

Business Performance in FY2016 - 1st Quarter

MitsuiO.S.K. Lines, Ltd. July 29, 2016

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Note1: Fiscal Year = from April 1 to March 31 Q1 = April to June Q2 = July to September Q3 = October to December Q4 = January to March

Note2: Figures less than JPY 0.1 billion are rounded down.

Note3: Net income/loss = Profit/loss attributable to owners of parent

FY2016 1st **Quarter Results** [Consolidated]

| | FY2016 | FY2015 | YoY | FY2015 |
|-----------------------|------------|------------|-----------|------------|
| (¥billion) | Q1 Result | Q1 Result | 101 | Q4 Result |
| Revenue | 360.0 | 449.4 | - 89.3 | 395.0 |
| Operating income/loss | - 3.5 | 1.8 | - 5.3 | - 7.2 |
| Ordinary income/loss | 0.7 | 10.8 | - 10.1 | - 2.5 |
| Net income/loss | 1.4 | 12.7 | - 11.3 | - 183.7 |
| Average exchange rate | ¥110.31/\$ | ¥120.02/\$ | -¥9.71/\$ | ¥117.69/\$ |
| Average bunker price* | \$226/MT | \$369/MT | —\$143/MT | \$173/MT |

* Purchase Prices

| Ordinary income/loss] YoY Comparison (Major factors) | | | | | | |
|---|--------|-----|------------|------------|--|--|
| Fluctuation of Foreign Exchange | -¥2.1 | YoY | —¥9.71/\$ | ¥ Stronger | | |
| Fluctuation of Bunker Price | +¥6.1 | YoY | — \$143/MT | Lower | | |
| Fluctuation of cargo volume/freight rates, etc. | -¥14.1 | | | | | |
| (Balance) | -¥10.1 | | | | | |

[By segment]

| | Upper | Reve | | |
|-------------------|-----------|-------------|-----------|-----------|
| | Lower | Ordinary in | come/loss | |
| | FY2016 | FY2015 | YoY | FY2015 |
| (¥billion) | Q1 Result | Q1 Result | 101 | Q4 Result |
| Bulkships | 178.7 | 216.8 | - 38.0 | 200.4 |
| Dursnips | 8.4 | 10.8 | -2.3 | 9.9 |
| Containerships | 146.7 | 194.5 | -47.7 | 158.1 |
| Containerships | -11.6 | -5.0 | -6.6 | -11.4 |
| Ferries & Coastal | 10.2 | 11.1 | -0.9 | 11.2 |
| RoRo Ships | 0.9 | 0.8 | +0.1 | 0.5 |
| Associated | 22.4 | 24.8 | -2.4 | 23.4 |
| businesses | 3.1 | 2.5 | +0.5 | 2.9 |
| Others | 1.8 | 1.9 | -0.1 | 1.8 |
| Oulers | 0.6 | 1.3 | -0.7 | 0.1 |
| Adjustment | - | - | - | - |
| Aujustinent | -0.8 | 0.2 | -1.1 | -4.7 |
| Consolidated | 360.0 | 449.4 | - 89.3 | 395.0 |
| Consonateu | 0.7 | 10.8 | -10.1 | -2.5 |

Note 1: Revenues from customers, unconsolidated subsidiaries and affiliated companies.

Note 2: Bulkships =Dry bulkers, Tankers, LNG carriers/Offshore businesses, Car carriers

Note 3: Associated Businesses =Real estate, Cruise ships, Tug boats, Trading, Temporary staffing, etc.

Note 4: FY2015 Q4 Result=Revenues and ordinary income of Bulkships and Ferries & Coastal RoRo Ships are based on former segments.

Outline of FY2016 Q1 Quarter Financial Results (I) [Consolidated]

[Overall]

- Q1 results (ordinary income) came in slightly above the internal initial outlook.
 - ← The market remained at the same level in the initial outlook. The effects of the Business Structural Reforms were seen as planned.
- Income decreased significantly in a year-on-year comparison.
 - ← The dry bulker, tanker, and containership freight markets all deteriorated, despite the effects of the Business Structural Reforms and the benefits of lower bunker prices.

