

Business Performance in FY2021-2nd Quarter



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	al Year = from April 1 to March 31
Q1	= April to June
Q2	= July to September
Q 3	= October to December
Q4	= January to March
Note 2: Amo	ounts are rounded down to the nearest 100 million yen.
	income/loss = Profit/loss attributable to owners of parent

Disclaimer:

The performance forecasts and management indicators stated in this material are based on the best available information. Forecasts, by their nature, are not certain, so the information should be used as a guide only, and any decisions concerning investments made under your own judgement and volition with the knowledge that actual performance may differ from the forecasts.

1. FY2021-2nd Quarter Results [Consolidated]

			*as of July 30, 2021							
		FY2021 Result		FY2020 H1	YoY	Previous forecast*	Variance			
	(¥ billion)	Q1	Q2	H1	Result		FY2021 H1			
	Revenue	288.8	308.2	597.0	484.6	+112.4	570.0	+27.0		
	Operating profit/loss	8.0	12.3	20.3	-4.2	+24.6	16.0	+4.3		
	Business profit/loss (*1)	99.3	164.7	264.0	26.4	+237.5	225.0	+39.0		
	Ordinary profit/loss	104.2	167.5	271.8	32.7	+239.1	232.0	+39.8		
	Net income/loss	104.1	170.7	274.8	30.2	+244.5	225.0	+49.8		
	Average exchange rate (*2)	¥108.77/\$	¥110.05/\$	¥109.41/\$	¥107.37/\$	+¥2.04/\$	¥109.39/\$	+¥0.02/\$		
Average	bunker price(all grades) (*2,3)	\$497/MT	\$530/MT	\$514/MT	\$296/MT	+\$218/MT	-	-		
Ave	rage bunker price(HSFO) (*2,3)						\$415/MT	-		
Aver	age bunker price(VLSFO) (*2,3)						\$527/MT	-		

(*1) Operating profit/loss + Equity in earnings of affilliated companies

(*2) Average for the period

(*3) Purchase price

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1. FY2021-2nd Quarter Results [By segment]

	Upper	Reve	enue]				
	Lower	Ordinary	profit/loss			*as of July 30, 20	21	
		FY2021		FY2020		Previous		
		Result		H1	YoY	forecast*	Variance	
(¥ billion)	Q1	Q2	H1	Result		FY2021 H1		
Dry Bulk Business	78.3	90.3	168.7	110.4	+58.2	165.0	+3.7	
(excluding; Steaming Coal Carriers)	6.5	7.7	14.3	- 0.0	+14.3	15.0	-0.6	
Energy and Offshore Transport Business	68.8	73.7	142.6	147.5	-4.8	130.0	+12.6	
(Tankers,Steaming Coal Carriers,LNG Carriers, Offshore business, Wind power busines)	4.3	6.5	10.9	20.3	-9.4	9.0	+1.9	
Product Transport Business	117.8	120.3	238.2	179.2	+58.9	230.0	+8.2	
(PCC,Containerships,Ferries & Coastal RoRo Ships)	90.1	151.1	241.3	9.3	+231.9	205.0	+36.3	
Containerships	64.3	63.6	128.0	102.5	+25.4	120.0	+8.0	
	90.6	149.1	239.8	23.6	+216.1	204.0	+35.8	
Associated businesses	19.6	20.4	40.1	39.8	+0.3	41.0	-0.8	
(Real estate, Cruise ship, Tug boats, Trading, etc.)	2.3	1.9	4.3	4.8	-0.5	4.0	+0.3	
Others	4.0	3.3	7.3	7.6	-0.2	4.0	+3.3	
Others	0.8	0.9	1.8	0.9	+0.9	0.5	+1.3	
Adjustment	-	-	-	-	-	-	-	
Adjustment	-0.1	-0.8	-0.9	-2.7	+1.7	-1.5	+0.5	
Consolidated	288.8	308.2	597.0	484.6	+112.4	570.0	+27.0	
Consolidated	104.2	167.5	271.8	32.7	+239.1	232.0	+39.8	

Note : Revenues from customers, unconsolidated subsidiaries and affiliated companies.

