

Business Performance in FY2005-1st Quarter

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August 2005

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Highlights of FY2005 1st Quarter Results

➤ Both revenue and profit increased compared to 1st quarter of FY2004, in spite of skyrocketing bunker prices, etc. (*)

Revenue +11%
Ordinary income +40%
Net income +37%

- → Favorable start for increase in revenue and profit for 3 consecutive years
- (*) Bunker price : + US\$62/MT, exchange rate: \frac{\pm 2.96}{US}\$ (compared to 1Q of FY2004), reducing profit by \frac{\pm 6.5}{billion}
- > By segment (Increase /decrease in profit from 1Q of FY2004)

Containerships: Covered increased costs by increased loading volume (+11%) and increased freight rate $(+7\%) \rightarrow$ Ensured increase in profit

Bulkships: Expanded fleet, well-balanced expansion of mid- and long-term /spot contracts → strong increase in profit

[Car Carriers] Rising bunker prices offset steady loading volume

→ slight decrease in profit

[Dry Bulkers]

- Market: Almost the same level as 1Q of FY2004
- Launched new bulkers, increased mid- and long-term contracts, won favorable contracts
- \rightarrow great increase in profit

[Tankers]

- Market : Crude oil tankers = slightly decrease from 1Q of FY2004; product tankers = firm market
- Effect of fleet /business expansion → increase in profit [LNG Carriers] Stable earnings through long-term contracts

Associated Businesses: Effect of Daibiru Corporation becoming a consolidated subsidiary in Oct. 2004 = \$2.6 billion \rightarrow increase in profit

<u>Logistics</u>, <u>Ferry and Domestic Transport</u>: Covered rising bunker prices by rationalization and aggressive sales efforts

- > Adopted an accounting for the impairment of assets
 - \rightarrow appropriated special loss of ¥1.2 billion

FY2005 1st Quarter Results

				(billion yen)
		1Q R	esult	Increase/
		FY2005	FY2004	decrease
D	Consolidated	308	277	+31
Revenue	Non- Consolidated	244	223	+20
0	Consolidated	46	34	+12
Operating income	Non- Consolidated	36	29	+7
Odii	Consolidated	49	35	+14
Ordinary income	Non- Consolidated	36	29	+7
NI -4 *	Consolidated	31	23	+8
Net income	Non- Consolidated	22	19	+4

Average exchange rate ¥106.79/\$ ¥109.75/\$ △¥2.96/\$

Average bunker price \$238/MT \$176/MT +\$62/MT

Ordinary income \(\triangle 6.5 \) bil. \(\frac{\frac{1}{4}}{4} \)

(For reference)

FY2005 Exchange rate sensitivity/year ±2.50 bil. \\ \frac{1}{4}\]
FY2005 Bunker price sensitivity/year ±0.30 bil. \\ \frac{1}{4}\]
(Consolidated Ordinary Income Basis)

(billion yen)

				(billion yen)
		1Q Res	sult	Increase/
		FY2005	FY2004	decrease
Cantainanhina	Revenue	104	90	+14
Containerships	Ordinary income	12	10	+2
Dullahina	Revenue	155	146	+9
Bulkships	Ordinary income	35	25	+10
T a mindian	Revenue	15	14	+0
Logistics	Ordinary income	0	0	+0
Ferry&	Revenue	12	11	+1
domestic transport	Ordinary income	\triangle 0	\triangle 0	\triangle 0
Associated	Revenue	21	14	+8
businesses	Ordinary income	3	1	+2
Othors	Revenue	1	2	\triangle 1
Others	Ordinary income	1	1	\triangle 0
FI'	Revenue	_	-	-
Elimination	Ordinary income	△ 2	<u>∆</u> 1	△ 1
Consolidated	Revenue	308	277	+31
Consolidated	Ordinary income	49	35	+14

Revenues from customers, unconsolidated subsidiaries and affiliated companies.

