

Please note that the following is an unofficial English translation of the Japanese original text of the business report of Mitsui O.S.K. Lines, Ltd. The Company provides this translation for reference and convenience purposes only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy between this translation and the Japanese original, the Japanese version shall be the official version.

## **BUSINESS REPORT**

(From April 1, 2015 to March 31, 2016)

### **1. Matters Concerning the Present State of the Corporate Group**

#### **(1) Business Progress and Results**

In the global economy during the fiscal year (FY) 2015 (April 1, 2015 to March 31, 2016), excluding some countries such as India, there was deceleration in most of the emerging countries, although overall moderate recoveries continued in the developed countries including the U.S. and the eurozone. In the U.S., despite signs of a partial slowdown being observed from the latter half of the previous year, the economy maintained a moderate trend of recovery throughout the fiscal year on the back of solid personal consumption, reflecting improved conditions in the employment and income environments. In Europe, the economy showed a moderate trend of recovery, amid solid personal consumption, increased construction investment over the winter, among other factors, despite currently showing a weakening trend in exports. In China, although personal consumption still shows comparatively solid growth, the trend of economic slowdown continued, reflecting such factors as weakening fixed asset investment and the slump in export, which have been ongoing since the beginning of the fiscal year. In Japan, although the economy switched temporarily to positive growth in the quarter from July to September, stagnancy in exports and personal consumption and other factors led to the reemergence of negative growth in the quarter from October to December, and economic recovery continued to stall.

Looking at the maritime shipping market conditions, the dry bulker market remained weak due to factors such as a decline in the growth of iron ore imports and a decrease in coal imports by China. The Capesize bulker market, which hiked temporarily over the summer, then followed a downturn mainly as a result of the subsequent trend of economic slowdown in China and deteriorated market sentiment. And during the winter, the markets for all types of dry bulkers dropped to record-low levels. On the other hand, on average for the fiscal year, in the very large crude oil carrier (VLCC), the market conditions were stronger by year-on-year comparison, despite seasonal fluctuations, stimulated by growth in actual demand and an increase in the strategic petroleum reserves by China due to lower crude oil prices. The containership freight market remained extremely weak on all routes, reflecting the low cargo volumes particularly from Asia to Europe and South America as well as deliveries of very large container ships.

The average exchange rate of Japanese yen against the U.S. dollar during the fiscal year depreciated by ¥12.28 year on year to ¥120.62. The average bunker price during the fiscal year fell by US\$238/MT year on year to US\$265/MT.

As a result of the above, we recorded revenue of ¥1,712.2 billion, operating income of ¥2.3 billion, and ordinary income of ¥36.2 billion. Loss attributable to owners of parent was ¥170.4 billion, mainly due to factors such as recording extraordinary loss for business structural reforms in the fourth quarter.

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(2) Financial Position and Results of Operations

(Millions of yen)

Category	FY2012	FY2013	FY2014	FY2015 (current fiscal year)
Revenues	1,509,194	1,729,452	1,817,069	1,712,222
Ordinary income (loss)	(28,568)	54,985	51,330	36,267
Profit (loss) attributable to owners of parent	(178,846)	57,393	42,356	(170,447)
Net income (loss) per share (yen)	(149.57)	47.99	35.42	(142.50)
Total assets	2,164,611	2,364,695	2,624,049	2,219,587
Total net assets	619,492	783,549	892,435	646,924
ROE (Return on Equity)	(30.5)%	9.5%	5.8%	(25.8)%
ROA (Return on Assets)	(1.4)%	2.4%	2.1%	1.5%
Equity ratio	24.7%	28.7%	29.8%	24.4%
Net gearing ratio <small>*(Interest-bearing debt - Cash and cash equivalents)/Shareholders' equity</small>	158%	135%	135%	164%

Note: Figures in revenues, ordinary income (loss), profit (loss) attributable to owners of parent, total assets and total net assets are rounded down to the nearest million.

(3) Business Overview by Segment

<b>Bulkships</b>			
Revenues	¥838,893 million	Revenue composition ratio	48.99%
Ordinary income (loss)	¥ 54,857 million		

<Dry Bulkers>

The Capesize bulker market remained at the weak level of US\$5,000 per day on average until mid-June. However, amid the ongoing scrapping of vessels since the start of the year, there was a rise in shipment volumes of iron ore for long-distance transport from Brazil from June onward, leading to a positive turnaround. The market reached as high as the level of US\$20,000 per day in August. Later, however, the trend of economic slowdown by China continued, and the weakening of the commodity markets such as iron ore and coal, and of FFAs (forward freight agreements) led to a deterioration of sentiment. As a result, the average market level for the fiscal year was US\$7,000 per day, which was a severe market environment. The markets for Panamax on down, mid- and small-sized vessels remained weak because the ongoing oversupply of vessels was not resolved mainly as a result of a heavy supply pressure of newly delivered vessels and a decrease in the volume of coal imports in China associated with its economic slowdown. Under such a market environment, in addition to working to secure stable profits from long-term fixed-rate freight contracts, we continued to make efforts to improve operation efficiency and to cut costs. Despite these efforts, ordinary income/loss in the dry bulker division significantly deteriorated year on year, and a loss was recorded for the fiscal year.

<Tankers/LNG Carriers>

The very large crude oil carrier (VLCC) market was strong overall and kept its level high until the end of July as the ocean transport of crude oil was stimulated by growth in actual demand and an increase in the strategic petroleum reserves by China due to lower crude oil prices. Later, despite a temporary drop in the market mainly due to the effect of the low demand period over summer, it rose again from October onward upon entering the winter demand period. Consequently, on average for the fiscal year, the market conditions were stronger by year-on-year comparison. In the product tanker market, the market was firm up until summer, owing to a tighter balance between vessel supply and demand, mainly reflecting not only lower crude oil prices and expansion of production at oil refineries in the Middle East, but also increased gasoline demand for the drive season in North America. Since the beginning of autumn, the market has softened owing to some of oil refineries in Asia, undergoing periodic repairs for production in winter; a decline in imports of petroleum products accompanying the reduction of import subsidies in Nigeria; and weaker demand for heating oil due to warm winter. On average for the fiscal year, however, the market

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conditions were stronger by year-on-year comparison.

Under the above market situation, with our ceaseless efforts to improve operation efficiency by setting up pools with other operators and to cut costs, the tanker division posted a considerable year-on-year increase in ordinary income. The LNG carrier market was weak overall reflecting the ongoing situation of strong supply pressure of newly delivered vessels, in spite of a slight increase in the ocean cargo volume due to the launch of new projects. Despite such market conditions, the LNG carrier division continued to secure stable profits through long-term transport contracts, leading to a year-on-year improvement in ordinary income.

<Car Carriers>

In the car carrier division, transportation of completed cars to the U.S., where economic conditions continued to be strong, were firm. Meanwhile, transportation to some emerging countries and some resource-producing countries, which were experiencing economic slowdown mainly due to a drop in the price of crude oil, weakened. As a result, ordinary income in the car carrier division decreased year on year despite efforts to improve operation efficiency in response to changes in trade patterns.

<b>Containerships</b>			
Revenues	¥719,108 million	Revenue composition ratio	42.00%
Ordinary income (loss)	¥(29,831) million		

On Trans-Pacific routes, although cargo volumes from Asia were firm overall, the supply-demand balance weakened because of the increase in the supply of vessels, and the freight market significantly fell on both routes to the west and east coasts of North America. On Asia-Europe route, cargo volumes from Asia weakened significantly and despite efforts to scale-down the supply space by reducing sailings, the gap between supply and demand could not be closed and the freight market maintained record-lows throughout the fiscal year. On Asia-South America routes, the cargo volume to the South America east coast sharply declined owing to an economic downturn in Brazil, and the freight market for these routes similarly maintained record-lows like the Asia-Europe route. The freight markets on Intra-Asia routes also slumped as the cargo volumes were weak.

Regarding Terminal business, we worked on improving efficiency through the use of the latest technology. For example, in our independent terminal at the Port of Los Angeles in North America, we extended the automated loading/unloading operations, which have been in operation since 2014, and at the Port of Rotterdam in the Netherlands, operations commenced at an automated terminal in which the Company has an equity stake. In Logistics business, although orders were weak in Japan for domestic heavy cargo transport, we worked on aggressive expansion of the customer base overseas.

Under this business environment, despite our efforts to implement various rationalization measures for containership business overall and work on cost reductions and streamlining, the division's loss increased considerably year on year.

<b>Ferry and Domestic Transport</b>			
Revenues	¥49,618 million	Revenue composition ratio	2.90%
Ordinary income (loss)	¥4,424 million		

In the ferry business, Oarai-Tomakomai route of MOL Ferry Co., Ltd. had a decrease in transportation volumes of passengers and cargo, since one of their vessels, which suffered a fire incident on the vehicle deck at the end of July 2015, has been removed from their service for its repair work. However, on the other routes, transportation volumes were firm for both passengers and cargo. In the domestic transport business, cargo volume for steel materials has remained weak mainly reflecting the impact of continuing inventory adjustments. As a result, although revenue from the ferry and domestic transport businesses overall decreased year on year, a fall in the bunker price and other factors made it possible to secure profits at roughly the same level as the previous fiscal year.

<b>Associated Businesses</b>			
Revenues	¥96,606 million	Revenue composition ratio	5.64%
Ordinary income (loss)	¥10,171 million		

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In the cruise ship business, the number of passengers on the Nippon Maru continued to be firm, resulting in a year-on-year improvement in ordinary income/loss. In the real estate business, Daibiru Corporation, the core company in the MOL Group's real estate business, maintained stable sales, supported by the firm office leasing market, centered on the Tokyo metropolitan area. However, ordinary income decreased year on year due mainly to an increase in temporary costs associated with Shin-Daibiru which was completed in March 2015. Sales from the trading businesses reduced due to the drop in bunker prices, and profitability deteriorated in some parts of the civil engineering business. On the other hand, the tugboat business and others showed firm performances overall. Consequently, ordinary income of the associated businesses segment decreased on a year-on-year basis.

<b>Others</b>			
Revenues	¥7,996 million	Revenue composition ratio	0.47%
Ordinary income (loss)	¥3,549 million		

Other businesses, which are mainly cost centers, include ship operations, ship management, ship chartering, financing, and shipbuilding. Ordinary income in this segment decreased year on year.

**(4) Fund Raising**

**1) Fund Raising**

The Group's funds required in the fiscal year under review were financed with our own resources and borrowings from financial institutions.

**2) Capital Investment**

The Group's capital investment, mainly in ships, implemented in the fiscal year under review amounted to approximately ¥115.7 billion.

(Millions of yen)

Name of Segment	Amount of Capital Investment
Bulkships	87,115
Containerships	15,525
Ferry and Domestic Transport	5,865
Associated Businesses	5,177
Others	123
Adjustment	1,903
Total	115,712

Notes: 1. Figures less than one (1) million are rounded down to the nearest million.

2. "Adjustment" includes company-wide assets not belonging to any segment.

Twenty nine vessels, bulkships and containerships, were sold and removed.

**Sale of Vessels**

Name of Segment	Number of Vessels	Deadweight Tons (in thousands)	Book Value (millions of yen)
Bulkships	27	1,615	42,861
Containerships	2	47	6
Total	29	1,663	42,867

Note: Figures less than one (1) million are rounded down to the nearest million.

**(5) Management Strategies and Issues to be Addressed**

Working under the three-year midterm management plan "STEER FOR 2020" (hereinafter "SF2020"), which started in April 2014, we had been proceeding with three innovations: I. Innovation of Business Portfolio, II. Innovation of Business Model, and III. Innovation of Business Domain. However, realizing the immense difficulties in the external environment such as lower crude oil prices, lower natural resource prices, and the slowdown in economic growth in China in achieving the profit targets for fiscal 2015, we decided to implement business structural reforms at the end of January 31, 2016.

In fiscal 2016, we will implement the following measures as a single-year management plan, instead of SF

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2020.

**1) Completion of Business Structural Reforms**

Operating under SF2020, we had been accumulating stable profits from long-term contracts and reducing the market exposure (in spot transactions in the charter market). However the dry bulker and containership freight maintained at the historic low levels, considerably affecting our business performance.

In response to this, we decided to implement business structural reforms that included redesigning our business model for Panamax and Handysize bulkers and downsizing Capesize bulker fleet in the dry bulker businesses, and recording impairment losses on business assets in the containership business.

In fiscal 2016, we will securely carry out early sale or redelivery of surplus vessels.