2. Outline of FY2021 Q2 Results (I) [Consolidated]

[Overall]

- **Revenue**: An increase of ¥112.4 billion in a year-on-year comparison, mainly due to the favorable dry bulk market and a recovery in cargo volume for the Product Transport Business.
- Business profit / Ordinary profit: A significant increase of ¥237.5billion / ¥239.1 billion in a year-on-year comparison.
- Reasons for increase in profit: In addition to a significant increase in profit due to brisk cargo transportation demand and a rise in freight rates for containerships, favorable conditions for the overall dry bulk market and a recovery in transport volume by car carriers also contributed to improved earnings.

[By Segment] [Ordinary profits for FY2021 cumulative Q2 (year-on-year comparison)]

Dry Bulk Business [¥14.3 billion (+¥14.3 billion)]

- Iron Ore and Coal Carriers (Capesize bulkers): Profit increased in a year-on-year comparison as a result of a continuing strong market backed by high demand for marine transportation.
- MOL Drybulk (Small- and medium-sized bulkers, wood chip carriers): Profit improved due to a continuing favorable market driven by strong transportation demand, particularly for small- and medium-sized bulkers to transport cargo such as grain, as well as a bottoming out in demand for wood chip transport.
- Other (Open-hatch bulkers): Results improved for open-hatch bulkers that transport paper pulp due to a recovery in cargo movement and a rising market.

Energy and Offshore Business [¥10.9 billion (-¥9.4 billion)]

Tankers

- Crude oil tankers: In contrast to the same period of the previous fiscal year, in which the market surged due to an upswing in demand for offshore storage associated with declining crude oil prices, so far the spot market has been sluggish this fiscal year due to the continued coordinated production cuts and a decrease in oil demand. As a result, profit decreased in a year-on-year comparison, though some profit was secured from medium-and long-term contracts.
- Other: LPG tankers and methanol tankers, which operate mainly under medium- and long-term contracts, continued to generate steady profit. On the other hand, profit from product tankers and chemical tankers deteriorated due to weak demand for transportation of petroleum products and chemical products.

2. Outline of FY2021 Q2 Results (II) [Consolidated]

LNG Carriers and Offshore Businesses

A new LNG carrier was delivered and along with existing long-term contracts, secured stable profits. In the offshore business, FPSOs and subsea support vessels operated smoothly. Although one FSRU was deployed to Powership project in Senegal, an existing FSRU (the *MOL FSRU Challenger*) fell under a period between its previous and new long-term contracts, resulting in lower profit.

Product Transport Business [¥241.3 billion (+¥231.9 billion)]

Containerships [¥239.8 billion (+¥216.1 billion)]

- ONE: Liftings increased in a year-on-year comparison (a total increase of 10% for all routes combined) except for Asia/North America routes, which were affected by port and terminal congestion. Freight rates remained at higher-than-anticipated levels and rose substantially. Although some additional costs were incurred to maintain schedules, and so on, profit increased sharply year-on-year.
- > Other (besides ONE): Profit in the terminal and logistics business increased due to a recovery in cargo volume.

Car Carriers

Profit improved significantly from the same period of the previous year, when the COVID-19 pandemic led to a substantial decline in the number of units transported. Despite the impact of the semiconductor shortage, etc., an overall rebound in transport volume and a successful fleet reduction implemented in the previous year contributed to the improved results.

Ferries and Coastal RoRo Ships

Although we succeeded in securing greater cargo volume than in the same period of the previous year, profit deteriorated due to a decrease in demand for passenger service resulting from the effects of the COVID-19 pandemic.

Associated Businesses [¥4.3 billion (-0.5 billion)]

The real estate business secured steady profit. Profit from the cruise ship business decreased due to prolonged cancellation of cruises.

