

# ONE

## OCEAN NETWORK EXPRESS

Operating Company for New Integrated Container Shipping  
Business –Progress status report for business launch–  
OCT 31ST 2017

# Progress of Integration(1/3)

Overall progress : No change from the original schedule



NewCo: Ocean Network Express is named as ONE



2017/7/10 @Press Conference (From Left K-Line: Eizo Murakami, MOL: Junichiro Ikeda, ONE: Jeremy Nixon, NYK: Tadaaki Naito)



# Progress of Integration(2/3)

## Regional Head Quarter and Local Entity Establishment

- Global Head Quarter : Marina One Office in Singapore will be open in Jan 2018
- All Regional Head Quarters (Singapore, Hong Kong, UK, USA, Brazil) and Japan Local Office start business
- Offices in other countries are in progress of establishment

## Antitrust license approval

- Only South Africa is under process of appeal. It will be concluded in Jan 2018.
- Procedure related to the business integration completed in other countries.

## Contract with customers (Bid)

- As for the contract effective from Apr 2018, we started to participate in bidding process invited by customers. (\*)

## Contract with vendors

- As for the contract effective from Apr 2018, we started to talk with vendors. (\*)

(\*) Excluding South Africa Trade

# Progress of Integration(3/3)

## IT Infrastructure

- ▣ Built a core system that combines best practices (Aug 2017)
- ▣ Training for booking launch (Feb 2018) started around the world (From Sep 2017)
- ▣ E-commerce : Developing multi functional Home Page for customer convenience

## Safe Operation, Environment

- ▣ Scheduled installation of state-of-the-art 24 hours vessel operation center in GHQ office
- ▣ Started to formulate ONE own safe navigation standard
- ▣ Started preparations for ISO14001

## Corporate Function

- ▣ Decision of audit corporation
- ▣ Decided financial period (Apr – Mar)
- ▣ Adopted Global Cash Management System for the more efficient cash flow control

**We will continue preparations for service start from Apr 2018**