[By segment] [Ordinary income/loss for Q1 FY2016 (year-on-year comparison)]

Bulkships [¥8.4 billion (-¥2.3 billion)]

- Dry bulkers
 - Vessels on spot contracts: Spot market rates for mid- and small-size vessels decreased in a year-on-year comparison. The Capesize market saw a short-term recovery due to strengthened trade of iron ore from Australia, but the upward movement was limited. Mid- and small-size vessels hit bottom and headed upward in February, backed by strong grain shipments from South America. However, as many vessels are operated by our Singapore subsidiary (whose fiscal year ends in December), the impact on the previous outlook was limited.
 - Vessels on mid- and long-term contracts: Continued to secure stable profits through long-term transport contracts for iron ore, coal, wood chips, and so on.
 - The Business Structural Reforms yielded steady results.
 - ⇒ Income improved in a year-on-year comparison, returning to profitability. Moved slightly upward compared to the initial outlook.

Tankers

- Crude oil tankers: The market progressed nearly in line with the outlook, backed by an increase in China's crude oil imports, etc.
- Product tankers: The market remained the same level as the initial outlook in anticipation of softening from the previous fiscal year due to supply pressure from the delivery of newbuilding vessels, and other factors.
- \Rightarrow Income decreased slightly in a year-on-year comparison. Secured profits in line with the initial outlook.

Outline of FY2016 Q1 Quarter Financial Results (II) [Consolidated]

LNG carriers/Offshore businesses

Income increased in a year-on-year comparison, in line with the initial outlook.

■ Car carriers

Trade volume for resource-producing regions such as the Middle East and West Africa weakened due to low resource prices, despite continued robust trade for Europe and North America.

 \Rightarrow Income decreased significantly in a year-on-year comparison, even falling below the initial outlook.

Containerships [-¥11.6 billion (-¥6.6 billion)]

- Freight rates: Remained at nearly the same level as the initial outlook, despite a significant drop on all major routes in a year-on-year comparison.
- Cargo volume: The Asia-North America route weakened slightly while seeing fluctuations. The Asia-Europe route registered a recovery from the previous quarter (Jan-Mar 2016), when it dropped significantly. Utilization of routes bounded for South America East Coast showed a marked improvement through route rationalization (cargo liftings decreased).
- ◆ In addition to reducing vessel costs through Business Structural Reforms, inbound utilization was improved through stronger sales capabilities, enhancing yield management to reduce operating cost.
 ⇒ Slightly improved from the initial outlook despite a larger loss in a year-on-year comparison.

Ferries and Coastal RoRo Ships [¥0.9 billion (+¥0.1)]

Ferry cargo and passenger volumes were both firm. Low bunker prices underpinned this segment's strength despite the impact of the Kumamoto earthquake. Income reached the same level as the previous year.

Associated Businesses [¥3.1 billion (+0.5 billion)]

Income increased in a year-on-year comparison due to improved profitability in the cruise ship business in addition to firm real estate business.

FY2016 Full-year Forecast [Consolidated]

| | | | | | | | | | | | pm 20, 2010 |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|------------------------|------------------------|-----------------------|------------------------|------------------------|-----------------------|
| | | 1st Half | | | | | 2nd Half | | | Full-year | |
| (¥billion) | Q1 Result | Q2 Forecast | Forecast | Previous Forecast* | Variance | Forecast | Previous Forecast* | Variance | Forecast | Previous Forecast* | Variance |
| Revenue | 360.0 | 354.4 | 714.5 | 759.0 | -44.5 | 778.5 | 757.0 | +21.5 | 1,493.0 | 1,516.0 | -23.0 |
| Operating income/loss | - 3.5 | 0.5 | - 3.0 | - 0.5 | -2.5 | -2.0 | 3.5 | -5.5 | -5.0 | 3.0 | -8.0 |
| Ordinary income/loss | 0.7 | 2.2 | 3.0 | 7.5 | -4.5 | 7.0 | 12.5 | -5.5 | 10.0 | 20.0 | -10.0 |
| Net income/loss | 1.4 | 8.5 | 10.0 | 7.5 | +2.5 | 5.0 | 12.5 | -7.5 | 15.0 | 20.0 | -5.0 |
| Average exchange rate Average bunker price* | ¥110.31/\$ \$226/MT | ¥105.00/\$ \$260/MT | ¥107.66/\$ \$243/MT | ¥108.00/\$ \$220/MT | -¥0.34/\$ +\$23/MT | ¥105.00/\$ \$280/MT | ¥108.00/\$ \$240/MT | -¥3.00/\$ +\$40/MT | ¥106.33/\$ \$261/MT | ¥108.00/\$ \$230/MT | -¥1.67/\$ +\$31/MT |