3. FY2021 Full-year Forecast [Consolidated]

*as of July 30, 2021

	1st Half				2nd Half			Full-year		
	Result	Previous	Variance	Forecast	Previous	Variance	Forecast	Previous	Variance	
(¥ billion)		Forecast*			Forecast*			Forecast*		
Revenue	597.0	570.0	+27.0	622.9	530.0	+92.9	1,220.0	1,100.0	+120.0	
Operating profit/loss	20.3	16.0	+4.3	24.6	19.0	+5.6	45.0	35.0	+10.0	
Business profit/loss (*1)	264.0	225.0	+39.0	201.0	110.0	+91.0	465.0	335.0	+130.0	
Operating profit/loss	271.8	232.0	+39.8	208.1	118.0	+90.1	480.0	350.0	+130.0	
Net income/loss	274.8	225.0	+49.8	205.1	110.0	+95.1	480.0	335.0	+145.0	
Average exchange rate (*2)	¥109.41/\$	¥109.39/\$	+¥0.02/\$	¥110.00/\$	¥110.00/\$	¥0.00/\$	¥109.70/\$	¥109.69/\$	+¥0.01/\$	
Average bunker price(all grades) (*2,3)	\$514/MT	-	-	-	-	-	-	-	-	
Average bunker price(HSFO) (*2,3)	-	\$415/MT	-	\$500/MT	\$390/MT	+\$110/MT	\$461/MT	\$403/MT	+\$58/MT	
Average bunker price(VLSFO) (*2,3)	-	\$527/MT	-	\$600/MT	\$500/MT	+\$100/MT	\$563/MT	\$513/MT	+\$50/MT	

(*1) Operating profit/loss + Equity in earnings of affilliated companies

(*2) Average for the period

(*3) Purchase prices

(cf) FY2020 Result	1st Half	2nd Half	Full-year
Revenue	484.6	506.7	991.4
Operating profit/loss	-4.2	-1.0	-5.3
Business profit/loss (*1)	26.4	101.1	127.6
Ordinary profit/loss	32.7	100.8	133.6
Net income/loss	30.2	59.8	90.0
Average exchange rate	¥107.37/\$	¥104.53/\$	¥105.95/\$
Average bunker price(all grades)*3	\$296/MT	\$407/MT	\$355/MT

(cf)Sensitivity against Ordinary profit									
FY2021	(for 6 months/Max)								
FX Rate :	±¥ 2.01 bn/¥1/\$								
Bunker Price :	±¥ 0.00 bn/\$1/MT								

3. FY2021 Full-year Forecast [By segment]

	Upper	Reve	nue						
	Lower	Ordinary p	orofit/loss					*as	of July 30, 2021
		1st Half		1	2nd Half		Full-year		
(¥ billion)	Result	Previous Forecast*	Variance	Forecast	Previous Forecast*	Variance	Forecast	Previous Forecast*	Variance
Dry Bulk Business	168.7	165.0	+3.7	201.2	145.0	+56.2	370.0	310.0	+60.0
(excluding; Steaming Coal Carriers)	14.3	15.0	-0.6	24.6	10.0	+14.6	39.0	25.0	+14.0
Energy and Offshore Business	142.6	130.0	+12.6	127.3	120.0	+7.3	270.0	250.0	+20.0
(Tankers,Steaming Coal Carriers,LNG Carriers, Offshore business,Wind power busines)	10.9	9.0	+1.9	10.5	14.0	-3.4	21.5	23.0	-1.5
Product Transport Business	238.2	230.0	+8.2	243.7	220.0	+23.7	482.0	450.0	+32.0
(PCC,Containerships,Ferries & Coastal RoRo Ships)	241.3	205.0	+36.3	172.6	93.0	+79.6	414.0	298.0	+116.0
Containerships	128.0	120.0	+8.0	121.9	115.0	+6.9	250.0	235.0	+15.0
	239.8	204.0	+35.8	170.1	90.0	+80.1	410.0	294.0	+116.0
Associated businesses	40.1	41.0	-0.8	42.8	41.0	+1.8	83.0	82.0	+1.0
(Real estate, Cruise ship, Tug boats, Trading, etc.)	4.3	4.0	+0.3	3.1	4.0	-0.8	7.5	8.0	-0.5
Others	7.3	4.0	+3.3	7.6	4.0	+3.6	15.0	8.0	+7.0
others	1.8	0.5	+1.3	0.1	0.5	-0.3	2.0	1.0	+1.0
Adjustment	-	-	-	-	-	-	-	-	-
Aujustment	-0.9	-1.5	+0.5	-3.0	-3.5	+0.4	-4.0	-5.0	+1.0
Consolidated	597.0	570.0	+27.0	622.9	530.0	+92.9	1,220.0	1,100.0	+120.0
Consolidated	271.8	232.0	+39.8	208.1	118.0	+90.1	480.0	350.0	+130.0