Results Comparison FY2005-1Q vs FY2004-1Q Major factors affected Revenue & Ordinary income

Revenue		(Non-Consolidated; billion yen)
Stronger yen	Δ ¥6.7 bil.	$(\Delta 5.9)$
Increases of cargo volume/freight rates	+¥25.8 bil.	(+20.9)
Others	+¥12.1 bil.	(+54)
(Total)	+ ¥31.2 bil.	(+20.3)

Ordinary income	((Non-Consolidate	ed; billion yen)
Stronger yen	Δ ¥1.9 bil.	$(\Delta 1.7)$	(FY05-1Q ¥106.79/\$; +¥2.96/\$)
Higher bunker	△¥4.7 bil.	$(\Delta 3.1)$	(FY05-1Q\$238/MT;+\$62/MT)
Increases of cargo volume/freight rates	+¥18.3 bil.	(+14.5)	
Cost Reduction	+1.6 bil.	(+1.4)	
Equity in earnings of affiliated companies	+¥2.3 bil.	(0)	
Decrease of interest payment	+0.3 bil.	(+0.6)	
Others (incl. Elimination)	Δ ¥1.8 bil.	$(\Delta 4.3)$	
(Balance)	+¥14.1 bil.	(+7.4)	_

Outline of FY2005 Forecast

➤ Upward revision of forecast of FY2005 ending March 31, 2006

Ordinary income : \$180 billion $\rightarrow \$184$ billion (+ \$4 billion)

Net income : $\$113 \text{ billion} \rightarrow \$115 \text{ billion} (+ \$\$2 \text{ billion})$

Assumption (2nd -4th quarters): Bunker price US\$270/MT, exchange rate ¥110/US\$ billion

- Containerships: Ordinary income +\frac{4}{7} bil. (1st half +\frac{4}{2} bil. /2nd half +\frac{4}{5} bil.)
 - ← Favorable cargo trade, rising freight rates, and revision in accounting standard (from voyage completion method to combined transport status method)

Bulkships: Ordinary income -\frac{4}{3.5} bil. (1st half +\frac{4}{2.5} bil. /2nd half -\frac{4}{6} bil.)

- ← { Reviewed assumptions for dry bulker market Highly stable profits from mid-/long-term contracts, etc. underpinning the earnings
- Dividend: \(\frac{\pmathbf{4}}{18}\) per share (interim dividend \(\frac{\pmathbf{4}}{9}\), year-end \(\frac{\pmathbf{4}}{9}\)) is planned (as announced on May 12)

FY2005 Forecast

											(billion yen)	
FY200	5		1st Half	1	1H Forecast as of 5/12/05	(a)-(b)		2nd Half Forecast	FY2005 Forecast (c)	FY2005 Forecast as of 5/12/05	(c)-(d)	
		1Q Result	2Q Forecast	Forecast (a)	(b)				Forecast (c)	(d)		
Revenue	Consolidated	308	307	615	600	+15		655	1,270	1,210	+60	
	Non- Consolidated	244	247	490	480	+10		530	1,020	970	+50	
Operating income	Consolidated	46	44	90	85	+5		90	180	176	+4	
	Non- Consolidated	36	32	68	64	+4		71	139	135	+4	
Ordinary income	Consolidated	49	44	93	88	+5		91	184	180	+4	
	Non- Consolidated	36	34	70	66	+4		76	146	142	+4	
Net income	Consolidated	31	26	57	54	+3		58	115	113	+2	
	Non- Consolidated	22	21	43	41	+2		46	89	87	+2	
Averag	e bunker price	\$238/MT	\$270/MT		\$250/MT linary income	+\$4/MT +3.7 bil. ¥	=	\$270/MT	\$262/MT Ord	\$250/MT linary income	+\$12/MT +6.9 bil. ¥	
(For reference)					ſ	+8.5 bil. ¥	x1	/2 (Ex. Rate)			(+10.5 bil. ¥	(Ex.Rate)
FY2005 Exchange FY2005 Bunker				oil. ¥/1¥ oil. ¥/1\$	<u> </u>	∠∆1.2 bil. ¥			4		∆3.6 bil. ¥	. ,
L	(Consolida	ated Ordir	nary Incor	ne Basis)	į				,			
						(billion yen)			i			
E3/200	4		1st Half		2nd Half	FY2004			!			
FY200	4	1Q Result	2Q Result	Result	Result	Result			•			
Revenue	Consolidated	277	287	564	610	1,173		, i	Exchange rate	+¥1.45/\$		
	Non- Consolidated	223	231	454	489	943		/	Bunker price	+\$69/MT	_	
Operating income	Consolidated	34	39	73	99	172		Ore	dinary income	△17.1 bil. ¥	=	
	Non- Consolidated	29	31	60	82	142		· /		1		
Ordinary income	Consolidated	35	39	74	101	175		1		∫ +3.6 bil. ¥	(Ex.Rate)	
1	Non- Consolidated	29	31	60	86	146] ,	<i>!</i>		∆20.7 bil. ¥	(Bunker)	
·							1 4	7				