* Purchase Prices

| | | | 1st Half | 2nd Half | Full-year | |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|--|
| (cf) FY2015 Result | Q1 | Q2 | 15t Han | 2nd man | i uli year | |
| Revenue | 449.4 | 455.2 | 904.6 | 807.5 | 1,712.2 | |
| Operating income/loss | 1.8 | 6.3 | 8.1 | - 5.8 | 2.3 | |
| Ordinary income/loss | 10.8 | 16.9 | 27.7 | 8.4 | 36.2 | |
| Net income/loss | 12.7 | - 13.0 | -0.2 | - 170.2 | - 170.4 | |
| Average exchange rate Average bunker price* | ¥120.02/\$ \$369/MT | ¥123.62/\$ \$286/MT | ¥121.82/\$ \$328/MT | ¥119.42/\$ \$204/MT | ¥120.62/\$ \$265/MT | |

| (cf)Sensitivit | ty against Ordinary income |
|----------------|----------------------------|
| FY2016 | (9months/Max) |
| FX Rate: | ±¥ 0.7 bn/¥1/\$ |
| Bunker Price: | ±¥ 0.14 bn/\$1/MT |

*as of April 28, 2016

[By segment] Upper Revenue

| y segment | Lower | Ordinary ir | ncome/loss | | | | | | | | |
|-------------------|-----------|-------------|-------------|-----------------------|----------|--------------|-----------------------|----------|----------|-----------------------|----------------|
| | | | H1 | 1 | | H2 Full-year | | | | | April 28, 2016 |
| (¥billion) | Q1 Result | Q2 Forecast | Forecast | Previous Forecast* | Variance | Forecast | Previous Forecast* | Variance | Forecast | Previous Forecast* | Variance |
| Bulkships | 178.7 | 166.2 | 345.0 | 360.0 | -15.0 | 360.0 | 365.0 | -5.0 | 705.0 | 725.0 | -20.0 |
| Durkships | 8.4 | 7.5 | 16.0 | 16.5 | -0.5 | 18.5 | 18.5 | 0 | 34.5 | 35.0 | -0.5 |
| Containerships | 146.7 | 148.2 | 295.0 | 325.0 | -30.0 | 345.0 | 320.0 | +25.0 | 640.0 | 645.0 | -5.0 |
| Containerships | -11.6 | -8.3 | -20.0 | -17.0 | -3.0 | -20.5 | -15.0 | -5.5 | -40.5 | -32.0 | -8.5 |
| Ferry & Coastal | 10.2 | 12.2 | 22.5 | 22.0 | +0.5 | 22.5 | 21.5 | +1.0 | 45.0 | 43.5 | +1.5 |
| RoRo Ships | 0.9 | 2.0 | 3.0 | 2.5 | +0.5 | 2.5 | 3.0 | -0.5 | 5.5 | 5.5 | 0 |
| Associated | 22.4 | 25.5 | 48.0 | 48.0 | 0 | 47.0 | 47.0 | 0 | 95.0 | 95.0 | 0 |
| businesses | 3.1 | 2.3 | 5.5 | 6.0 | -0.5 | 6.5 | 6.0 | +0.5 | 12.0 | 12.0 | 0 |
| Others | 1.8 | 2.1 | 4.0 | 4.0 | 0 | 4.0 | 3.5 | +0.5 | 8.0 | 7.5 | +0.5 |
| Others | 0.6 | 0.0 | 0.7 | 0.7 | 0 | 0.8 | 0.8 | 0 | 1.5 | 1.5 | 0 |
| Adjustment | - | - | - | - | - | - | - | - | - | - | - |
| Aujustinent | -0.8 | -1.3 | -2.2 | -1.2 | -1.0 | -0.8 | -0.8 | 0 | -3.0 | -2.0 | -1.0 |
| Consolidated | 360.0 | 354.4 | 714.5 | 759.0 | -44.5 | 778.5 | 757.0 | +21.5 | 1,493 | 1,516 | -23.0 |
| Consolidated | 0.7 | 2.2 | 3.0 | 7.5 | -4.5 | 7.0 | 12.5 | -5.5 | 10.0 | 20.0 | -10.0 |

[Notes]

1) Revenues are from customers, unconsolidated subsidiaries and affiliated companies.