**2) Basic Framework for Future Growth Strategies**

We are working to establish a basic framework for creating suitable business models for changing environment over the medium-term in order to develop businesses for the future and get the Company back on track for growth. Placing priority on business growth and competitiveness, we will review each business segment and work to optimize the business portfolio as necessary through implementing restructuring measures, including collaboration with other companies, M&A, withdrawal, or sale.

i) Strengthening of Marketing Capabilities

- Through measures including the new establishment of the Dry Bulk Business Unit and the Energy Transport Business Unit, we will strengthen intersegment collaboration to accurately serve our customer needs.
- By seizing the business opportunities in growth fields centered on specific regions, such as Asia, Middle East, and Oceania, we will develop activities by utilizing the MOL Group's comprehensive strength through the use of Chief Executive Representatives and Chief Country Representatives.

ii) Creating Suitable Business Models for Changing Environment

- While retaining our Maritime Shipping business as our core value, we will intensively allocate management resources to the Maritime Shipping related businesses, such as logistics business and terminal business, and also into the real estate business.
- We will move forward with the development of services that incorporate IT and environmental technologies to boost the added-value component in the services provided by the MOL Group.

The MOL Group is the subject of investigations by regulators in the United States, Europe and other countries, on the suspicion of violations of each country's competition laws with respect to ocean transport services of completed vehicles. In addition, a class-action lawsuit was filed in the U.S. and other countries against the MOL Group, seeking damage claims, a cease and desist order, and so on. The MOL Group takes this situation very seriously, and will continue to work to enhance compliance, including compliance with antitrust laws of respective nations, as well as strive to prevent recurrence.

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**(6) Principal Business (As of March 31, 2016)**

Worldwide Maritime cargo transport services such as Bulkships, various Bulk Carriers, Tankers, LNG Carriers and Container vessels and Marine transportation businesses such as collection of freight, ship charter hire and handling charges in operations, offshore business, warehousing and real estate

**(7) Principal Business Offices (As of March 31, 2016)**

**1) The Company**

	Location
Head and registered office	Tokyo
Branch offices	Nagoya (Aichi Pref.), Kansai (Osaka Pref.), Kyushu (Fukuoka Pref.), Hiroshima (Hiroshima Pref.)
Representative offices	Beijing Representative Office (China)

**2) Subsidiaries**

- Principal domestic business offices

Tokyo, Kanagawa Pref., Osaka, Hyogo Pref.

- Principal overseas business offices

U.S.A., Canada, Mexico, Panama, Brazil, Chile, Peru, Uruguay, United Kingdom, Germany, the Netherlands, Belgium, Poland, Czech Republic, Turkey, Egypt, Cote d'Ivoire, Ghana, Nigeria, South Africa, China, Korea, Taiwan, the Philippines, Vietnam, Cambodia, Singapore, Malaysia, Indonesia, India, Pakistan, Thailand, Myanmar, Australia, New Zealand

**(8) Shipping Tonnage of the Group (As of March 31, 2016)**

Category	Bulkships				Containerships	
	Dry Bulkers, Car Carriers		Tankers, LNG Carriers		Containerships	
	Number of Vessels	Deadweight Tons	Number of Vessels	Deadweight Tons	Number of Vessels	Deadweight Tons
Owned vessels	120	in thousands 7,378	97	in thousands 13,319	16	in thousands 1,168
Chartered vessels	373	27,266	95	3,740	79	5,430
Others	0	0	2	143	0	0
Total	493	34,644	194	17,202	95	6,599

Category	Ferry and Domestic Transport		Associated Businesses		Others		Total	
	Ferry and Domestic Transport Vessels		Cruise Ship		Others			
	Number of Vessels	Deadweight Tons	Number of Vessels	Deadweight Tons	Number of Vessels	Deadweight Tons	Number of Vessels	Deadweight Tons
Owned vessels	15	in thousands 90	1	in thousands 5	0	in thousands 0	249	in thousands 21,960
Chartered vessels	29	84	0	0	2	13	578	36,533
Others	1	1	0	0	0	0	3	144
Total	45	174	1	5	2	13	830	58,637

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**(9) Employees (As of March 31, 2016)**

**1) Employees of the Group**

Name of Segment	Number of Employees	
Bulkships	1,357	(139)
Containerships	5,456	(354)
Ferry and Domestic Transport	845	(62)
Associated Businesses	2,160	(1,489)
Others	355	(71)
Company-wide (common)	327	(66)
Total	10,500	(2,181)
As of March 31, 2015	10,508	(2,174)

- Notes: 1. The number of employees includes the entire labor force, and the approximate average number of temporary employees is indicated in parentheses.  
2. The employees indicated as Company-wide (common) belong to administrative departments, which cannot be classified in any specific segment.

**2) Employees of the Company**

Number of Employees	Year-on-year Increase (Decrease)		Average Age	Average Years of Service
	persons	persons	years old	years
Employees on land duty	642	36	39.6	16.0
Employees on sea duty	283	(1)	33.6	10.7
Total	925	35	37.7	14.4

- Notes: 1. The number of employees on land duty does not include 418 employees dispatched outside the Company and 172 non-regular employees and others.  
2. The number of employees on sea duty does not include 5 employees dispatched outside the Company and 45 non-regular employees and others.

**(10) Principal Subsidiaries (As of March 31, 2016)**

Company	Paid-in Capital (millions of yen)	Percentage of Equity Participation (%)	Principal Business
Daibiru Corporation	12,227	*51.06	Real estate business
Utoc Corporation	2,155	*67.42	Harbor and transportation business
Mitsui O.S.K. Passenger Line, Ltd.	100	100.00	Marine transportation business
Mitsui O.S.K. Kinkai, Ltd.	660	100.00	Marine transportation business
Mitsui O.S.K. Techno-Trade, Ltd.	490	100.00	Sales of fuel oil/vessel materials/machinery
MOL Logistics (Japan) Co., Ltd.	756	75.06	Air Transport agents and other businesses
Ferry Sunflower Limited	100	99.00	Marine transportation business
Nissan Motor Car Carrier Co., Ltd.	640	90.00	Marine transportation business
MOL Ferry Co., Ltd.	1,577	100.00	Marine transportation business
Phoenix Tankers Pte. Ltd.	379,311 USD Thousand	100.00	Marine transportation business
Tokyo Marine Asia Pte. Ltd.	138,017 SGD Thousand	100.00	Marine transportation business
TraPac, LLC.	—	*51.00	Harbor and transportation business

- Notes: 1. Figures less than one million yen are rounded down to the nearest million. Figures less than one thousand USD and one thousand SGD are rounded down to the nearest thousand.  
2. Percentage of participation is the total of percentage of direct equity participation by the Company and indirect equity participation through subsidiaries.  
Figures prefixed by \* include a percentage of indirect equity participation by subsidiaries. Such figures reflect the percentage of equity participation of the holding subsidiary held by the Group.

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**(11) Major Creditors (As of March 31, 2016)**

(Millions of yen)	
Creditor	Loan Outstanding
Sumitomo Mitsui Banking Corporation	29,517
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	25,592
Mitsubishi UFJ Trust and Banking Corporation	20,152
Sumitomo Mitsui Trust Bank, Limited.	19,597
Development Bank of Japan Inc.	17,851
The Norinchukin Bank	15,997
Mizuho Bank, Ltd.	960

Note: Figures less than one (1) million are rounded down to the nearest million.

**2. Status of Shares (As of March 31, 2016)**

- (1) Total Number of Shares Authorized to Be Issued** 3,154,000,000 shares  
**(2) Number of Shares Issued** 1,206,286,115 shares  
(including own shares 10,197,929 shares)  
**(3) Number of Shareholders** 104,202 parties

**(4) Major Shareholders**

Name of Shareholders	Investment in the Company by the Shareholders	
	Number of Shares (in thousands)	Investment ratio (%)
1. Japan Trustee Services Bank, Ltd.	216,542	18.10
2. The Master Trust Bank of Japan, Ltd.	43,804	3.66
3. Mitsui Sumitomo Insurance Co., Ltd.	30,165	2.52
4. Sumitomo Mitsui Banking Corporation	30,000	2.51
5. BNYML -NON TREATY ACCOUNT	29,716	2.48
6. Trust & Custody Services Bank, Ltd.	19,877	1.66
7. Chase Manhattan Bank Gts Clients Account Escrow	18,509	1.55
8. The Nomura Trust and Banking Co., Ltd.	17,997	1.50
9. Mizuho Bank, Ltd.	17,000	1.42
10. State Street Bank West Client-Treaty 505234	15,026	1.26

- Notes: 1. Shares less than 1,000 have been rounded down to the nearest 1,000 shares.  
2. Shares of the above loan and trust companies include shares related to trust services.  
3. The investment ratio is calculated excluding own shares (10,197,929 shares).



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3. Matters Concerning Stock Acquisition Rights

(1) Outline of Stock Acquisition Rights Held by the Company's Officers at the End of the Fiscal Year under Review, etc.

Issue date	August 10, 2007	August 8, 2008	August 14, 2009	August 16, 2010	August 9, 2011	August 13, 2012	August 16, 2013	August 18, 2014	August 17, 2015
Total number of holders (persons)	1	2	2	2	3	2	5	6	8
MOL Directors (excluding outside directors) (persons)	1	1	1	1	1	1	3	4	6
MOL Outside Directors (persons)	0	1	1	1	2	1	2	2	2
MOL Corporate Auditors (persons)	None	None	None	None	None	None	None	None	None
Total number of stock acquisition rights (units)	30	60	60	120	140	40	178	240	400
Class and number of shares subject to the stock acquisition rights (shares)	(common stock) 30,000	(common stock) 60,000	(common stock) 60,000	(common stock) 120,000	(common stock) 140,000	(common stock) 40,000	(common stock) 178,000	(common stock) 240,000	(common stock) 400,000
Paid-in value at exercise of stock acquisition rights (yen)	without consideration	without consideration	without consideration	without consideration	without consideration	without consideration	without consideration	without consideration	without consideration
Exercise price (yen per share)	1,962	1,569	639	642	468	277	447	412	427
Exercise period of the stock acquisition rights	June 20, 2008 to June 21, 2017	July 25, 2009 to June 24, 2018	July 31, 2011 to June 22, 2019	July 31, 2012 to June 21, 2020	July 26, 2013 to June 22, 2021	July 28, 2014 to June 21, 2022	August 2, 2015 to June 20, 2023	August 2, 2016 to June 23, 2024	August 1, 2017 to June 20, 2025
Exercise conditions of the stock acquisition rights	(Note 1)	(Note 1)	(Note 1)	(Note 1)	(Note 1)	(Note 1)	(Note 1)	(Note 1)	(Note 1)

Notes: 1. 1) A stock acquisition right cannot be partially exercised.

2) Even if the grantee no longer holds a position as an officer of the Company, he/she may exercise stock acquisition rights. However, if the grantee is sentenced to imprisonment or heavier penalty, dismissed from office, or passes away, the granted stock acquisition rights shall become invalid immediately.

3) Other exercise conditions of stock acquisition rights are according to the decision of the Board of Directors.

2. The stock acquisition rights granted to MOL directors are indicated.

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**(2) Outline of Stock Acquisition Rights Granted to MOL Employees, etc. during the Fiscal Year under Review, etc.**

Issue date	August 17, 2015
Total number of employees granted (persons)	87
MOL executive officers (excluding ones concurrently serving as an MOL officer) (persons)	18
MOL employees (excluding one serving as an MOL officer/executive officer) (persons)	37
Officers and employees of MOL subsidiaries (excluding ones serving as an MOL officer/executive officer/employee) (persons)	32
Total number of stock acquisition rights (units)	1,150
Class and number of shares subject to the stock acquisition rights (shares)	(common stock) 1,150,000
Paid-in value at exercise of stock acquisition rights	without consideration
Exercise price (yen per share)	427
Exercise period of the stock acquisition rights	August 1, 2017 to June 20, 2025
Exercise conditions of the stock acquisition rights	(Note)

- Notes:
1. A stock acquisition right cannot be partially exercised.
  2. Even if the grantee no longer holds a position as an MOL employee, he/she may exercise stock acquisition rights. However, if the grantee is sentenced to imprisonment or heavier penalty, dismissed from office, or passes away, the granted stock acquisition rights shall become invalid immediately.
  3. Other exercise conditions of stock acquisition rights are according to the decision of the Board of Directors.

**(3) Other Significant Matters Concerning Stock Acquisition Rights, etc.**

The Company issued “Euro US dollar Zero Coupon Convertible Bond due 2018” and “Euro US dollar Zero Coupon Convertible Bond Due 2020,” and their details are as follows.