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98

19 Average exchange rate \\ \pm 109.75/\\$ \\ \pm 109.41/\\$ \\ \pm 109.58/\\$ \\ \pm 105.92/\\$ ¥107.75/\$ Average bunker price \$176/MT \$190/MT \$183/MT \$203/MT \$193/MT

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24

23

19

Consolidated

Consolidated

Net income

FY2005 Consolidated Segment Forecast

(billion yen)

			1st	Half	1H Forecast		2nd Half	FY2005	FY2005	(billion yel
	FY2005	1Q Result	2Q Forecast	Forecast (a)	as of 5/12/05 (b)	(a)-(b)	Forecast	Forecast (C)	Forecast as of 5/12/05(d)	(c)-(d)
C 4: 1:	Revenue	104	106	210	205	+5	245	455	415	+40
Containerships	Ordinary income	12	14	26	24	+2	28	53	46	+7
Dullyahina	Revenue	155	155	310	305	+5	315	625	610	+15
Bulkships	Ordinary income	35	28	63	60	+3	59	122	125	⊿4
Lagistics	Revenue	15	14	29	28	+1	33	62	61	+1
Logistics	Ordinary income	0	0	1	1	+0	1	2	2	+0
Ferry&	Revenue	12	12	24	22	+2	22	46	44	+2
domestic transport	Ordinary income	\triangle 0	1	1	0	+0	0	1	1	+0
Associated	Revenue	21	19	40	38	+2	38	78	76	+2
businesses	Ordinary income	3	3	6	6	+0	5	11	11	+0
Othors	Revenue	1	1	3	2	+1	2	5	4	+1
Others	Ordinary income	1	0	1	1	+1	1	2	1	+1
Elimin edie	Revenue	-	-	-	_	-	-	-	_	-
Elimination	Ordinary income	△ 2	\triangle 1	△ 3	<i>△</i> 3	$\triangle 0$	△ 3	△ 5	△ 5	$\triangle 0$
Consolidated	Revenue	308	307	615	600	+15	655	1,270	1,210	+60
Consolidated	Ordinary income	49	44	93	88	+5	91	184	180	+4

Revenues from customers, unconsolidated subsidiaries and affiliated companies.

cf. (billion yen)