2) Bulkships =Dry bulkers, Tankers, LNG carriers/Offshore businesses, Car carriers

3) Associated Businesses =Real estate, Cruise ships, Tug boats, Trading, Temporary staffing, etc.

| | | | H1 | H2 | Full-year | |
|---------------------|-------|-------|-------|-------|-----------|--|
| (cf) FY2015 Results | Q1 | Q2 | | | | |
| Bulkships | 215.2 | 221.2 | 436.4 | 402.4 | 838.8 | |
| Durkships | 10.8 | 18.2 | 29.1 | 25.7 | 54.8 | |
| Containerships | 194.5 | 194.6 | 389.1 | 329.9 | 719.1 | |
| Containerships | -5.0 | -4.1 | -9.1 | -20.6 | -29.8 | |
| Ferry& | 12.8 | 13.0 | 25.8 | 23.7 | 49.6 | |
| Domestic Transport | 0.8 | 1.5 | 2.4 | 1.9 | 4.4 | |
| Associated | 24.8 | 24.4 | 49.3 | 47.2 | 96.6 | |
| businesses | 2.5 | 1.8 | 4.3 | 5.8 | 10.1 | |
| Others | 1.9 | 1.9 | 3.9 | 4.0 | 7.9 | |
| Oulers | 1.3 | 0.2 | 1.6 | 1.9 | 3.5 | |
| Adjustment | - | - | - | - | - | |
| Aujustinent | 0.2 | -0.8 | -0.5 | -6.3 | -6.9 | |
| Consolidated | 449.4 | 455.2 | 904.6 | 807.5 | 1,712.2 | |
| | 10.8 | 16.9 | 27.7 | 8.4 | 36.2 | |

4) Revenues and ordinary income of Bulkships and Ferry & Domestic Transport are based on former

Key Points of FY2016 Full-year Forecast (I)

[Overall]

Downward revision of both the first-half and full-year forecasts.

← Delay in recovery of containership freight rates, higher bunker prices, appreciation of the ven.

| | [April 28, 2016] | | [July 29, 2016] |
|----------------|--------------------------------|---------------|---------------------------------|
| Н | 1/H2/Full-year ordinary income | | H1/H2/Full-year ordinary income |
| Bulkships | ¥16.5 / 18.5 / 35.0 billion | \Rightarrow | ¥16.0 / 18.5 / 34.5 billion |
| Containerships | -¥17.0 / -15.0 / -32.0 billion | \Rightarrow | -¥20.0 / -20.5 / -40.5 billion |
| Total* | ¥7.5 / 12.5 / 20.0 billion | \Rightarrow | ¥3.0 / 7.0 / 10.0 billion |
| * T. (. 1 1 1 | 4 4 1 1 4 4 | | |

* Total including three other segments and adjustments.

Continually scale down market exposure through Business Structural Reforms. Enhance sales capabilities and yield management in the containership business.

[By segment]

[FY2016 forecast for ordinary income (increase/decrease in ordinary income from the April 28 announcement)]

Bulkships [¥34.5 billion (-¥0.5 billion)]

- Dry bulkers
 - All vessel types turned upward after hitting bottom in January-March 2016 when rates reached record lows, showing a moderate upward trend toward the latter half of 2016. Anticipate a short-term increase due to seasonal factors. But no fundamental, significant improvement is evident.
 - \Rightarrow A slight upturn due mainly to a small-margin upward revision of the market from the initial outlook. Income will improve from H1 due to seasonal factors in H2.

Key Points of FY2016 Full-year Forecast (II)

■ Tankers

- Crude oil tankers: The market is expected to recover as China's continued imports increase and it moves toward the high-demand season after autumn. However, the market assumption was revised downward from the initial outlook for H2 considering the current level.
- Product tankers: Forecast almost the same as H1 market level due to winter demand in East Asia, etc., but increasing pressure on the supply side from newbuilding vessels is a concern.
- ⇒ Income will decrease from H1. Expect a significant decrease in comparison with the previous year, when profits surged, and a slight downward revision in comparison with the initial outlook.

LNG carriers/Offshore businesses

Income for H2 will increase in comparison of H1 due to the start of new operations. Income for the full year is expected to be almost at the same level as the initial outlook.

■ Car carriers

Weak trade for some resource-producing countries and emerging countries will have a significant impact on income despite expectations of continued robust trade for Europe and North America. Dispose of ships made surplus by rationalizing vessel allocation (returning to owners and scrapping).

⇒ Income will decrease significantly from the previous year. Expect some level of improvement in H2, but take a downturn from the initial announcement of the full-year forecasts.