Note : Revenues from customers, unconsolidated subsidiaries and affiliated companies.

(cf)FY2020 Result	1st Half	2nd Half	Full-year
Dry Bulk Business	110.4	111.6	222.0
(excluding; Steaming Coal Carriers)	- 0.0	-4.2	-4.2
Energy and Offshore Business	147.5	131.3	278.8
(Tankers,Steaming Coal Carriers,LNG Carriers, Offshore business, Wind power busines)	20.3	9.4	29.7
Product Transport Business	179.2	215.9	395.1
(PCC,Containerships,Ferries & Coastal RoRo Ships)	9.3	93.3	102.6
Containerships	102.5	116.9	219.4
	23.6	93.4	117.1
Associated businesses	39.8	39.1	78.9
(Real estate, Cruise ship, Tug boats, Trading, etc.)	4.8	4.5	9.4
Others	7.6	8.7	16.3
others	0.9	1.7	2.6
Adjustment	-	-	-
Aujustment	-2.7	-3.9	-6.6
Consolidated	484.6	506.7	991.4
consolidated	32.7	100.8	133.6

4. Key Points of FY2021 Forecast (I) [Consolidated]

[Overall]

- **Revenue:** ¥1,220 billion (Upward revision of ¥120 billion from the previous outlook)
- Business profit / Ordinary profit: ¥465 billion/¥480 billion (Upward revision of ¥130 billion from the previous outlook respectively)
- Key point of the upward revision: The containership business forecast was reviewed in response to the larger cargo movement and higher freight rates than in the previous outlook. An upswing based on the favorable dry bulk market has also been incorporated. On the other hand, a downward revision for tanker business was factored in, reflecting the sluggish market.

[By Segment] [FY2021 forecast for ordinary profit (increase/decrease from the announcement on July 30)]

Dry Bulk Business [¥39.0 billion (+¥14.0 billion)]

- Iron Ore and Coal Carriers (Capesize bulkers): An upward revision was made to the market assumption from the previous forecast, based on firm cargo movement of iron ore and the tightening effects of COVID-19 measures on the fleet supply.
- MOL Drybulk (Small- and medium-sized bulkers, wood chip carriers): The market assumption was revised upward from the previous forecast for small- and medium-sized bulkers as well. Anticipating a year-on-year increase in profit, along with increased profit from wood chip carriers.
- > Other (Open hatch bulkers): Anticipating a year-on-year improvement in profit due to a rise in demand for pulp transportation on inbound routes and a stronger drybulk market on outbound routes.

Energy and Offshore Business [¥21.5 billion (-¥1.5 billion)]

Tankers

- Crude oil tankers: A downward revision was made to the market assumption, reflecting the market downturn so far, though a gradual improvement of the market is anticipated toward the winter season, since oil demand is expected to increase, and crude oil production cuts may ease.
- > Other: Expecting the same profit level as the previous year for LPG tankers and methanol tankers, but a decrease in profits in product and chemical tankers due to sluggish transport demand.

4. Key Points of FY2021 Forecast (II) [Consolidated]

LNG carriers and Offshore Businesses

- LNG carriers: In addition to one new LNG carrier already delivered, an LNG bunkering vessel is scheduled for delivery. These vessels are expected to generate stable profits along with the five delivered during the previous year.
- Offshore businesses: A new FSRU and FPSO were allocated to the long-term contracts, and together with the existing contracts, anticipating a profit level similar to the previous year.