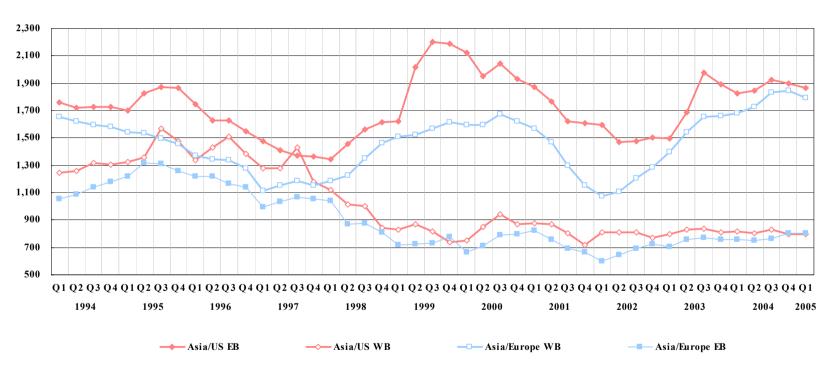
		l		_		. ,
	FY2004		1st l	Half	2nd Half	FY2004
	1 1 2004	1Q Result	2Q Result	Result	Result	Result
Cantainanlina	Revenue	90	102	193	207	399
Containerships	Ordinary income	10	15	24	31	56
Daylleakin a	Revenue	146	142	288	308	597
Bulkships	Ordinary income	25	24	49	66	115
Laciation	Revenue	14	15	29	29	58
Logistics	Ordinary income	0	0	0	1	1
Ferry&	Revenue	11	12	23	23	45
domestic transport	Ordinary income	\triangle 0	1	1	\triangle 1	0
Associated	Revenue	14	13	27	40	67
businesses	Ordinary income	1	0	1	4	5
Others	Revenue	2	2	4	4	8
Others	Ordinary income	1	0	1	1	2
Elimin dina	Revenue	-	-	-	-	-
Elimination	Ordinary income	\triangle 1	\triangle 1	△ 2	△ 2	△ 4
Consolidated	Revenue	277	287	564	610	1,173
Consolidated	Ordinary income	35	39	74	101	175

Revenues from customers, unconsolidated subsidiaries and affiliated companies.

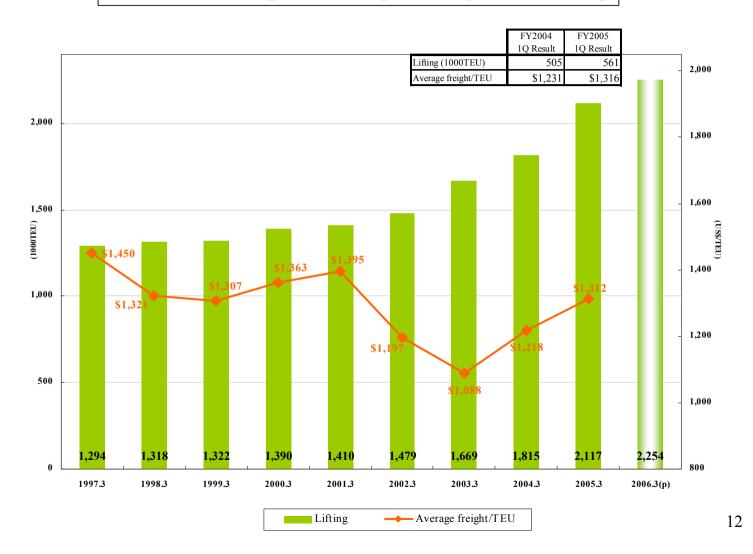
[Supplement]

[Ref.] Containerization International "Freight Rates Indicators"

US\$/TEU



Containerships Average Freight / Lifting



Major Containership Trades Utilization Forecast

(unit: 1000TEU)

Asia-North America Trade (TPS)

	Outbound (E/B)								Inbou	ınd (W	/B)						
			Car	oacity	Lifting		Utilization	Capacity		ty	Lifting		3	Utilization		n	
FY2005	2nd half 1st half	4Q 3Q 2Q 1Q	129		115			89%	129			59			46%		
FY2004	2nd half 1st half	4Q 3Q 2Q 1Q	121 135 130 112	499	107 129 120 102	236 222	458	89% 92% 95% 92% 92% 91%	120 136 130 112	256 242	498	52 50 46 57	102 103	205	43% 37% 36% 50%	40% 42%	41%