Containerships [-¥40.5 billion (-¥8.5 billion)]

- Freight rates: Made a downward revision of the initial outlook by factoring in the delay in improvement of freight rates during the peak season on the Asia-Europe route and weak freight rates on Intra-Asia routes and routes bound for West Asia, West Africa, etc.
- Cargo volume: Anticipate continued firm cargo movement on Asia-North America routes for the time being despite concerns about the future of the U.S. economy. Europe remains weak despite a trend toward recovery.
- Other: Strive to improve profits by further enhancing sales capabilities and yield management, and launching larger vessels on routes bound for North America East Coast via Panama Canal

 \Rightarrow Made a downward revision in the H1 and full-year forecasts

[Dividend] Plan to pay ¥4 per share for the full-year (¥2 interim + ¥2 year-end). (No change from the initial plan.)

Dry Bulker Market (Spot Charter Rate)

| 1. FY2015 (Result) | | | | | | | (US\$/day) | |
|--------------------------------|---------|---------------|-------|---------|--------------------|--------|------------|--|
| Size | | FY2015 | | | | | | |
| Size | | 1st Half | | | 2nd Half | | Full-year | |
| Market for vessels operated by | | Apr-Sep, 2015 | | 0 | ct, 2015 - Mar, 20 | 16 | Average | |
| MOL | Apr-Jun | Jul-Sep | | Oct-Dec | Jan-Mar | | | |
| Capesize | 5,800 | 12,600 | 9,200 | 8,200 | 2,700 | 5,500 | 7,300 | |
| Market for vessels operated by | | Jan-Jun, 2015 | | | Jul-Dec, 2015 | | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | Jul-Sep | Oct-Dec | | | |
| Capesize | 5,700 | 5,800 | 5,800 | 12,600 | 8,200 | 10,400 | 8,100 | |
| Panamax | 4,800 | 5,200 | 5,000 | 7,600 | 4,500 | 6,100 | 5,500 | |
| Handymax | 6,400 | 6,800 | 6,600 | 8,800 | 5,800 | 7,300 | 6,900 | |
| Small handy | 5,300 | 5,100 | 5,200 | 6,300 | 4,700 | 5,500 | 5,400 | |

2. FY2016 (Result/Forecast)

| 2. FY2016 (Result/Forecast) | | | | | | | | | |
|--------------------------------|-----------------|---------------|-------|---------|--|-------|-----------|--|--|
| Size | | | | FY2016 | | | | | |
| Size | | 1st Half | | | 2nd Half | | Full-year | | |
| Market for vessels operated by | | Apr-Sep, 2016 | | С | Oct, 2016 - Mar, 20 | 17 | Average | | |
| MOL | Apr-Jun Jul-Sep | | | Oct-Dec | Jan-Mar | | | | |
| Capesize | 6,700 | 9,000 | 7,800 | 9,000 | 5,000 | 7,000 | 7,400 | | |
| Panamax | 4,900 | 6,500 | 5,700 | 6,500 | 6,500 | 6,500 | 6,100 | | |
| Handymax | | | | 6,500 | 6,500 | 6,500 | 6,500 | | |
| Small handy | | | | 5,500 | 5,500 | 5,500 | 5,500 | | |
| Market for vessels operated by | | Jan-Jun, 2016 | | | Average | | | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | Jul-Sep | Oct-Dec | | | | |
| Capesize | 2,700 | 6,700 | 4,700 | 9,000 | 9,000 | 9,000 | 6,900 | | |
| Market for vessels operated by | | Jan-Jun, 2016 | | | Jul-Dec, 2016 | | Average | | |
| overseas subsidiaries of MOL | Jan-Mar | Apr-Jun | | Jul-Sep | | | | | |
| Panamax | 3,100 | 4,900 | 4,000 | 6,500 | 6,500 Sales activities and ship operation | | | | |
| Handymax | 3,800 | 5,800 | 4,800 | 6,500 | to be transferred | 5,400 | | | |
| Small handy | 3,400 | 4,800 | 4,100 | 5,500 | after Oct, 2016 | 4,600 | | | |

Notes:

1) The general market results are shown in black.