Product Transport Business [¥414.0 billion (+¥116.0 billion)]

Containership [¥410.0 billion (+¥116.0billion)]

- ONE: ONE's profit after tax for H2 is projected at US\$5 billion, based on the assumption that although strong transport demand is expected to continue entering H2, cargo movement will decline due to seasonal factors such as Chinese New Year; subsequently, short-term freight rate levels will soften to a certain extent.
- > Other: Expecting profit in the terminal and logistics business to increase due to a rising cargo volume accompanying the recovery of cargo movement.

Car Carriers

Although there are concerns over the impact of semiconductor and component shortages, transport volume is expected to continue recovering even in H2. Measures to improve operational efficiency and the effects of the fleet reduction in the previous fiscal year will also contribute to better business results. Under these circumstances, a return to profitability is expected.

Ferries and Coastal RoRo Ships

Expecting profit to improve due to some degree of recovery in passenger travel as the Japanese government ends its state of emergency declaration, in addition to stable demand for cargo transport.

Associated Businesses [¥7.5 billion (-¥0.5billion)]

The real estate business will continue making steady contributions to profits. Profit in the cruise ship business is expected to deteriorate from the previous year due to ongoing measures related to COVID-19 even though cruise ship services restarted at the end of September.

[Dividend]

¥300 per share will be paid as an interim dividend; now planning to pay ¥500 per share as a year-end dividend, making the annual total dividend ¥800 per share. [Announcement on July 30: ¥300 per share as an interim dividend + ¥250 per share as a year-end dividend, for a total annual dividend of ¥550 per share]

5. (Reference) Actions to Achieve Further Competitiveness

Date	Actions	Press Release
1/Apr	MOL Revises Corporate Mission, Group Vision, and Group Values (MOL CHART"S")	<u>URL</u>
30/Apr	MOL Announced its Management Plan "Rolling Plan 2021"	<u>URL</u>
18/May	MOL to Re-Enter Ammonia Transport Business	URL
18/Jun	- Aiming at Net Zero GHG Emissions by 2050 - Introducing 'MOL Group Environmental Vision 2.1'	<u>URL</u>
21/Jun	MOL establishes the "MOL Charitable Trust" in Mauritius Providing support to local environment and communities in Mauritius	<u>URL</u>
16/Jul	Methanex and Mitsui O.S.K. Lines Announce Agreement on Key Commercial Terms for a Strategic Partnership	<u>URL</u>
20/Jul	MOL Signs Deal for Long-term Transport Using Newbuilding LNG-fueled Bulker	URL
27/Jul	MOL Jointly Develops New Energy-saving Sail to Boost Ship Propulsion -Utilizing Wind as Clean Energy-	URL
3/Aug	MOL to Build Series of 4 LNG-fueled Car Carriers - progressing towards "90 LNG-fueled vessels by 2030" -	<u>URL</u>
2/Sep	MOL Signs a Letter of Intent with Russian State-owned Leasing Company GTLK for the World Largest FSU Projects in Kamchatka and Murmansk	<u>URL</u>
8/Oct	Wave Power Project in Mauritius Selected for METI Subsidy Programs -MOL's Unique Business to Contribute to Society and the Environment in Mauritius-	<u>URL</u>
18/Oct	MOL, MAN ES and MES-M Sign Memorandum of Understanding aiming to order Ammonia Fueled Main Engine for Ships	<u>URL</u> 11

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Dry Bulker Market (Spot Charter Rate)

[Supplement #1]