**Euro US dollar Zero Coupon Convertible Bond due 2018**

Issue date	April 24, 2014
Total number of stock acquisition rights (units)	3,000
Class and number of shares subject to the stock acquisition rights (shares)	(common stock) 56,497,175
Conversion price	US\$5.31
Exercise period of the stock acquisition rights	May 8, 2014 to April 10, 2018
Exercise conditions of the stock acquisition rights	Partial exercise of each stock acquisition right is not allowed.
Balance of convertible bonds	US\$300 million

**Euro US dollar Zero Coupon Convertible Bond Due 2020**

Issue date	April 24, 2014
Total number of stock acquisition rights (units)	2,000
Class and number of shares subject to the stock acquisition rights (shares)	(common stock) 41,841,004
Conversion price	US\$4.78
Exercise period of the stock acquisition rights	May 8, 2014 to April 9, 2020
Exercise conditions of the stock acquisition rights	Partial exercise of each stock acquisition right is not allowed.
Balance of convertible bonds	US\$200 million

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4. Matters Concerning Officers

(1) Directors and Corporate Auditors (As of March 31, 2016)

Position	Name	Assignment	Significant Concurrent Positions Outside the Company
Representative Director, Chairman of the Board, Chairman Executive Officer	Koichi Muto		
Representative Director, President, Chief Executive Officer	Junichiro Ikeda		Chairman, The Japan Ship Owners' Mutual Protection & Indemnity Association
Representative Director, Executive Vice President, Executive Officer	Kenichi Nagata	Assistant to President, Bulk Carrier Office	
Director, Senior Managing Executive Officer	Masahiro Tanabe	Finance Division, Accounting Division, Investor Relations Office, Liner Division, Port Projects & Logistics Business Division, Research Office	
Director, Senior Managing Executive Officer	Shizuo Takahashi	Internal Audit Office, Secretaries Office, Corporate Planning Division, Public Relations Office, MOL Information Systems, Ltd., Compliance	
Director, Managing Executive Officer	Takeshi Hashimoto	LNG Carrier Division, Offshore and LNG Project Division, MOL LNG Transport Co., Ltd.	
Director	Takeshi Komura		Provided in (4) Matters Concerning Outside Officers below.
Director	Masayuki Matsushima		Provided in (4) Matters Concerning Outside Officers below.
Full-time Corporate Auditor	Takehiko Ota		Outside Corporate Auditor, Utoc Corporation
Full-time Corporate Auditor	Takashi Nakashima		
Corporate Auditor	Hiroyuki Itami		Provided in (4) Matters Concerning Outside Officers below.
Corporate Auditor	Hideki Yamashita		Provided in (4) Matters Concerning Outside Officers below.

- Notes:
1. Directors, Takeshi Komura and Masayuki Matsushima are outside directors. The Company has appointed them as independent directors stipulated under the regulations of the stock exchanges where the Company's common stock is listed and notified the exchanges.
  2. Corporate Auditors, Hiroyuki Itami and Hideki Yamashita are outside corporate auditors. The Company has appointed them as independent auditors stipulated under the regulations of the stock exchanges where the Company's common stock is listed and notified the exchanges.
  3. Hiroyuki Itami, a corporate auditor, is thoroughly versed in business management through practical research on business strategies as an expert in business science, and has considerable knowledge about finance and accounting.
  4. Hideki Yamashita, a corporate auditor, is familiar with corporate legal affairs as an attorney at law, and has considerable knowledge about finance and accounting.
  5. At the conclusion of the Ordinary General Meeting of Shareholders held on June 23, 2015, Directors Kazuhiro Sato and Tsuneo Watanabe resigned from their offices due to expiration of their terms.

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6. Director Atsutoshi Nishida (outside, no position of responsibility) retired by resignation on July 21, 2015.
7. At the conclusion of the Ordinary General Meeting of Shareholders held on June 23, 2015, Masaaki Tsuda, a corporate auditor, resigned from his office due to expiration of his term.
8. Executive officers as of March 31, 2016 are as follows (excluding ones concurrently serving as director).

**Executive Officers (As of March 31, 2016)**

Position	Name	Assignment
Senior Managing Executive Officer	Masaaki Nemoto	Dry Bulk Carrier Supervising Office, Tanker Safety Management Office, MOL LNG Transport Co., Ltd., Human Resources Division, Marine Safety Division, Safety Operation
Managing Executive Officer	Hirokazu Hatta	General Affairs Division, Group Business Division, Kansai Area
Managing Executive Officer	Tetsuro Nishio	Dedicated Bulk Carrier Division
Managing Executive Officer	Toshiya Konishi	Port Projects & Logistics Business Division, Chief Executive Representative, Americas
Managing Executive Officer	Takaaki Inoue	Tanker Safety Management Office, MOL LNG Transport Co., Ltd., Marine Safety Division
Managing Executive Officer	Takashi Maruyama	Finance Division, Investor Relations Office
Managing Executive Officer	Akihiko Ono	Liner Division
Managing Executive Officer	Akio Mitsuta	Tanker Division, Tanker Safety Management Office
Managing Executive Officer	Naotoshi Omoto	Car Carrier Division
Executive Officer	Toshiyuki Sonobe	Managing Director of Mitsui O.S.K. Bulk Shipping (Asia Oceania) Pte. Ltd., Chief Executive Representative, Asia, Middle East & Oceania
Executive Officer	Yoshikazu Kawagoe	Technical Division
Executive Officer	Hideo Horiguchi	Accounting Division
Executive Officer	Koichi Yashima	Human Resources Division
Executive Officer	Mitsujiro Akasaka	Managing Director of MOL (ASIA) LIMITED, Deputy Chief Executive Representative, Asia, Middle East & Oceania
Executive Officer	Shunichi Inaoka	Dry Bulk Carrier Supervising Office, Marine Safety Division, General Manager of Dry Bulk Carrier Supervising Office
Executive Officer	Toshiaki Tanaka	Coal and Iron Ore Carrier Division
Executive Officer	Nobuo Ishihara	Managing Director of Mitsui O.S.K. Bulk Shipping (Europe) Ltd., Chief Executive Representative, Europe & Africa
Executive Officer	Kenta Matsuzaka	General Manager of LNG Carrier Division

**(2) Outline of the limited liability contract**

Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into contracts with outside officers that limit their liability as set forth in Article 423, paragraph (1) of the Companies Act to the total of the amounts set forth in items of Article 425, paragraph (1) of the Companies Act, if they are without knowledge and are not grossly negligent in performing their duties.

**(3) Remunerations Paid to Directors and Corporate Auditors**

By reference to companies in the same industry and companies of the same size in other industries, the Company has developed a system of remunerations for Directors and Corporate Auditors that is suited for securing human resources, having a link with the Company's business performance designed to motivate Directors and Corporate Auditors to achieve performance goals, and also ensuing a link with a medium- to a long-term corporate value.

**[Translation for Reference and Convenience Purposes Only]**

In addition, the Company has established Remuneration Advisory Committee that consists of all Outside Directors and Representative Director-Chairman Executive Officer and Representative Director-President, Chief Executive Officer who were appointed by a resolution of the Board of Directors as committee members, and is chaired by an outside director to deliberate a structure for remunerations and other compensation packages for directors (including outside directors), calculation method thereof, as well as remunerations and other compensation packages of each individual.

Category	Number of Persons Remunerated	Total Amount of Remunerations by Type (millions of yen)			Total Amount of Remunerations Paid (millions of yen)
		Monthly remuneration	Bonus	Stock option	
Directors (including outside directors)	11	316	-	37	353
Corporate Auditors (including outside corporate auditors)	5	85	-	-	85
Total	16	401	-	37	438

- Notes:
1. The above includes remuneration related to three (3) directors and one (1) corporate auditor who resigned during FY2015.
  2. The above includes payments of remunerations to five (5) outside officers totaling ¥45 million.
  3. Recorded figures less than one (1) million are rounded down to the nearest million.

[Translation for Reference and Convenience Purposes Only]

**(4) Matters Concerning Outside Officers**

1) Major activities and significant concurrent positions outside the Company

**[Outside Directors]**

Name	Major Activities	Significant Concurrent Positions outside the Company
Takeshi Komura	Attended all ten (10) board meetings held in the fiscal year under review and appropriately made statements necessary for discussion of proposals on the basis of many years of experience and knowledge in the fields of economy management and policy finance of our country, from the objective viewpoint of an outside director.	President, Capital Market Promotion Foundation Outside Director, Maezawa Industries, Inc.
Masayuki Matsushima	Attended all ten (10) board meetings held in the fiscal year under review and appropriately made statements necessary for discussing proposals on the basis of his many years of experience and knowledge in the financial sector, from the objective viewpoint of an outside director.	Outside Director, Mitsui Fudosan Co., Ltd. Chairman, NWIC Co., Ltd. Senior Adviser, Integral Corporation
Atsutoshi Nishida	Attended two (2) out of three (3) board meetings held in the fiscal year under review before retirement on July 21, 2015 and made statements necessary for discussion of proposals on the basis of his abundant experience and extensive knowledge as a corporate manager, from the objective viewpoint of an outside director.	Advisor to the Board, TOSHIBA CORPORATION President, Japan Tax Association Chairman, Japan Institute of Logistics Systems Chairman, Japan International Training Cooperation Organization

**[Outside Corporate Auditors]**

Name	Major Activities	Significant Concurrent Positions outside the Company
Hiroyuki Itami	Attended nine (9) out of ten (10) board meetings and ten (10) out of eleven (11) corporate auditors' meetings held in the fiscal year under review and appropriately made statements necessary for discussion of proposals mainly from the professional viewpoint as a scholar of business administration.	Professor and head of Graduate School of Innovation Studies, Tokyo University of Science Outside Director, TOSHIBA CORPORATION Outside Corporate Auditor, JFE Holdings, Inc.
Hideki Yamashita	Attended all ten (10) board meetings and all eleven (11) corporate auditors' meetings held in the fiscal year under review and appropriately made statements necessary for discussion of proposals mainly from the professional viewpoint as an attorney at law.	Attorney at law, YAMASHITA & TOYAMA LAW AND PATENT OFFICE Outside Corporate Auditor, I-Cell Networks

Note: No significant business relationships exist between the Company and the organizations for which the outside directors and outside corporate auditors hold significant concurrent positions.

[Translation for Reference and Convenience Purposes Only]

**Status of the Accounting Auditor of Business Report**

**(1) Name of Accounting Auditor** KPMG AZSA LLC

**(2) Compensations to the Accounting Auditor**

(Millions of yen)

	Amount of Compensations Paid
Compensations paid for the fiscal year under review	108
Total of cash and other economic benefits payable by the Company and its subsidiaries to the Accounting Auditor	219

Notes: 1. Figures less than one (1) million are rounded down to the nearest million.

2. The audit agreement entered into by MOL and the Accounting Auditor does not clearly distinguish the amount being derived from the audit under the Companies Act and that which is being derived from the audit under the Financial Instruments and Exchange Act and cannot practically distinguish between the two types, therefore, the amount of compensations paid to the Accounting Auditor for the fiscal year under review is the total of these amounts.
3. The Board of Corporate Auditors of the Company has given its consent to the compensations to the Accounting Auditor for the fiscal year under review as stipulated in Article 399, paragraph (1) of the Companies Act, after the Board reviewed the descriptions in the audit plan, the Accounting Auditor's performance of its duties, the basis for calculating the estimated compensation, audit hours, and historical changes of compensations and other factors, and concluded that the compensations to the Accounting Auditor for the fiscal year under review are appropriate in view of efficiency of the audit and quality of audit delivered.

**(3) Contents of Non-audit Services**

The Company has entrusted to the Accounting Auditor with advisory and support services relating to financial reporting systems of overseas subsidiaries, etc. that are services other than ones stipulated in Article 2, paragraph (1) of the Certified Public Accountants Act (non-audit services).

**(4) Company Policy for Decisions on Dismissal or Non-reappointment of Accounting Auditor**

In case the Accounting Auditor is considered to be within the circumstances stipulated in any of items of Article 340, paragraph (1) of the Companies Act, the Board of Corporate Auditors shall dismiss the Accounting Auditor by consent of all corporate auditors.