2) The forecasts are shown in blue. These are referential charter rates for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

3) Market for vessels operated by our overseas subsidiaries is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

4) Market for Capesize=5TC Average (changed on and after FY2014 financial announcement), Panamax= 4TC Average, Handymax= 5TC Average, Small handy= 6TC Average.

| 1. | FY2015(Result) |
|------------|----------------|
| - • | |

| 1. FY2015(Result) (US\$/day) | | | | | | | | | | | | |
|------------------------------|----------------------|---------------|---------------|--------|---------|-----------|--------|--------|--|--|--|--|
| Vessel Type | Trade | | | | FY2015 | | | | | | | |
| •• | | | H1 | | | Full-year | | | | | | |
| | | | Apr-Sep, 2015 | | 0 | Average | | | | | | |
| Market for vessels opera | ted by MOL | Apr-Jun | Jul-Sep | | Oct-Dec | Jan-Mar | | | | | | |
| Crude Oil Tanker | Arabian Gulf - Japan | 52,000 | 48,700 | 50,400 | 77,000 | 46,600 | 61,800 | 56,100 | | | | |
| (VLCC) | (ref : WS) | (89) | (76) | (83) | (103) | (70) | (87) | (85) | | | | |
| Product Tanker (MR) | Singapore - Japan | 24,000 | 27,300 | 25,600 | 19,100 | 17,000 | 18,100 | 21,800 | | | | |
| Market for vessels opera | ted by overseas | Jan-Jun, 2015 | | | | Average | | | | | | |
| subsidiaries of MOL | | Jan-Mar | Apr-Jun | | Jul-Sep | Oct-Dec | | | | | | |
| LPG Tanker (VLGC) | Arabian Gulf - Japan | 85,500 | 97,400 | 91,500 | 102,900 | 67,200 | 85,000 | 88,200 | | | | |

(Source)Product Tanker and LPG Tanker: Clarkson Research Services Limited

2. FY2016 (Result/Forecast)

| 2. FY2016 (Res | sult/Forecast) | | | | | (US\$/day) |
|---|----------------------|---------|--------------------------|------|-----------------------|------------|
| Vessel Type | Trade | | | | FY2016 | |
| ••• | | | H1 | | H2 | Full-year |
| Market for vessels opera | ited by MOL | | Apr-Sep, 2016 | | Oct, 2016 - Mar, 2017 | Average |
| Crude Oil Tanker | Arabian Gulf - Japan | 41,000 | | | | |
| (VLCC) | (ref : WS) | (60) | (50) | (55) | (62) | (58) |
| Product Tanker (MR) | Singapore - Japan | 7,000 | | | | |
| Market for vessels operated by overseas subsidiaries of MOL | | Jan-Mar | Jan-Jun, 2016 Apr-Jun | | Jul-Dec, 2016 | Average |

LPG Tanker (VLGC) 45,600 20,200 32,900 Arabian Gulf - Japan

Notes:

(Source)Product Tanker and LPG Tanker: Clarkson Research Services Limited

1)The general market results are shown in black.

2)The forecasts are shown in blue. These are referential WS for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

3)WS of VLCC for 2015 have been translated by the Flat Rate of 2016.

4)LPG Tankers are operated by our overseas subsidiaries and the market is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

1. FY2015(Result)

(1,000 units)

(1,000 units)

| | FY2015 | | | | | | | | |
|--|-----------|-----|-------|-------|-----|-------|-------|--|--|
| (Completed-voyage basis / including voyage charter) | 1 st Half | | | | | | Total | | |
| | Q1 | Q2 | | Q3 | Q4 | | | | |
| Total | 934 | 974 | 1,908 | 1,006 | 994 | 2,000 | 3,908 | | |

2. FY2016(Result/Forecast)

| | FY2016 | | | | | | | |
|--|--------|-------|----------|----------|-------|--|--|--|
| (Completed-voyage basis / including voyage charter) | | | 1st Half | 2nd Half | Total | | | |
| including voyage charter) | 1Q | 2Q | | | | | | |
| Total | 970 | 1,035 | 2,005 | 2,007 | 4,012 | | | |

*The forecasts are shown in blue.

Containership Major Trades Utilization/Freight Rate

1. Utilization

(1,000TEU)