1. FY2020 (Result)							(US\$/day)	
Size				FY2020				
Size		1st Half			2nd Half		Full-year	
Market for vessels operated by		Apr-Sep, 2020		Oct,	2020 - Mar, 2	021	Average	
MOL and MOL Drybulk	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar			
Capesize	10,400	20,800	15,600	16,900	17,100	17,000	16,300	
Panamax	6,200	11,800	9,000	10,700	17,200	13,950	11,475	
Handymax	5,600	9,900	7,800	10,700	16,600	13,650	10,700	
Handysize	3,300	7,200	5,300	9,200	14,600	11,900	8,575	
Market for vessels operated by		Jan-Jun, 2020			Jul-Dec, 2020			
overseas subsidiaries of MOL	Jan-Mar	Apr-Jun		Jul-Sep	Oct-Dec			
Capesize	4,600	10,400	7,500	20,800	16,900	18,900	13,200	

2. FY2021 (Result/Forecast)

Capesize	17,100	31,100	24,100	42,400	47,000	44,700	34,400			
overseas subsidiaries of MOL	Jan-Mar	Apr-Jun		Jul-Sep	Oct-Dec					
Market for vessels operated by	Jan-Jun, 2021		Jul-Dec, 2021			Average				
Handysize	20,500	32,200	26,400	34,000	30,000	32,000	29,200			
Handymax	25,500	34,300	29,900	38,000	34,000	36,000	33,000			
Panamax	24,700	32,300	28,500	38,000	30,000	34,000	31,300			
Capesize	31,100	42,400	36,800	47,000	23,000	35,000	35,900			
MOL and MOL Drybulk	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar					
Market for vessels operated by	ŀ	Apr-Sep, 2021		Oct,	2021 - Mar, 2	022	Average			
Size		1st Half			2nd Half		Full-year			
Size										
2. FY2021 (Result/Forecast) (US\$/da										

Notes:

1) The general market results are shown in black.

2) The forecasts are shown in blue. These are referential charter rates for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

3) Market for vessels operated by our overseas subsidiaries is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated

4) Market for Capesize=5TC Average(changed on and after FY2014 financial announcement), Panamax= 4TC Average, Handymax= 5TC Average, Handysize= 6TC Average.

Tanker Market (Spot Earning)

1. FY2020 (Result)

Vessel Type	Trade		FY2020 1st Half 2nd Half Full-year									
vessei type	ITaue		1st Half			Full-year						
		Apr-Sep, 2020			Oct	Average						
Market for vessels opera	ted by MOL	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar						
Crude Oil Tanker (VLCC)	Arabian Gulf - Far East	92,900	19,900	56,400	10,300	-1,300	4,500	30,500				
Product Tanker (MR)	Main 5 Trades	25,200	7,500	16,400	6,900	5,700	6,300	11,300				
Market for vessels operated by overseas		Jan-Jun, 2020				Average						
subsidiaries of MOL	,	Jan-Mar	Apr-Jun		Jul-Sep Oct-Dec			5				
LPG Tanker (VLGC)	Arabian Gulf - Japan	50,600	33,400	42,000	39,700	66,900	53,300	47,700				
	•			(5	Source)Product Tar	ker and LPG Tanke	r: Clarkson Researc	h Services Limited				

2. FY2021 (Result/Forecast)

EV/2021											
Vessel Type	Trade	FY2021									
vessei iype	1st Half				Full-year						
		1st Half 2nd Half						/			
Market for vessels opera	ted by MOL and	Apr-Sep, 2021			Oct	Average					
its overseas subsidiaries	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar						
Crude Oil Tanker (VLCC)	Arabian Gulf - Far East	-1,400	-4,100	-2,800	7,300	11,000	9,200	3,200			
Product Tanker (MR)	Main 5 Trades	5,900	5,700	5,800							
Market for vessels operated by overseas			Jan-Jun, 2021			Jul-Dec, 2021		Average			
subsidiaries of MOL		Jan-Mar	Apr-Jun		Jul-Sep Oct-Dec			_			
LPG Tanker (VLGC)	Arabian Gulf - Japan	43,400	35,500	39,500	22,800						
(Course) Direduct Taplier and LDC Taplier. Clarkeen Desearch								· Countino a Linethood			

(Source)Product Tanker and LPG Tanker: Clarkson Research Services Limited

Note 1: The general market results are shown in black.