In addition to the above, in the case when there is any event that undermines eligibility or credibility as the Accounting Auditor, when it is considered difficult for the Accounting Auditor to properly perform an accounting audit, when it is considered reasonable to change the Accounting Auditor in order to improve the appropriateness of the accounting audit, or when the Company concludes that it is appropriate to dismiss or not to reappoint the Accounting Auditor in comprehensive consideration of the Accounting Auditor's performance of its duties and other various factors, the Board of Corporate Auditors decides details of an agenda concerning dismissal or non-reappointment of the Accounting Auditor and requests the Board of Directors to include that agenda in the agenda of the general meeting of shareholders.

The Board of Directors, upon request from the Board of Corporate Auditors, decides to include the said agenda in the agenda of the general meeting of shareholders.

**5 System to Secure Properness of Operations**

**(1) Outline of the system to secure the properness of operations**

The Company resolved a policy for development of the system to secure the properness of operations in accordance with the Companies Act and the Ordinance for Enforcement of the Companies Act, has been implementing it with amendments as appropriate, as specified below. In FY2015, we resolved the following updates (final revision made on March 31, 2016). We intend to update the policy to ensure continuous improvement.

- 1) Descriptions concerning Nomination Advisory Committee and Remuneration Advisory Committee that were established during FY2015 added;
- 2) A policy clarified to the effect that status of executing business operations at the Group companies should be managed based on the midterm management plan and annual budget and required management resources should be allocated as appropriate and in a timely manner;

**[Translation for Reference and Convenience Purposes Only]**

- 3) A reporting system from officers and employees of the Group companies to corporate auditors of the Company clarified;
- 4) A method of processing expenses relating to execution of duties of the corporate auditors clarified; and,
- 5) A policy concerning whistle-blowing clarified to the effect that the confidentiality is strictly maintained and any individual will never suffer any disadvantageous treatment for the reason of reporting or seeking consultation.

**(a) System to Ensure that the Execution of Duties by the Directors and Executive Officers Complies with Laws and Regulations and the Articles of Incorporation**

<Compliance>

- i) The Group not only complies with laws and regulations and the articles of incorporation but also advocates an “open and visible management style that is guided by the highest ethical and social standards” as one of its corporate principles. The Company formulates the Compliance Policy as a basis of the compliance system and establishes a Compliance Committee, which is headed by a Chief Compliance Officer (CCO) appointed by the Board of Directors to develop and maintain the compliance system through regular monitoring.
- ii) The Company ensures that officers and employees comply with the code of conduct stipulated in Article 5 of the Compliance Policy, with a focus on compliance with overseas competition laws, taking a stringent and resolute attitude toward antisocial forces, prohibition of insider trading, prohibition of bribery, preservation of confidential information on customers and companies, etc. and prohibition of discrimination and harassment.
- iii) The Company provides training by job rank and category and implements e-learning with respect to various laws and regulations and rules such as the Antimonopoly Act, the Financial Instruments and Exchange Act and the Unfair Competition Prevention Act as well as the Company regulations for all officers and employees to prevent compliance violations and take remedial actions while ensuring that officers and employees are fully aware of compliance and improving the level of such awareness.
- iv) Based on the Compliance Policy, the Company develops and operates a reporting and consultation system by establishing a service desk for reports and consultation on violation of compliance rules as well as a compliance advisory service desk provided by an outside attorney. The Company guarantees that reports and consultations concerning compliance violations by officers or employees are held in strict confidence and any individual initiating such report or consultation will not suffer any disadvantageous treatment for such report or consultation made.

<Corporate governance>

- v) The Board of Directors consisting of internal directors and outside directors secures its proper operations with rules of the Board of Directors, supervises execution of duties by directors and prevents compliance violations. Also directors are involved in the highest level of policymaking regarding all aspects of corporate management through the Board of Directors, and, as members of the Board of Directors, they supervise and encourage executive officers to execute business.
- vi) The Executive Committee set up by the Board of Directors deliberates to enable the President, Chief Executive Officer to decide important issues on basic management plans and execution of business, based on uppermost policies decided by the Board of Directors.
- vii) The Board of Directors shall make efforts to create an environment which enables the corporate auditors to audit the performance of duties by directors and executive officers in accordance with auditing policies stipulated in the rules of the Board of Corporate Auditors and the standards of audit by the corporate auditors, and enables the corporate auditors to fulfill policies stipulated in other laws and regulations.
- viii) The Internal Audit Office is established, and is directed only by the Executive Committee as an internal audit department and independent from any other positions.

**(b) System to Ensure Objectivity and Transparency of Personnel Affairs and the Process for Determining Remuneration for the Directors and Executive Officers**

- i) For the purpose of improving objectivity and transparency in procedures for nomination of directors and executive officers as well as determination of their remunerations, etc. and reinforcing accountability, the Company establishes Nomination Advisory Committee and Remuneration Advisory Committee under the Board of Directors.
- ii) Nomination Advisory Committee and Remuneration Advisory Committee comprise a chairman, a president, and all independent outside directors respectively. The chairpersons of the committees shall be elected from independent outside directors by a resolution of the Board of Directors.
- iii) Nomination Advisory Committee shall deliberate matters concerning appointment or removal of



**[Translation for Reference and Convenience Purposes Only]**

directors and executive officers in response to a consultation by the Board of Directors and make a recommendation to the Board of Directors.

- iv) Remuneration Advisory Committee shall deliberate matters concerning remuneration for directors and executive officers and their treatment in response to a consultation by the Board of Directors and makes a recommendation to the Board of Directors.
- v) The Board of Directors shall respect recommendations from Nomination Advisory Committee and Remuneration Advisory Committee.

**(c) System Concerning the Preservation and Management of Information on Execution of Duties by Directors and Executive Officers**

- i) Information on execution of duties by directors and executive officers is properly preserved and managed during a specified period in accordance with the rules of document management in the case of documents and the rules of electronic information security in the case of electronic information.
- ii) Directors and corporate auditors may access to these documents at any time.

**(d) Rules and Other Systems Concerning Management of Risk that May Cause Losses**

In preparation for major risks that may cause losses, the Company establishes the following control systems, and the Executive Committee functions as a body to comprehensively manage all risks.

- i) Risks concerning maritime shipping market trends  
In the marine transportation field, the Company's principal business, the shipping tonnage supply-demand is influenced by trends in the volume of global seaborne trades and supply of vessels, and freight rates and charter hire rates fluctuate. Hence, such material issues as investment in ships and others are brought to a decision-making body, after the Investment and Finance Committee set up as a primary deliberative organ of the Executive Committee understands, analyzes and evaluates risks.
- ii) Safe operation of ships  
The Operational Safety Committee, that has been set up as a subordinate organ of the Executive Committee and led by the President, Chief Executive Officer, reviews and deliberates issues concerning safe operation based on the rules of the Operational Safety Committee, in order to secure and thoroughly implement the safe operation of ships. Should an accident occur, it prevents damage from expanding and protects the environment in accordance with the rules of the Emergency Control Headquarters.
- iii) Market risks  
Market risks including fluctuations of bunker prices, exchange rates and interest rates are reduced with appropriate management based on the rules of market risk management.

**(e) System to Secure Efficient Execution of Duties by Directors and Executive Officers**

- i) The Board of Directors meets approximately 10 times per year with appropriate intervals between meetings, and as necessary. Material matters to be brought to the Board of Directors are, in general, deliberated in the Executive Committee in advance based on the rules of the Board of Directors.
- ii) The Executive Committee consists of members appointed by the President, Chief Executive Officer and approved by the Board of Directors. The Executive Committee meets once a week in general, and as necessary, based on the rules of the Executive Committee. Furthermore, if required, the Executive Committee sets up a subcommittee to consult about necessary matters.
- iii) Executive officers are appointed by the Board of Directors, take over authorities transferred by representative directors based on rules of executive officers, and perform their duties in accordance with the uppermost policies decided by the Board of Directors regarding all aspects of corporate management, based on the division of duties by organization and the administrative authority of each position stipulated in the organizational rules.

**(f) System to Secure the Reliability of Financial Reporting**

- i) In attempt to secure appropriate accounting and enhance the reliability of financial reporting, the rules for accounting shall be prescribed while a system of internal control over financial reporting shall be established and steps shall be taken to enhance the effectiveness of the system.
- ii) The Internal Audit Office evaluates the effectiveness of internal control over financial reporting. The department receiving the evaluation implements measures for correction or improvement as necessary.

**(g) System to Secure the Propriety of Business Carried Out by the Group Consisting of the Company and its Subsidiaries**

## [Translation for Reference and Convenience Purposes Only]

- i) In an attempt to secure the propriety of business carried out by the Group companies, the group corporate principles are advocated, and each Group company prescribes various rules based on it.
- ii) With regard to the business management of the Group companies, the status of executing business operations at each company shall be supervised based on the midterm management plan and annual budget of the entire Group. In addition, a division of the Company shall be established to be responsible for the business management of each Group company, depending on the nature of each company's business operation. Based on the rules of the Group companies' business management, a head of the division shall receive necessary reports in a timely manner from directors, etc. of the Group companies to properly understand the management status and business risks. In addition, the head of the division shall require the Group companies to carry out material matters about management of the Group companies with the Company's approval, and allocate necessary managerial resources in a timely and appropriate manner to ensure that directors, etc. of the Group companies will perform their duties efficiently. For the Group companies classified as quasi internal organizations in accordance with the organizational rules, however, a relevant officer shall perform the said procedures, instead of the head of the division.
- iii) To secure compliance among the Group companies, each Group company prescribes various rules conforming to the Company's Compliance Policy including the code of conduct. The Compliance Advisory Service Desk provides officers and employees of the Group companies with consultation service, about the compliance program as properly applicable to the entire Group. The Company requests the Group companies to guarantee that reports and consultations concerning compliance violation by officers or employees of the Group are held in strict confidence and any individual initiating such report or consultation will not suffer any disadvantageous treatment for such report or consultation made.
- iv) As for the audits of the Group companies, each Group company appropriately establishes an internal audit system, and the Internal Audit Office of the Company conducts internal audits of the Group companies on a periodical basis and as necessary based on the internal audit rules.

### **(h) Dedicated Staff Members to Assist in the Corporate Auditors' Duties and Their Independence**

- i) The Corporate Auditor Office is established to assist in the corporate auditors' duties, and assistants for corporate auditors are appointed among the Company's employees.
- ii) Personnel evaluation of assistants for corporate auditors is conducted by the corporate auditors, and the transfer of assistants for corporate auditors is decided with approval of the Board of Corporate Auditors.
- iii) In general, assistants for corporate auditors shall not be concurrently involved in business execution.

### **(i) System Concerning Reports to the Corporate Auditors Including a Reporting System from Directors, Executive Officers, Employees and Others Concerning Reports to the Corporate Auditors, and System to Ensure that the Audit is Effectively Conducted by the Corporate Auditors**

- i) Rules are prescribed on matters to be reported to the corporate auditors by directors, executive officers and employees. Based on those rules, directors, executive officers and employees shall report to the corporate auditors on material matters that may have an impact on the Company's businesses or performance. Directors, corporate auditors, executive officers and employees of the Group companies may report to the corporate auditors on material matters that may have an impact on businesses or performance of the Company or the Group.
- ii) By maintaining the appropriate operation of reporting and consultation service systems based on the Compliance Policy, the appropriate reporting system to the corporate auditors on issues concerning compliance such as violation of laws is secured. The Company guarantees that reports to and consultations with any corporate auditor concerning compliance violation by officers or employees of the Group are held in strict confidence and any individual initiating such report or consultation will not suffer any disadvantageous treatment for such report or consultation made.
- iii) Representative directors make efforts to have regular meetings with the corporate auditors.
- iv) The Internal Audit Office shall cooperate in the effective implementation of the audit by the corporate auditors, while keeping in contact and coordinating with the corporate auditors.
- v) When a corporate auditor requests an advance payment for expenses, etc. relating to execution of their duties in accordance with Article 388 of the Companies Act, such expense or liability requested to be paid shall be processed accordingly unless such expense or liability requested to be paid is deemed unnecessary for executing duties of the corporate auditor.

## **(2) Overview of Status of Operating System to Secure Propriety of Operations**

**[Translation for Reference and Convenience Purposes Only]**

The Company has been appropriately managing the system to secure properness of operations of the Company as described above. There are no issues to report.