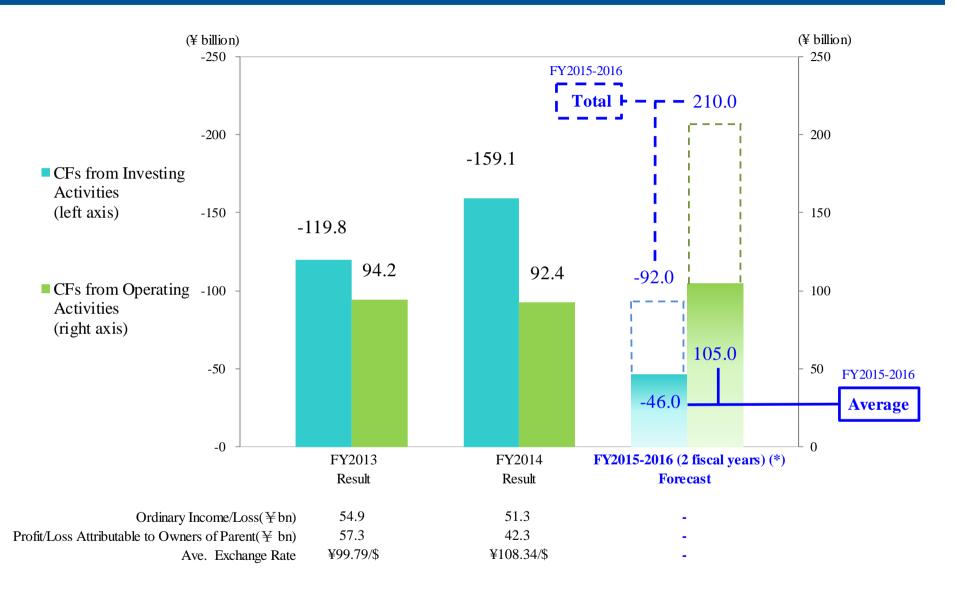
| | | | | | | | (1,000120) | | | | | | |
|------------------|-------------|-----|-----|--------|-----|-------|------------|----|----|----|-------|--|--|
| Asia - | | | | FY2015 | | | FY2016 | | | | | | |
| North America | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | | |
| und 3) | Capacity | 205 | 219 | 204 | 188 | 815 | 214 | | | | | | |
| Outbour (E/B) | Lifting | 188 | 208 | 179 | 173 | 748 | 186 | | | | | | |
| Ou | Utilization | 92% | 95% | 88% | 92% | 92% | 87% | | | | | | |
| und /B) | Capacity | 194 | 218 | 208 | 194 | 814 | 200 | | | | | | |
| Inboui (W/B | Lifting | 102 | 101 | 103 | 106 | 413 | 119 | | | | | | |
| In | Utilization | 53% | 46% | 50% | 55% | 51% | 60% | | | | | | |

| Asia-E | Curope | | | FY2015 | | | FY2016 | | | | | | |
|----------------|-------------|-----|-----|--------|-----|-------|--------|----|----|----|-------|--|--|
| | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | | |
| ound /B) | Capacity | 120 | 114 | 103 | 112 | 450 | 113 | | | | | | |
| tboun W/B) | Lifting | 100 | 103 | 96 | 100 | 398 | 106 | | | | | | |
| Outb. (W, | Utilization | 83% | 90% | 93% | 89% | 88% | 93% | | | | | | |
| , (| Capacity | 114 | 121 | 106 | 110 | 451 | 107 | | | | | | |
| bound (E/B) | Lifting | 76 | 77 | 78 | 76 | 308 | 80 | | | | | | |
| Inb. (F | Utilization | 67% | 64% | 74% | 69% | 68% | 75% | | | | | | |

| All Trades | | | FY2015 | | | FY2016 | | | | | |
|-------------|-------|-------|--------|-------|-------|--------|----|----|----|-------|--|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | |
| Capacity | 1,538 | 1,521 | 1,395 | 1,345 | 5,799 | 1,361 | | | | | |
| Lifting | 1,036 | 1,027 | 972 | 959 | 3,994 | 1,031 | | | | | |
| Utilization | 67% | 67% | 70% | 71% | 69% | 76% | | | | | |