Note 2: The forecasts are shown in blue. These are referential rate for estimating P/L of free vessels that operates on spot contracts (contract period of less than two years). In case rates have already been agreed, however, such agreed rates are reflected on P/L estimation of the relevant voyages.

Note 3: VLCC Market is for Arabian Gulf - China trade.

Note 4: Product Tanker market is simple average of main 5 trades: Europe - US, US - Europe, Singapore - Australia, South Korea - Singapore, and India - Japan.

Note 5: LPG Tankers are operated by our overseas subsidiaries and the market is shown on Calendar year basis (Jan-Dec), because their fiscal year ends in Dec. and thus their P/L are consolidated three months later.

[Supplement #2]

(US\$/day)

(US\$/day)

Containerized Freight Index (CCFI*)

[Supplement #3]

1. FY2020 (Result)

(Jan 1, 1998=1,000)

	FY2020									
Trade		1st Half			Full-year					
Hade	A	Apr-Sep, 2020)	Oct,	Oct, 2020 - Mar, 2021					
	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar					
U.S. West Coast	741	937	839	1,150	1,333	1,241	1,040			
U.S. East Coast	930	1,034	982	1,275	1,493	1,384	1,183			
Europe	1,007	1,056	1,032	1,471	3,106	2,289	1,660			
South America	524	549	536	1,190	1,857	1,524	1,030			

2. FY2021 (Result)

(Jan 1, 1998=1,000)

				FY2021					
Trade		1st Half			Full-year				
Trade	A	Apr-Sep, 2021		Oct,	Average				
	Apr-Jun	Jul-Sep		Oct-Dec	Jan-Mar				
U.S. West Coast	1,484	2,051	1,768						
U.S. East Coast	1,757	2,318	2,038						
Europe	3,500	5,092	4,296						
South America	1,846	2,477	2,161						

1. FY2020 (Result)

	FY2020								
(Completed-voyage basis / including voyage charter)	1st Half				2nd Half	Total			
including voyage chartery	Q1	Q2		Q3	Q4				
Total (Includes Intra-European trade)	610	478	1,088	779	840	1,619	2,707		

2. FY2021 (Result & Forecast)

	FY2021								
(Percentage of voyage completion basis / including voyage charter)	1st Half				2nd Half	Total			
meraanig voyage enaltery	1Q	2Q		3Q	4Q				
Total (Includes Intra-European trade)	792	793	1,585	783	791	1,574	3,159		

*The forecasts are shown in blue.

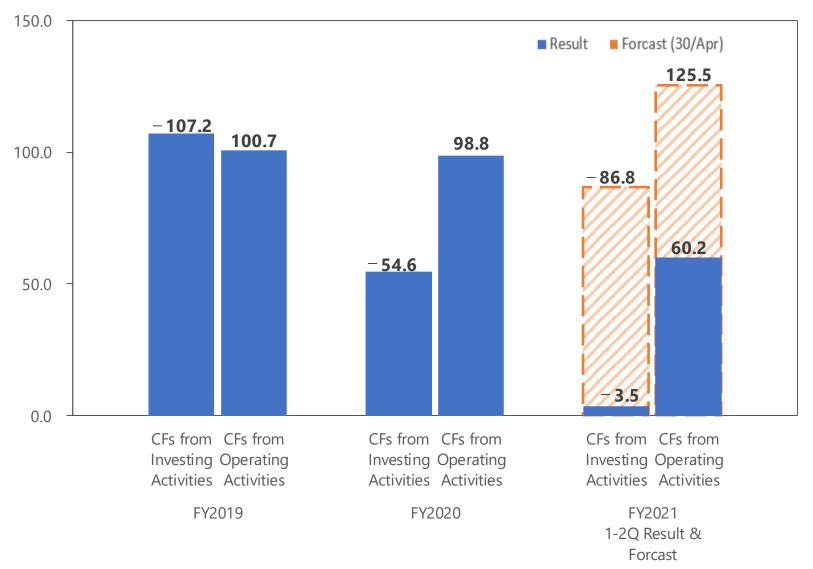
(1,000 units)