- i) With regard to compliance in particular, we have established a code of conduct for officers and employees of the Company and its subsidiaries and provided internal training and e-learning training to ensure that officers and employees are fully aware of compliance and improve the level of such awareness.
- ii) With regard to the execution of duties by directors and executive officers, executive officers take over authorities transferred by representative directors, who is appointed by the Board of Directors. We have endeavored to speed up managerial processes by having these executive officers carry out the execution of business in accordance with the uppermost management policies decided by the Board of Directors. The Board of Directors held meetings on ten occasions and in addition to discussing and deciding on the matters of highest importance, it received reports concerning the execution of business by the executive officers assigned to each division. In addition, the Executive Committee are held every week and at these meetings, the important management issues relating to the management basic plan and the execution of business are discussed and decided.
- iii) The Company evaluated effectiveness of internal control over financial reporting in accordance with the Financial Instruments and Exchange Act, and confirmed that the internal control system has been appropriately operated.
- iii) Businesses of the Company and the subsidiaries have been regularly reported not only at the Board of Directors of the Company but also at important internal meetings, and in case any issue to improve or problems arises, the Company has given direction to relevant departments in a timely manner.

[Translation for Reference and Convenience Purposes Only]

## Consolidated Financial Statements

### Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2016	As of March 31, 2015
	Amount	Amount
<b>(Assets)</b>		
<b>Current assets</b>	<b>456,475</b>	<b>511,795</b>
Cash and deposits	146,260	86,622
Trade receivables	130,293	178,844
Marketable securities	20,000	45,000
Inventories	27,860	49,025
Deferred and prepaid expenses	66,101	75,937
Deferred tax assets	1,449	2,106
Other current assets	65,486	75,796
Allowance for doubtful accounts	(975)	(1,537)
<b>Fixed assets</b>	<b>1,763,112</b>	<b>2,112,254</b>
<b>(Tangible fixed assets)</b>	<b>1,376,431</b>	<b>1,498,028</b>
Vessels	822,269	906,983
Buildings and structures	159,483	165,930
Equipment and others	22,827	21,387
Furniture and fixtures	4,481	5,927
Land	221,614	221,993
Construction in progress	143,342	173,279
Other tangible fixed assets	2,412	2,526
<b>(Intangible fixed assets)</b>	<b>33,483</b>	<b>37,068</b>
<b>(Investments and other assets)</b>	<b>353,197</b>	<b>577,157</b>
Investment securities	94,387	128,415
Investments in and advances to subsidiaries and affiliates	120,667	140,395
Long-term loans receivable	49,014	74,958
Long-term prepaid expenses	3,565	3,692
Net defined benefit assets	13,291	24,063
Deferred tax assets	4,422	3,954
Other investments and other assets	69,909	203,182
Allowance for doubtful accounts	(2,061)	(1,504)
<b>Total Assets</b>	<b>2,219,587</b>	<b>2,624,049</b>

[Translation for Reference and Convenience Purposes Only]

(Millions of yen)

	As of March 31, 2016	As of March 31, 2015
	Amount	Amount
<b>(Liabilities)</b>		
<b>Current liabilities</b>	<b>463,794</b>	<b>505,346</b>
Trade payables	127,171	167,001
Short-term bonds	45,000	15,000
Short-term bank loans	107,976	179,388
Accrued income taxes	4,871	7,638
Advances received	29,326	36,280
Deferred tax liabilities	711	592
Allowance for bonuses	4,484	4,763
Allowance for directors' bonuses	130	241
Allowance for loss on business liquidation	71,007	-
Allowance for loss on contracts	8,603	-
Commercial paper	-	5,500
Other current liabilities	64,508	88,940
<b>Fixed liabilities</b>	<b>1,108,868</b>	<b>1,226,267</b>
Bonds	220,840	270,185
Long-term bank loans	648,116	688,331
Lease obligations	20,947	22,928
Deferred tax liabilities	81,553	109,042
Net defined benefit liabilities	13,442	13,659
Directors' and corporate auditors' retirement benefits	1,659	1,803
Reserve for periodic drydocking	14,854	15,802
Other fixed liabilities	107,454	104,513
<b>Total Liabilities</b>	<b>1,572,662</b>	<b>1,731,614</b>
<b>(Net Assets)</b>		
<b>Owners' equity</b>	<b>458,121</b>	<b>636,530</b>
Common stock	65,400	65,400
Capital surplus	45,388	44,468
Retained earnings	354,179	533,484
Treasury stock	(6,847)	(6,823)
<b>Accumulated other comprehensive income</b>	<b>82,830</b>	<b>146,026</b>
Unrealized holding gains on available-for-sale securities, net of tax	20,950	44,260
Unrealized gains on hedging derivatives, net of tax	35,033	68,769
Foreign currency translation adjustments	26,885	27,673
Remeasurements of defined benefit plans, net of tax	(39)	5,322
<b>Share subscription rights</b>	<b>2,681</b>	<b>2,553</b>
<b>Non-controlling interests</b>	<b>103,292</b>	<b>107,324</b>
<b>Total Net Assets</b>	<b>646,924</b>	<b>892,435</b>
<b>Total Liabilities and Total Net Assets</b>	<b>2,219,587</b>	<b>2,624,049</b>

[Translation for Reference and Convenience Purposes Only]

**Consolidated Statements of Income**

(Millions of yen)

	FY2015 (From April. 1, 2015 to March. 31, 2016)	FY2014 (From April. 1, 2014 to March. 31, 2015)
	Amount	Amount
<b>Shipping and other revenues</b>	<b>1,712,222</b>	<b>1,817,069</b>
Shipping and other expenses	1,594,568	1,683,795
<b>Gross operating income</b>	<b>117,653</b>	<b>133,274</b>
Selling, general and administrative expenses	115,330	116,024
<b>Operating income</b>	<b>2,323</b>	<b>17,249</b>
<b>Non-operating income</b>		
Interest income	4,078	2,704
Dividend income	6,131	6,920
Equity in earnings of affiliated companies	9,178	4,930
Others	31,359	34,210
<b>Total non-operating income</b>	<b>50,747</b>	<b>48,765</b>
<b>Non-operating expenses</b>		
Interest expense	14,576	12,555
Others	2,227	2,129
<b>Total non-operating expenses</b>	<b>16,803</b>	<b>14,685</b>
<b>Ordinary income</b>	<b>36,267</b>	<b>51,330</b>
<b>Extraordinary income</b>		
Gain on sale of fixed assets	9,430	16,225
Gain on sale of investment securities	12,933	135
Gain on cancellation of chartered vessels	4,059	2,229
Others	3,588	7,562
<b>Total extraordinary income</b>	<b>30,011</b>	<b>26,152</b>
<b>Extraordinary loss</b>		
Loss on sales, disposal and retirement of fixed assets	787	2,852
Loss on valuation of shares of subsidiaries and associates	26,228	-
Costs of business structural reforms	179,290	-
Impairment loss	-	10,198
Others	14,359	6,099
<b>Total extraordinary loss</b>	<b>220,665</b>	<b>19,150</b>
<b>Income (loss) before income taxes and non-controlling interests</b>	<b>(154,385)</b>	<b>58,332</b>
<b>Income taxes - current</b>	<b>11,133</b>	<b>12,440</b>
<b>Income taxes - deferred</b>	<b>260</b>	<b>(2,577)</b>
<b>Net income (loss)</b>	<b>(165,779)</b>	<b>48,469</b>
<b>Profit attributable to non-controlling interests</b>	<b>4,668</b>	<b>6,113</b>
<b>Profit (loss) attributable to owners of parent</b>	<b>(170,447)</b>	<b>42,356</b>

[Translation for Reference and Convenience Purposes Only]

**Consolidated Statement of Changes in Net Assets**

(Millions of yen)

	Owners' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total owners' equity
<b>Balance at April 1, 2015</b>	<b>65,400</b>	<b>44,468</b>	<b>533,484</b>	<b>(6,823)</b>	<b>636,530</b>
<b>Changes during the fiscal year</b>					
Issuance of new shares - exercise of subscription rights to shares				7	7
Dividends paid			(8,970)		(8,970)
Profit (loss) attributable to owners of parent			(170,447)		(170,447)
Increase/decrease due to change in affiliated companies accounted for by the equity method			140		140
Purchase of treasury stock				(47)	(47)
Disposal of treasury stock			(27)	15	(11)
Increase/decrease due to purchase of shares of consolidated subsidiaries		920			920
Net changes of items other than owners' equity during the year					
<b>Total changes of items during the year</b>	<b>-</b>	<b>920</b>	<b>(179,305)</b>	<b>(24)</b>	<b>(178,409)</b>
<b>Balance at March 31, 2016</b>	<b>65,400</b>	<b>45,388</b>	<b>354,179</b>	<b>(6,847)</b>	<b>458,121</b>

[Translation for Reference and Convenience Purposes Only]

(Millions of yen)

	Accumulated other comprehensive income					Share subscription rights	Non-controlling interests	Total Net assets
	Unrealized holding gains on available-for-sale securities, net of tax	Unrealized gains (losses) on hedging derivatives, net of tax	Foreign currency translation adjustments	Remeasurements of defined benefit plans, net of tax	Accumulated other comprehensive income			
<b>Balance at April 1, 2015</b>	<b>44,260</b>	<b>68,769</b>	<b>27,673</b>	<b>5,322</b>	<b>146,026</b>	<b>2,553</b>	<b>107,324</b>	<b>892,435</b>
<b>Changes during the fiscal year</b>								
Issuance of new shares - exercise of subscription rights to shares						(7)		-
Dividends paid								(8,970)
Profit (loss) attributable to owners of parent								(170,447)
Increase/decrease due to change in affiliated companies accounted for by the equity method								140
Purchase of treasury stock								(47)
Disposal of treasury stock								(11)
Increase/decrease due to purchase of shares of consolidated subsidiaries								920
Net changes of items other than owners' equity during the year	(23,310)	(33,735)	(787)	(5,362)	(63,195)	134	(4,032)	(67,093)
<b>Total changes of items during the year</b>	<b>(23,310)</b>	<b>(33,735)</b>	<b>(787)</b>	<b>(5,362)</b>	<b>(63,195)</b>	<b>127</b>	<b>(4,032)</b>	<b>(245,510)</b>
<b>Balance at March 31, 2016</b>	<b>20,950</b>	<b>35,033</b>	<b>26,885</b>	<b>(39)</b>	<b>82,830</b>	<b>2,681</b>	<b>103,292</b>	<b>646,924</b>



## Notes to Consolidated Financial Statements

### Significant Matters for Basis of Preparation of Consolidated Financial Statements

#### 1. Scope of consolidation

- (1) Number of consolidated subsidiaries: 362
- (2) Names of principal consolidated subsidiaries are as stated in “1. Matters Concerning the Present State of the Corporate Group, (10) Principal Subsidiaries”.
- (3) Name of principal non-consolidated subsidiary: Asia Cargo Service Co., Ltd.
- (4) Reason for exclusion from the scope of consolidation  
Total assets, total operating revenues, net income (based on the Group’s equity interest) and retained earnings (based on the Group’s equity interest) of non-consolidated subsidiaries are not significant respectively, and do not have a material impact on the consolidated statutory reports.

#### 2. Application of equity method accounting

- (1) Number of equity method affiliates: 76
- (2) Names of principal equity method affiliates:  
Asahi Tanker Co., Ltd.
- (3) Name of principal non-consolidated subsidiary that is not accounted under the equity method:  
Asia Cargo Service Co., Ltd.
- (4) Name of principal affiliate that is not accounted under the equity method:  
Sorami Container Center Co., Ltd.
- (5) Reason for exclusion from the scope of applying the equity method accounting  
Net income and retained earnings (based on the Group’s equity interest) of non-consolidated subsidiaries and affiliates that are not accounted under the equity method are not significant.

#### 3. Changes in scope of consolidation and application of equity method

- (1) Scope of consolidation  
10 companies including Boscage Maritime Inc., a newly established company, have been newly included in the scope of consolidation from this fiscal year. 19 companies including Bantan Renraku Kisen Co., Ltd., which had been a consolidated subsidiary, were excluded from the scope of consolidation due to their liquidation and other reasons.
- (2) Scope of applying the equity method accounting  
7 companies, including PT. Bhaskara Inti Samudra, a newly established company, have been newly accounted under the equity method from this fiscal year. Daiichi Chuo Kisen Kaisha, which was an equity method affiliate, was excluded from the scope of equity method application as it has filed for bankruptcy protection.

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**4. Significant accounting policies**

(1) Bases and methods of valuation of assets

Securities

Trading securities

Market value method (Costs of securities sold are determined based on the moving-average method)

Held-to-maturity debt securities

Amortized cost method

Other securities

Available-for-sale securities

with market value

Market value method based on the market price as of the closing date

(Unrealized gains/losses are recorded in equity. Costs of securities sold are determined mainly based on the moving-average method)

without market value

Stated at cost mainly based on the moving-average method

Derivative transactions

Market value method

Inventories (Fuel and supplies)

Stated at cost mainly based on the moving-average method (Amounts on the balance sheet are measured at the lower of cost or net realizable value)

(2) Depreciation methods for fixed assets

Tangible fixed assets (excluding leased assets)

Vessels

Mainly straight-line method (Declining-balance method for a part of vessels)

Buildings and structures

Mainly straight-line method

Other tangible fixed assets

Mainly declining-balance method

Intangible fixed assets (excluding leased assets) Straight-line method

Internal use software is depreciated by the straight line method, based on the estimated useful life of 5 years.