2. Average Freight Rates (Index: Q1-FY2008=100)

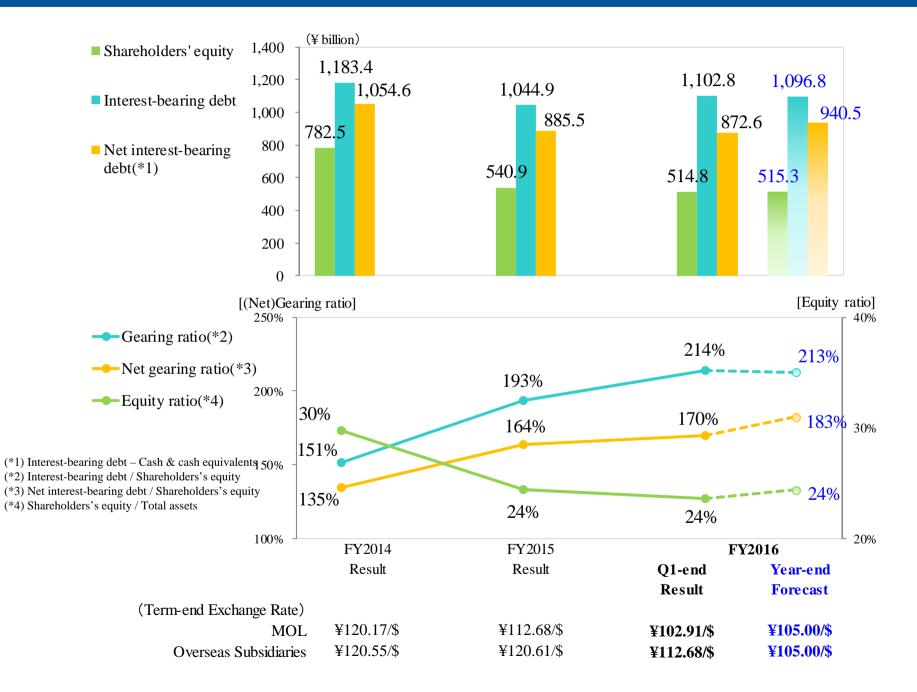
| All Trades | | | FY2015 | | | FY2016 | | | | |
|--------------------------|-------|-------|--------|-------|-----------|--------|----|----|----|-----------|
| | Q1 | Q2 | Q3 | Q4 | Full-year | Q1 | Q2 | Q3 | Q4 | Full-year |
| Freight rate index | 74.2 | 73.0 | 67.4 | 64.7 | 70.0 | 59.8 | | | | |
| (Ref.) Bunker price(/MT) | \$369 | \$286 | \$235 | \$173 | \$265 | \$226 | | | | |



Note1: Free Cash Flows (FCFs) = CFs from Operating Activities – CFs from Investing Activities Note2: CFs from Investing Activities are "net" figures. (Gross Investments – Sales of Assets, etc)

(*) Forecast is shown for two years total/average based on cash-in/out for business structural reforms to be generated over FY2015-2016

Financial Plan



Fleet Composition(incl. Offshore business)

| | | | 31-Mar, 2016 | 30-Jur | n, 2016 | | 31-Mar, 2017 |
|---------------------------|---------------------------|----------------------|-----------------|---------|----------|-----|-----------------|
| | | | | Γ | 1,000dwt | | (Forecast) |
| | | Capesize | 92 | 91 | 17,758 | | |
| | D II . | Panamax | 31 | 28 | 2,311 | | |
| | Bulk carrier | Handymax | 60 | 57 | 3,131 | | |
| | | Small Handy | 52 | 49 | 1,775 | | |
| Dry Bulk Business Unit | Heavy lifter | | 6 | 6 | 77 | | |
| Business Unit | Wood chip car | rier | 41 | 41 | 2,229 | | |
| | General cargo | 48 | 50 | 865 | | | |
| | (Sub total) | 330 | 322 | 28,146 | | 282 | |
| | | (Market Exposure) | 154 | - | - | | (80) |
| | Crude oil tanke | 42 | 42 | 11,093 | | | |
| | Product tanker | | 45 | 45 | 2,697 | | |
| | Chemical tanke | r | 79 | 78 | 2,302 | | |
| Energy Transport | LPG tanker | | 9 | 9 | 474 | , | |
| Business Unit | Steaming coal | carrier | 73 | 73 | 4,000 | | |
| Dusiness cint | (Sub total) | | 248 | 247 | 20,566 | | 238 |
| | | (Market Exposure) | 101 | - | - | | (85) |
| | LNG carrier (i | ncl. Ethane carrier) | 69 | 71 | 5,630 | | 81 |
| | Offshore | FPSO | 3 | 3 | - | | 5 |
| Car carrier | 120 | 119 | 1,994 | | 116 | | |
| Containership | 95 15 | 94 | 6,804 | | 89 | | |
| • | Ferry & Coastal RoRo ship | | | 15 1 | 80 | | |
| | Cruise ship | | | | 5 | | 17 |
| Others | | | 2 | 2 | 13 | | |
| Total | | | 883 | 874 | 63,237 | | 828 |

Note 1: Including spot-chartered ships and those owned by joint ventures

Note 2: "Market Exposure"=Vessels operating under contracts less than two years, which are owned or mid-and long-term chartered vessels.

Note 3: With the segment name change from Ferry & Domestic Transport to Ferry & Coastal RoRo ship, coastal bulkers are included under Steaming coal carrier.

Note 4: Estimated "Market Exposure" of 31-Mar,2017 is as of 28-Apr,2016.

LNG Carriers and Offshore businesses: Signed Contracts [Supplement #8]

(to be started after Apr. 2014 onward)