Asia-Europe Trade

Outbound (W/B)								Inbound	(E/B)				
			Capa	Capacity Lifting Utilization		Utilization	Cap	acity	Lifti	ng	Utilizatio	on	
FY2005	2nd half 1st half	4Q 3Q 2Q 1Q	85		82		97%	85		59		69%	
FY2004	2nd half 1st half	4Q 3Q 2Q 1Q	87 86 81 77	331	82 79 79 76	161 316 155	95% 93% 92% 96% 97% 98%	87 86 81 77	331	56 56 57 60	229	64% 65% 71% 78%	69%

All Trades (Round Voyage)

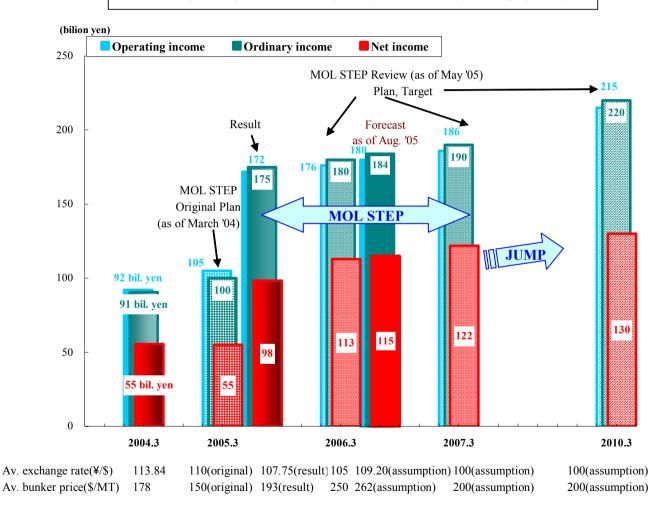
			(Capacity			Lifting			Utilization		
	2nd	4Q										
FY2005	half	3Q										
F 1 2005	1st	2Q										
	half	1Q	728			561			77%			
	2nd	4Q	685	1,406		523	1,082		76%	77%		
FY2004	half	3Q	722	1,400	2,727	559	1,002	2,117	77%	1170	78%	
F 1 2004	1st	2Q	685	1 221	2,121	530	1 025	2,11/	77%	700/	1070	
	half	1Q	635	1,321		505	1,035		80%	78%		

Car Carriers Loading Results

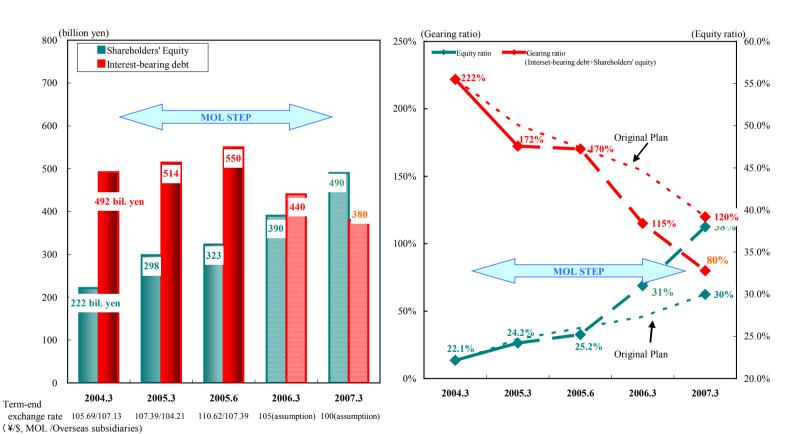
(1000 units)

(Voyage Completion basis;			FY200)5		
including voyage charter)			1st Half	2nd Half	(A)+(B)	FY2004
	1Q	2 <u>Q</u>	Forecast (A)	Forecast (B)	(A) + (D)	
Total	521	<i>552</i>	1,073	1,112	2,185	2,116

"MOL STEP Review" Profit Goals



"MOL STEP Review" Financial Goals



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