Goodwill is amortized equally over 5 years, in general.

Leased assets

Leased assets under finance leases that transfer ownership are depreciated consistently as fixed assets that the Group owns.

Leased assets under finance leases other than those that transfer ownership are depreciated using the straight-line method, based on lease terms and residual value of zero.

Finance leases other than those that transfer ownership, which have commenced prior to March 31, 2008 are accounted for as ordinary rental and lease transactions.

(3) Accounting treatment for deferred assets

Bond issue expenses

Expensed as incurred

Stock issue expenses

Expensed as incurred

**[Translation for Reference and Convenience Purposes Only]**

(4) Accounting for allowances

Allowance for doubtful accounts

Allowance for general receivables is based on historical default rate.

Allowance for specific receivables, such as individual doubtful receivables, is based on the individual likelihood of default.

Allowance for bonuses

Allowance for bonuses to employees is based on the estimated amount of future payments attributed to the fiscal year.

Allowance for directors' bonuses

The Company and several domestic consolidated subsidiaries record allowances for bonuses to directors based on the estimated amount of future payments.

Allowance for loss on business liquidation

Allowance for loss on business liquidation is based on the estimated amounts of loss on business liquidation.

Allowance for loss on contracts

Allowance for loss on contracts is based on the estimated amounts of loss on contracts with future higher probability of loss to be incurred due to a decision made over contracts, etc.

Allowance for directors' and corporate auditors' retirement benefits

Several domestic consolidated subsidiaries record allowances for payments of retirement benefits to directors and corporate auditors based on amounts to adequately cover payments at the end of the fiscal year, in accordance with internal regulations.

Allowance for periodic drydocking

Allowance for periodic drydocking is based on the estimated amount of repairs of vessels.

(5) Recognition of freight revenues and related expenses

Containerships: Recognized by the multiple transportation progress method.

Vessels other than containerships: Recognized mainly by the completed-voyage method.

(6) Hedge accounting

Hedge accounting

The Company mainly adopts deferral hedge accounting. The Company adopts special accounting rules for interest swaps that meet the requirements of special accounting rules.

Hedging instruments and hedged items

Means for hedging

Loans payable in foreign currencies

Forward foreign exchange contracts

Currency option contracts

Currency swap contracts

Interest rate swap contracts

Crude oil swap contracts

Commodities futures

Freight futures

Hedged items

Future transactions in foreign currencies

Future transactions in foreign currencies

Future transactions in foreign currencies

Loans payable in foreign currencies

Interest on loans and bonds payable

Fuel oil

Fuel oil

Freight

Hedging policy

The hedging derivative transactions are executed and managed by the Company mainly in accordance with established policies, "Market Risk Management Policy" and "Guideline for Market Risk Management," clarifying hedged items by individual case, in order to hedge risks of currency exchange rate fluctuations, interest rate fluctuations, or changes in prices against relevant hedged items.

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### Method of evaluating the effectiveness of hedges

The Company evaluates hedge effectiveness mainly by comparing the cumulative changes in cash flows from or the changes in fair value of hedged items, and the cumulative changes in cash flows from or the changes in fair value of hedging instruments during the period from commencement of hedging to the point of evaluating effectiveness, based on changes in both amounts and others. As for interest swap contracts meeting the requirement for special treatment, the evaluation of hedge effectiveness is omitted.

(7) Interest expense is generally expensed as incurred. However, interest expense for assets which are constructed over a long term and are significant in terms of investment, is included in acquisition cost.

(8) Other significant matters for the preparation of consolidated financial statements

#### Accounting for retirement benefits

Net defined benefit assets/liabilities are recorded based on estimates of retirement benefit obligations and pension assets as of the end of the fiscal year. Unrecognized actuarial gains/losses are amortized by the straight-line method over a period that does not exceed the employees' estimated remaining service period (generally 10 years) from the next fiscal year. Prior service costs are generally expensed as incurred.

#### Accounting for consumption taxes

Consumption tax and similar local taxes are excluded from income and expense.

## Notes to Changes in Accounting Policies

(Application of the Accounting Standard for Business Combinations, etc.)

Effective from this fiscal year, the Company has adopted the Accounting Standard for Business Combinations (ASBJ Statement No. 21, September 13, 2013), the Accounting Standard for Consolidated Financial Statements (ASBJ statement No. 22, September 13, 2013), and the Accounting Standard for Business Divestitures (ASBJ statement No. 7, September 13, 2013), etc. Accordingly, the method of recording the amount of difference caused by changes in the Company's ownership interests in subsidiaries in the case of subsidiaries under ongoing control of the Company was changed to one in which it is recorded as capital surplus, and the method of recording acquisition-related costs was changed to one in which they are recognized as expenses for the fiscal year in which they are incurred. In addition, as for business combinations carried out on or after the beginning of this fiscal year, the accounting method was changed to one in which the reviewed acquisition cost allocation resulting from the finalization of the tentative accounting treatment is reflected in the consolidated financial statements for the fiscal year in which the business combination occurs. In addition, the presentation method for "net income" and other related items was changed, and the presentation of "minority interests" was changed to "non-controlling interests". Application of the Accounting Standard for Business Combinations, etc. is in line with the transitional measures provided in Paragraph 58-2 (4) of the Accounting Standard for Business Combinations, Paragraph 44-5 (4) of the Accounting Standard for Consolidated Financial Statements, and Paragraph 57-4 (4) of the Accounting Standard for Business Divestitures. Application of these standards commenced as of the beginning of this fiscal year, and will continue going forward.

The effect of these changes on capital surplus at the end of the fiscal year and loss before income taxes of the fiscal year is immaterial.

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**Notes to Changes in Presentations**

(Consolidated statements of income)

"Gain on sale of investment securities" and "Gain on cancellation of chartered vessels", which were included in "Others" in Extraordinary income in the previous fiscal year, are separately disclosed in this fiscal year due to the increase in materiality.

"Gain on sale of investment securities" and "Gain on cancellation of chartered vessels" for the previous fiscal year were 135 million yen and 2,229 million yen, respectively.

**Notes to Consolidated Balance Sheets**

**1. Breakdown and amounts of inventories**

Raw materials and supplies	26,602 million yen
Other	1,258 million yen

**2. Assets pledged as collateral and secured obligations**

(1) Assets pledged as collateral

Vessels	245,710 million yen
Vessels and other property under construction	26,108 million yen
Investment securities	29,411 million yen
Equity securities issued by subsidiaries and affiliates	47,211 million yen
<u>Total</u>	<u>348,441 million yen</u>

(2) Secured obligations

Short-term loans	14,499 million yen
<u>Long-term loans</u>	<u>158,772 million yen</u>
<u>Total</u>	<u>173,271 million yen</u>

Pledged investment securities and equity securities issued by subsidiaries and affiliates include the following:

- Investment securities of ¥29,330 million and equity securities issued by subsidiaries and affiliates of ¥11,143 million are pledged as collateral to secure losses that could arise if the Company and subsidiaries/affiliates cause oil pollution accidents in U.S. waters. As of March 31, 2016 there are no outstanding liabilities. ¥11,143 million of equity securities issued by subsidiaries and affiliates are equity securities issued by consolidated subsidiaries, which do not appear on the consolidated balance sheets.
- Equity securities issued by subsidiaries and affiliates of ¥36,067 million are pledged as collateral to secure long-term loans of subsidiaries/affiliates and future payment of charter hire.
- Investment securities of ¥81 million are pledged as collateral for long-term loans associated with LNG carrier projects.

<b>3. Accumulated depreciation of tangible fixed assets</b>	834,197 million yen
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**4. Contingent liabilities**

Guarantee liabilities, etc.	148,653 million yen
(Guarantee liabilities in foreign currency included in above)	126,468 million yen)

**5. Others**

The MOL Group is subject to investigations by overseas competition law authorities including those of the U.S. and Europe for violation of competition laws of those countries regarding price control negotiations for ocean transport services of completely built-up vehicles. In addition, a class-action lawsuit was filed in the U.S. and other countries against the MOL Group for damage claims and for a cease and desist order for the questioned conduct. Meanwhile, the effect of these investigations and lawsuit on the financial results of MOL Group is uncertain as its financial impact is not estimable at this stage.

**[Translation for Reference and Convenience Purposes Only]**

**Notes to Consolidated Statements of Income**

Breakdown of Costs of business structural reforms

Impairment loss and allowance for loss on business liquidation arising from the business structural reforms for dry bulkers and containerships are collectively recorded as Costs of business structural reforms. A breakdown of the costs is as follows:

	(Millions of yen)
Impairment loss	90,308
Allowance for loss on business liquidation	71,007
Loss on cancellation fee for chartered vessels	9,458
Others	8,515
<b>Total</b>	<b>179,290</b>

**Notes to Consolidated Statement of Changes in Net Assets**

**1. Class and total number of issued and outstanding shares as of the end of this fiscal year**

Class:	Common stock
Total number of shares:	1,206,286,115 shares

**2. Class and number of shares of treasury stock as of the end of this fiscal year**

Class:	Common stock
Number of shares:	10,222,184 shares

**3. Dividends distribution of surplus**

(1) Dividends paid

Resolution	Class of stock	Total dividends (millions of yen)	Dividends per share (yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 23, 2015	Common stock	4,784	4.0	March 31, 2015	June 24, 2015
Board of Directors' Meeting October 30, 2015	Common stock	4,186	3.5	September 30, 2015	November 24, 2015

(2) Dividends for which record date is in this fiscal year but the effective date for the dividends is in the following fiscal year.

Resolution	Class of stock	Total dividends (millions of yen)	Source of dividends	Dividends per share (yen)	Record date	Effective date
Ordinary General Meeting of Shareholders June 21, 2016	Common stock	1,794	Retained earnings	1.5	March 31, 2016	June 22, 2016

**4. Class and number of shares subject to the share subscription rights at the end of the fiscal year**

(Excluding share subscription rights yet to be effective)

Class:	Common stock
Total number of shares:	12,730,000 shares

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**Notes on Financial Instruments**

**1. Qualitative information on financial instruments**

To acquire vessels and other fixed assets, the Group raises capital investment primarily by bank loans and bonds. In addition, the Group raises short-term working capital primarily by bank loans. Furthermore, the Group has commitment lines with Japanese banks to maintain sufficient sources of working capital and secure necessary liquidity in case of emergency situations.

Trade receivables are exposed to the credit risks of customers. The Group mitigates such risks by performing operations in accordance with internal regulations. In addition, trade receivables denominated in foreign currencies are exposed to the foreign currency exchange rate risks. The Group avoids this risk mainly by using exchange forward contracts to cover net trade receivables and payables denominated in foreign currencies. Investment securities are mainly stocks of companies which the Group has business relationships with. Fair value of listed stock is measured at market value on a quarterly basis.

Trade payables are due within a year. Short-term loans are primarily used to raise short-term working capital, while long-term loans and bonds are mainly used to raise necessary funds for capital investments. Although several items have variable interest rates and therefore are exposed to volatility risks, the Group uses derivative financial instruments (interest rate swaps) to fix certain portions of such variable interest rates. Long-term loans denominated in foreign currencies are exposed to foreign currency exchange rate risks; however, currency swaps are set for a portion of such loans to minimize the risks. Derivatives are used to hedge risks as discussed above and are executed to manage risks related to actual demand. In accordance with internal policies (“Market Risk Management Policy” and “Guideline for Market Risk Management”), the Group’s policy is not to use derivatives for speculative purposes.

**2. Fair values of financial instruments**

The book value, fair value, and differences between the two values of financial instruments at end of this fiscal year are as follows:

	Book Value	Fair Value	Difference
(1) Cash and deposits	146,260	146,260	–
(2) Trade receivables	130,293	130,293	–
(3) Marketable securities			
Available-for-sale securities	20,000	20,000	–
(4) Short-term loans receivable	10,988	10,988	–
(5) Long-term loans receivable (*1)	59,130	64,560	5,430
(6) Investment securities			
Available-for-sale securities	87,318	87,318	–
(7) Trade payables	127,171	127,171	–
(8) Short-term loans	30,275	30,275	–
(9) Bonds (*2)	265,840	261,863	(3,976)
(10) Long-term loans (*3)	725,818	746,599	20,781
(11) Derivative financial instruments (*4)	16,404	16,187	(217)

(\*1) The book value of long-term loans receivable includes current portion of ¥ 10,117 million.

