 4 <br> 1 | 4 1 | 8 <br> 2 |
| Elimination | Revenue <br> Ordinary income | $\triangle 1$ | $\triangle 1$ | $\triangle 2$ | $\triangle 2$ | $\triangle 4$ |
| Consolidated | Revenue <br> Ordinary income | $\begin{array}{r} \hline 277 \\ 35 \end{array}$ | $\begin{array}{r} 287 \\ 39 \end{array}$ | 564 74 | $\begin{aligned} & \hline 610 \\ & 101 \end{aligned}$ | $\begin{array}{r} \hline 1,173 \\ 175 \end{array}$ |

Revenues from customers, unconsolidated subsidiaries and affiliated companies.

## [Supplement]

## [Ref.] Containerization International "Freight Rates Indicators"



## Containerships Average Freight / Lifting



## Major Containership Trades Utilization Forecast

Asia-North America Trade (TPS)

|  |  |  | \||Outbound (E/B) |  |  |  |  |  |  | Inbound (W/B) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Capacity |  |  | Lifting |  | Utilization |  | Capacity |  | Lifting |  |  | Utilization |  |  |
| FY2005 | 2nd <br> half <br> 1st <br> half | $\begin{aligned} & 4 \mathrm{Q} \\ & 3 \mathrm{Q} \\ & 2 \mathrm{Q} \\ & 1 \mathrm{Q} \\ & \hline \end{aligned}$ | 129 |  | 115 |  |  | 89\% |  | 129 |  | 59 |  |  | 46\% |  |  |
| FY2004 | $\begin{gathered} \hline \text { 2nd } \\ \text { half } \\ \text { 1st } \\ \text { half } \\ \hline \end{gathered}$ | $4 Q$ $3 Q$ 2Q $1 Q$ | 121 135 130 112 | $\begin{aligned} & 257 \\ & 243 \end{aligned}$ | $\begin{aligned} & \hline 107 \\ & 129 \\ & 120 \\ & 102 \\ & \hline \end{aligned}$ | $\begin{array}{r} 236 \\ 222 \end{array}$ | 458 | 89\% $\mathbf{9 5 \%}$ $\mathbf{9 2 \%}$ $\mathbf{9 0 \%}$ | $\begin{array}{ll} 92 \% & \\ & 92 \% \\ 91 \% & \end{array}$ | 120 136 130 112 | $\begin{array}{ll} 256 & \\ 242 & \end{array}$ | 52 50 46 57 | $\begin{aligned} & 102 \\ & 103 \end{aligned}$ | 205 | $43 \%$ $37 \%$ $36 \%$ $50 \%$ | $40 \%$ $42 \%$ | 41\% |

Asia-Europe Trade


All Trades (Round Voyage)


## Car Carriers Loading Results

|  |  |  |  |  |  | (1000 units) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Voyage Completion basis; including voyage charter) | FY2005 |  |  |  |  | FY2004 |
|  |  |  | 1st Half Forecast (A) | 2nd Half <br> Forecast (B) |  |  |
|  | 12 | 20 |  |  |  |  |
| Total | 521 | 552 | 1,073 | 1,112 | 2,185 | 2,116 |

## "MOL STEP Review" Profit Goals



## "MOL STEP Review" Financial Goals