(1,000 units)

Cash Flows

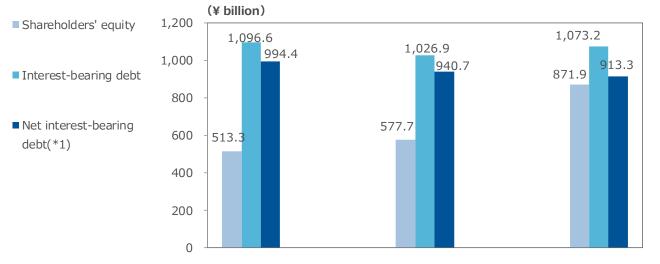
[Supplement #5]





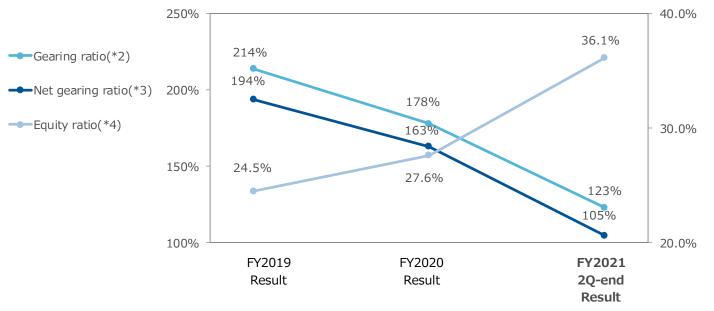
Financial Plan

[Supplement #6]



[(Net)Gearing ratio]

[Equity ratio]



(*3) Net interest-bearing debt / Shareholders' equity(*4) Shareholders' equity / Total assets

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Fleet Composition (incl. Offshore business)

[Supplement #7]

			31-Mar, 2021	30-Sep	2021		31-Mar, 2022
				50 Sep	,		
				1	1,000dwt		(Forecast)
	Capesize		81	83	16,467		87
	Small and	Panamax	23	30	2,461		28
	medium-	Handymax	49	51	2,871		59
	sized	Handysize	29	26	974		31
Dry Bulk Business	bulkers	(Sub total)	101	107	6,306		118
·	Wood chip c	arriers	38	41	2,288		41
	Short sea shi	ps	48	60	1,049		60
	(Sub total)		268	291	26,110		306
		(Market Exposure)	(54)	(50)	-		(53)
		Crude oil tankers	40	39	10,416		37
		Product tankers	22	21	1,303		16
	Tankers	Chemical tankers	89	85	2,200		86
		Methanol tankers	20	19	803		19
		Ammonia tankers	0	2	70		2
		LPG tankers	9	9	501		11
		(Sub total)	180	175	15,293		171
	Steaming co	al carriers	44	40	3,676		36
	Self-Elevating	g Platform vessels	5	5	14		5
Energy and Offshore Business	Service Oper	ation vessels	0	0	0		0
Dusiness	(Sub total)		229	220	18,983		212
		(Market Exposure)	(100)	(82)	-		(78)
	LNG carriers	(incl. Ethane carriers)	97	97	7,957		97
	LNG Bunkeri	ng vessels	1	1	9		2
		LNG-to-Powership	1	1	19		1
	Offshore	FPSO	6	7	1,689		8
	Olisilore	FSU/FSRU	3 4 3	384		4	
		Subsea Support vessels	3	3	27		3
	Coastal ships	s (excl. Coastal RoRo ships)	28	27	100		29
Product Transport	Car carriers		95	95	1,652		94
Business	Ferries & Coastal RoRo ships		15	15	85		15
			1	1	4		1
and Others			2	2	12		2
Sub total			749	764	57,031		774
Product Transport Business	Containershi	ps	60	55	5,257		48
Total			809	819	62,289		822

Note 1: Including spot-chartered ships and those owned by joint ventures

Note 2: "Market Exposure"=Vessels operating under contracts less than two years, which are owned or mid-and long-term chartered vessels

Note 3: Containerships are operated by ONE.