(\*2) The book value of bonds includes current portion of ¥ 45,000 million.

(\*3) The book value of long-term loans includes current portion of ¥ 77,701 million.

(\*4) Assets and liabilities from derivative financial instruments are net. Negative amounts are stated in [ ].

Notes: 1. Methods used to measure financial instruments at fair value, and issues regarding investment securities and derivative financial instruments are as follows:

(1) Cash and deposits, (2) Trade receivables, and (4) Short-term loans receivable

Fair value of above assets is evaluated at book value since they are settled within a short period and fair

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- value is almost equivalent to book value.
- (3) Marketable securities and (6) Investment securities  
Fair value of stocks is evaluated at market prices at the stock exchange as of the end of the fiscal year. Fair value of bonds is evaluated at market prices at the stock exchange or at the value provided by financial institutions as of the end of the fiscal year. Fair value of negotiable certificates of deposit is evaluated at book value since they are settled within a short period and fair value is almost equivalent to book value.
- (5) Long-term loans receivable  
Fair value of long-term loans receivable with variable interest rate is evaluated at book value since the interest rate reflects the market rate in a short term and fair value is almost equal to book value, unless the creditworthiness of the borrower has changed significantly since the loan was made. Fair value of long-term loans receivable with fixed interest rates, for each category of loans based on the type of loans, and maturity length, is evaluated by discounting the total amount of principal and interest using the rate which would apply if similar borrowing were newly made.
- (7) Trade payables and (8) Short-term loans  
Fair value of above liabilities is evaluated at book value, since they are settled within a short period and fair value is almost equivalent to book value.
- (9) Bonds  
Fair value of marketable corporate bond is evaluated at market price.
- (10) Long-term loans  
Fair value of long-term bank loans with variable interest rates is evaluated at book value since fair value is almost equivalent to book value, the interest rate reflects the market rate in a short term and there has been no significant change in the creditworthiness of the Group before and after such bank loans were made. Long-term bank loans with fixed interest rates are classified by their duration, and based on their individual loan type, their fair value is evaluated by discounting the total amount of principal and interest using the rate which would apply if similar bank loans were to be newly made. Fair value of long-term bank loans qualifying for allocation method of interest and currency swap is evaluated at book value since such bank loans were deemed as the variable interest rates bank loans and the interest rate reflects the market rate in a short term.
- (11) Derivative financial instruments  
Fair value of derivatives, which are used for hedging purposes, is measured at the value of forward exchange rates as of the end of the fiscal year or offered prices by financial institutions. Since currency swaps, which deferral hedge accounting is applied, are accounted for together with the long-term bank loans being hedged, the fair value is included in the fair value of the relevant hedged item.

2. Financial instruments which fair value are extremely difficult to determine are as follows:

(Millions of yen)

	Book Value
Unlisted stocks	7,062
Others	6
Total	7,069

The above items are not included in the amount presented under the line “(6) Investments securities Available-for-sale securities” in the table summarizing fair value of financial instruments, because the fair value is extremely difficult to determine as they have no quoted market price and the future cash flow cannot be estimated.



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**Notes on Rental Property**

**1. Qualitative information on rental property**

The Company and certain of its consolidated subsidiaries own real estate for office lease (including land) in Tokyo, Osaka and other areas.

**2. Fair value of rental property**

(Millions of yen)

Book Value	Fair Value
311,092	444,844

Notes: 1. Book value is acquisition cost less accumulated depreciation.

2. Fair value of major properties is based on the valuation of independent real estate appraisers. For other properties, fair value of land is adjusted using an index that reflects market price properly. Fair value of depreciable assets such as buildings is the amount recorded on the consolidated balance sheets.

**Per-share Information**

- |                         |            |
|-------------------------|------------|
| 1. Net assets per share | 452.28 yen |
| 2. Net loss per share   | 142.50 yen |

**Significant Subsequent Events**

There are no significant events to be disclosed.

**Other Notes**

Figures less than one million yen are rounded down to the nearest million.

[Translation for Reference and Convenience Purposes Only]

## Non-consolidated Financial Statements

### Non-consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2016	As of March 31, 2015
	Amount	Amount
<b>(Assets)</b>		
<b>Current assets</b>	<b>293,099</b>	<b>380,617</b>
Cash and deposits	81,798	22,130
Trade receivables	74,680	112,952
Short-term loans receivable	31,886	71,795
Advances	4,115	7,921
Marketable securities	20,000	45,000
Inventories	16,985	33,151
Deferred and prepaid expenses	36,859	44,475
Receivable from agencies	11,086	18,351
Other current assets	16,272	26,068
Allowance for doubtful accounts	(585)	(1,227)
<b>Fixed assets</b>	<b>666,471</b>	<b>721,059</b>
<b>(Tangible fixed assets)</b>	<b>126,525</b>	<b>117,259</b>
Vessels	86,486	84,419
Buildings	10,506	9,440
Structures and equipment	338	411
Vehicles and transportation equipment	42	95
Equipment, mainly containers	523	609
Land	16,694	16,694
Vessels and other property under construction	10,216	3,784
Other tangible fixed assets	1,716	1,803
<b>(Intangible fixed assets)</b>	<b>13,227</b>	<b>15,970</b>
<b>(Investments and other assets)</b>	<b>526,718</b>	<b>587,829</b>
Investment securities	69,603	99,684
Investments in and advances to subsidiaries and affiliates	211,648	239,726
Long-term loans receivable	150,294	137,971
Long-term prepaid expenses	12,621	15,593
Long-term lease receivables	80,452	84,841
Other investments and other assets	12,513	12,279
Allowance for doubtful accounts	(10,415)	(2,268)
<b>Total Assets</b>	<b>959,570</b>	<b>1,101,677</b>

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(Millions of yen)

	As of March 31, 2016	As of March 31, 2015
	Amount	Amount
<b>(Liabilities)</b>		
<b>Current liabilities</b>	<b>388,033</b>	<b>280,778</b>
Trade payables	91,333	122,296
Short-term bonds	30,000	15,000
Short-term bank loans	157,830	104,185
Other payables	1,398	1,385
Accrued expenses	1,528	1,564
Advances received	17,993	23,194
Payable to agencies	1,940	2,383
Allowance for bonuses	1,784	2,117
Allowance for directors' bonuses	-	42
Allowance for loss on liquidation of subsidiaries and affiliates	77,744	-
Allowance for loss on contracts	4,223	-
Other current liabilities	2,256	8,609
<b>Fixed liabilities</b>	<b>326,964</b>	<b>353,589</b>
Bonds	150,840	185,185
Long-term bank loans	142,702	141,206
Deferred tax liabilities	10,491	20,303
Allowance for employees' severance and retirement benefits	8	8
Allowance for loss on guarantees	6,107	3,510
Other fixed liabilities	16,814	3,375
<b>Total Liabilities</b>	<b>714,997</b>	<b>634,367</b>
<b>(Net Assets)</b>		
<b>Owners' equity</b>	<b>226,214</b>	<b>428,937</b>
Common stock	65,400	65,400
Capital surplus	44,371	44,371
Additional paid-in capital	44,371	44,371
Retained earnings	123,291	326,038
Legal earnings reserve	8,527	8,527
Other retained earnings	114,764	317,510
Reserve for special depreciation	177	635
Reserve for overseas investment loss	14	23
Reserve for advanced depreciation	966	978
General reserve	294,630	289,630
Retained earnings (losses) brought forward	(181,023)	26,243
Treasury stock, at cost	(6,849)	(6,872)
<b>Accumulated gains from valuation and translation adjustments</b>	<b>15,677</b>	<b>35,818</b>
Unrealized holding gains on available-for-sale securities, net of tax	18,475	40,315
Unrealized gains (losses) on hedging derivatives, net of tax	(2,797)	(4,497)
<b>Share subscription rights</b>	<b>2,681</b>	<b>2,553</b>
<b>Total Net Assets</b>	<b>244,572</b>	<b>467,309</b>
<b>Total Liabilities and Total Net Assets</b>	<b>959,570</b>	<b>1,101,677</b>

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**Non-consolidated Statements of Income**

(Millions of yen)

	FY2015 (From April. 1, 2015 to March. 31, 2016)	FY2014 (From April. 1, 2014 to March. 31, 2015)
	Amount	Amount
<b>Shipping and other operating revenues</b>		
Shipping revenues		
Freight	917,953	993,810
Charter fees	244,658	243,465
Other shipping revenues	36,795	37,591
<b>Total</b>	<b>1,199,407</b>	<b>1,274,868</b>
Other operating revenue	1,111	1,101
<b>Total shipping and other operating revenues</b>	<b>1,200,518</b>	<b>1,275,969</b>
<b>Shipping and other operating expenses</b>		
Shipping expenses		
Voyage expenses	527,566	628,994
Vessels	13,449	13,440
Charter fees	501,015	474,576
Other shipping expenses	139,305	137,035
<b>Total</b>	<b>1,181,337</b>	<b>1,254,046</b>
Other operating expenses	814	824
<b>Total shipping and other operating expenses</b>	<b>1,182,152</b>	<b>1,254,870</b>
<b>Gross operating income</b>	<b>18,366</b>	<b>21,098</b>
Selling, general and administrative expenses	32,621	33,228
<b>Operating income (loss)</b>	<b>(14,255)</b>	<b>(12,129)</b>
<b>Non-operating income</b>		
Interest and dividend income	21,876	29,049
Gain on sale of containers	3,905	4,094
Exchange gains	-	6,136
Others	1,224	1,134
<b>Total non-operating income</b>	<b>27,006</b>	<b>40,414</b>
<b>Non-operating expenses</b>		
Interest expense	3,319	3,139
Exchange losses	2,451	
Others	1,288	1,216
<b>Total non-operating expenses</b>	<b>7,060</b>	<b>4,355</b>
<b>Ordinary income</b>	<b>5,691</b>	<b>23,929</b>
<b>Extraordinary profits</b>		
Gain on sales of fixed assets	2,608	1,915
Gain on sales of investment securities	12,839	2
Gain on sales of securities issued by subsidiaries and affiliates	456	98
Gain on liquidation of subsidiaries and affiliates	721	2,878
Reversal of allowance for doubtful accounts	17	9
Cancellation fee for chartered vessels	405	219
Others	2,480	686
<b>Total extraordinary profits</b>	<b>19,528</b>	<b>5,810</b>
<b>Extraordinary losses</b>		
Loss on disposal of fixed assets	467	225
Loss on valuation of securities issued by subsidiaries and affiliates	38,062	8,969
Provision of allowance for loss on guarantees	-	3,210
Provision of allowance for doubtful accounts	-	650
Costs of business structural reforms	177,645	-
Others	3,173	1,108
<b>Total extraordinary losses</b>	<b>219,348</b>	<b>14,164</b>
<b>Income (loss) before income taxes</b>	<b>(194,128)</b>	<b>15,575</b>
Income taxes - current	(79)	(1,191)
Income taxes - deferred	(300)	(1,116)
<b>Net income</b>	<b>193,748</b>	<b>17,883</b>

[Translation for Reference and Convenience Purposes Only]

**Non-consolidated Statement of Changes in Net Assets**

(Millions of yen)

	Owners' equity												
	Common stock	Capital surplus			Legal earnings reserve	Retained earnings					Total retained earnings	Treasury stock, at cost	Total owners' equity
		Additional paid-in capital	Total capital surplus	Reserve for special depreciation		Reserve for overseas investment loss	Reserve for advanced depreciation	Other retained earnings					
								General reserve	Retained earnings (losses) brought forward				
<b>Balance at April 1, 2015</b>	65,400	44,371	44,371	8,527	635	23	978	289,630	26,243	326,038	(6,872)	428,937	
<b>Changes during the fiscal year</b>													
Issuance of new shares - exercise of subscription rights to shares			-							-	7	7	
Dividends paid			-						(8,970)	(8,970)		(8,970)	
Adjustments of reserves due to effective tax rate change in accordance with Act on Special Measures concerning Taxation			-		1	0	13		(15)	-		-	
Net income (loss)			-						(193,748)	(193,748)		(193,748)	
Reversal of reserve for special depreciation			-		(460)				460	-		-	
Reversal of reserve for overseas investment loss			-			(9)			9	-		-	
Reversal of reserve for advanced depreciation			-				(25)		25	-		-	
Provision of general reserve			-					5,000	(5,000)	-		-	
Purchase of treasury stock			-							-	(47)	(47)	
Disposal of treasury stock			-						(27)	(27)	63	35	
Net changes of items other than owners' equity during the fiscal year			-							-		-	
<b>Total changes during the fiscal year</b>	-	-	-	-	(458)	(9)	(12)	5,000	(207,266)	(202,746)	23	(202,723)	
<b>Balance at March 31, 2016</b>	65,400	44,371	44,371	8,527	177	14	966	294,630	(181,023)	123,291	(6,849)	226,214	

[Translation for Reference and Convenience Purposes Only]

(Millions of yen)

	Accumulated gains from valuation and translation adjustments			Share subscription rights	Total Net assets
	Unrealized holding gains on available-for-sale securities, net of tax	Unrealized gains (losses) on hedging derivatives, net of tax	Total accumulated gains from valuation and translation adjustments		
<b>Balance at April 1, 2015</b>	<b>40,315</b>	<b>(4,497)</b>	<b>35,818</b>	<b>2,553</b>	<b>467,309</b>
<b>Changes during the fiscal year</b>					
Issuance of new shares - exercise of subscription rights to shares			-	(7)	-
Dividends paid			-		(8,970)
Adjustments of reserves due to effective tax rate change in accordance with Act on Special Measures concerning Taxation			-		-
Net income (loss)			-		(193,748)
Reversal of reserve for special depreciation			-		-
Reversal of reserve for overseas investment loss			-		-
Reversal of reserve for advanced depreciation			-		-
Provision of general reserve			-		-
Purchase of treasury stock			-		(47)
Disposal of treasury stock			-		35
Net changes of items other than owners' equity during the fiscal year	(21,840)	1,700	(20,140)	134	(20,005)
<b>Total changes during the fiscal year</b>	<b>(21,840)</b>	<b>1,700</b>	<b>(20,140)</b>	<b>127</b>	<b>(222,736)</b>
<b>Balance at March 31, 2016</b>	<b>18,475</b>	<b>(2,797)</b>	<b>15,677</b>	<b>2,681</b>	<b>244,572</b>

[Translation for Reference and Convenience Purposes Only]

**Notes to Non-consolidated Financial Statements**

**Notes to Matters for Significant Accounting Policies**

**1. Bases and methods of valuation of assets**

Securities

Trading securities

Market value method (Costs of securities sold are determined based on the moving-average method)

Held-to-maturity debt securities

Amortized cost method

Equity securities issued by subsidiaries and affiliates

Stated at cost using the moving-average method

Other securities

Available-for-sale securities with market value

Market value method based on the market price as of the closing date  
(Unrealized gains/losses are recorded in equity. Costs of securities sold are determined based on the moving-average method)

without market value

Stated at cost based on the moving-average method

Derivative transactions

Market value method

Inventories

Stated at cost mainly based on the moving-average method (Amounts on the balance sheet are measured at the lower of cost or net realizable value)

**2. Depreciation methods for fixed assets**

Tangible fixed assets (excluding leased assets)

Vessels

Straight-line method

Buildings and structures

Straight-line method

Other tangible fixed assets

Declining-balance method

Intangible fixed assets (excluding leased assets)

Straight-line method

Internal use software is depreciated by the straight line method, based on the estimated useful life of 5 years.

Leased assets

Leased assets under finance leases that transfer ownership are depreciated consistently as fixed assets that the Company owns.

Leased assets under finance leases other than those that transfer ownership are depreciated using the straight-line method, based on lease terms and residual value of zero.

Finance leases other than those that transfer ownership, which have commenced prior to March 31, 2008 are accounted for as ordinary rental and lease transactions.

**[Translation for Reference and Convenience Purposes Only]**

**3. Accounting treatment for deferred assets**

- Bond issue expenses
  - Expensed as incurred
- Stock issue expenses
  - Expensed as incurred

**4. Accounting for allowances**

- Allowance for doubtful accounts
  - Allowance for general receivables is based on historical default rate.
  - Allowance for specific receivables, such as individual doubtful receivables, is based on the individual likelihood of default.
- Allowance for bonuses
  - Allowance for bonuses to employees is based on the estimated amount of future payments attributed to the fiscal year.
- Allowance for directors' bonuses
  - Allowance for bonuses to directors is based on the estimated amounts of future payments.
- Allowance for loss on business liquidation of subsidiaries and affiliates
  - Allowance for loss on business liquidation of subsidiaries and affiliates is based on the estimated amounts of loss on business liquidation of subsidiaries and affiliates to provide for the payment in the future
- Allowance for loss on contracts
  - Allowance for loss on contracts is based on the estimated amounts of loss on contracts with future higher probability of loss to be incurred due to decision made over contracts, etc.
- Allowance for employees' severance and retirement benefits
  - Allowance for retirement benefits to employees is based on the estimated amounts of retirement benefit obligations and pension assets as of the end of the fiscal year.
  - In calculating retirement benefit obligations, the Company uses straight-line attribution as a method of attributing estimates of retirement benefit to a period up to the end of the fiscal year.
  - Actuarial differences are recognized using the straight-line method within the estimated remaining service period (generally 10 years) commencing with the following period. Prior service cost is accounted for as expenses in lump-sum at the time of occurrence.
- Allowance for loss on guarantees
  - Provided for losses arising from fulfilling guarantee obligations, the Company appropriates a provision for the estimated losses in view of the financial conditions of guaranteed companies.

**5. Recognition of freight revenues and related expenses**

- Containerships: Recognized by the multiple transportation progress method.
- Vessels other than containerships: Recognized by the completed-voyage method.



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**6. Hedge accounting**

Hedge accounting

The Company adopts deferral hedge accounting.

Special accounting rules are used for interest swaps that meet the requirements of special accounting rules.

Hedging instruments and hedged items

Hedging instruments

Loans payable in foreign currencies

Forward foreign exchange contracts

Currency option contracts

Interest rate swap contracts

Commodities futures

Freight futures

Hedged items

Future transactions in foreign currencies

Future transactions in foreign currencies

Future transactions in foreign currencies

Interest on loans and bonds payable

Fuel oil

Freight

Hedging policy

Hedging derivative transactions are executed in accordance with the Company's internal regulations, "Market Risk Management Policy" and "Guideline for Market Risk Management," clarifying hedged items by individual case, in order to hedge risks of currency exchange rate fluctuations, interest rate fluctuations, or changes in prices against relevant hedged items.

Method of evaluating the effectiveness of hedges

In principle, the Company evaluates hedge effectiveness by comparing the cumulative changes in cash flows from or the changes in the fair value of hedged items, and the cumulative changes in cash flows from or the changes in fair value of hedging instruments during the period from commencement of hedging to the point of evaluating effectiveness, based on changes in both amounts and others. As for interest swap contracts meeting the requirement of special treatment, the evaluation of hedge effectiveness is omitted.

**7. Interest expense is generally expensed as incurred. However, interest expense for assets which are constructed over a long term and are significant in terms of investment, is included in acquisition cost.**

**8. The accounting methods for unrecognized actuarial differences relating to retirement benefits are different from those accounting methods in the consolidated financial statements.**

**9. Consumption tax and similar local taxes are excluded from income and expense.**

**Notes to Changes in Presentations**

(Non-consolidated balance sheets)

"Other receivables" (¥489 million for this fiscal year), which was separately disclosed in the previous fiscal year, is included in "Other current assets" in this fiscal year due to the decrease in materiality. "Other receivables" for the previous fiscal year was ¥12,243 million.

**Notes to Non-consolidated Balance Sheets**

**1. To subsidiaries and affiliates**

Short-term monetary lending	51,325 million yen
Long-term monetary lending	155,512 million yen
Short-term monetary debts	150,059 million yen
Long-term monetary debts	546 million yen

**2. Accumulated depreciation on tangible fixed assets** 193,588 million yen

[Translation for Reference and Convenience Purposes Only]

**3. Assets pledged as collateral and secured obligations**

(1) Assets pledged as collateral

Vessels	33,255 million yen
Investment securities	29,411 million yen
Equity securities issued by subsidiaries and affiliates	35,371 million yen
<u>Total</u>	<u>98,039 million yen</u>

(2) Secured obligations

Short-term loans	2,399 million yen
Long-term loans	13,969 million yen
<u>Total</u>	<u>16,368 million yen</u>

Pledged investment securities and equity securities issued by subsidiaries and affiliates include the following:

- a) Investment securities of ¥29,330 million and equity securities issued by subsidiaries and affiliates of ¥11,143 million are pledged as collateral to secure losses that could arise if the Company and subsidiaries/affiliates cause oil pollution accidents in U.S. waters. As of March 31, 2016 there are no outstanding liabilities.
- b) Equity securities issued by subsidiaries and affiliates of ¥24,228 million are pledged as collateral to secure long-term loans of subsidiaries/affiliates and future payment of charter hire.
- c) Investment securities at ¥81 million are pledged as collateral for long-term loans associated with LNG carrier projects.

**4. Contingent liabilities**

Guarantee liabilities, etc.	633,057 million yen
(Guarantee liabilities in foreign currency included in above)	392,286 million yen)

**[Translation for Reference and Convenience Purposes Only]**

**5. Others**

MOL is subject to investigations by overseas competition law authorities including those of the U.S. and Europe for violation of competition laws of those countries regarding price control negotiations for ocean transport services of completely built-up vehicles. In addition, a class-action lawsuit was filed in the U.S. and other countries against MOL for damage claims and for a cease and desist order for the questioned conduct. Meanwhile, the effect of these investigations and lawsuit on the financial results of MOL is uncertain as its financial impact is not estimable at this stage.

**Notes to Non-consolidated Statements of Income**

**1. Volume of transactions with subsidiaries and affiliates**

Volume of operating transactions	
Revenues	110,334 million yen
Amount of purchase	346,529 million yen
Transactions other than operating transactions	44,435 million yen

**2. Breakdown of Costs of business structural reforms**

Allowance for loss on liquidation of subsidiaries and affiliates and on valuation of securities issued by subsidiaries and affiliates arising from the business structural reforms for dry bulkers and containerships are collectively recorded as Costs of business structural reforms. A breakdown of the costs is as follows:

Allowance for loss liquidation of subsidiaries and affiliates	77,744 million yen
Loss on valuation of securities issued by subsidiaries and affiliates	69,074 million yen
Loss on cancellation fee for chartered vessels	9,458 million yen
Allowance for doubtful accounts	7,919 million yen
Allowance for loss on guarantees	5,807 million yen
<u>Others</u>	<u>7,641 million yen</u>
Total	177,645 million yen

**Notes to Non-consolidated Statement of Changes in Net Assets**

Class and number of shares of treasury stock as of the end of this fiscal year	
Common stock	10,197,929 shares

**[Translation for Reference and Convenience Purposes Only]**

**Notes on Deferred Tax Accounting**

Significant components of deferred tax assets and liabilities

	(Millions of yen)
Deferred tax assets	
Loss brought forward	48,721
Retained income of specific foreign subsidiaries	10,329
Voluntary adjustment of loss on valuation of securities issued by subsidiaries and affiliates	52,378
Reserve for bonuses expenses	512
Impairment loss	987
Deferred hedge losses	830
Excess of provision of allowance for doubtful accounts	3,136
Allowance for loss on guarantees	1,740
Allowance for loss on liquidation of subsidiaries and affiliates	22,157
Allowance for loss on contracts	1,203
Others	4,868
Total of deferred tax assets	<u>146,866</u>
Valuation allowance	<u>(146,832)</u>
Net deferred tax assets	33
Deferred tax liabilities	
Gain on securities contributed to employee retirement benefit trust	(2,713)
Unrealized gains on available-for-sale securities	(7,142)
Others	(669)
Total deferred tax liabilities	<u>(10,525)</u>
Net deferred tax liabilities	<u><u>(10,491)</u></u>

[Translation for Reference and Convenience Purposes Only]

**Notes on Fixed Assets to Use on Lease**

**1. Finance lease transactions that commenced on or before March 31, 2008, except those whose ownership deems to transfer to the lessee.**

(1) Lease payments, depreciation equivalent and interest equivalent

Lease payments	102 million yen
Depreciation equivalent	23 million yen
Interest equivalent	0 million yen

(2) Calculation of depreciation equivalent

Assumed depreciation amounts are computed using the declining-balance method or the straight-line method in accordance with the depreciation method of each account in balance sheets over the lease terms assuming no residual value.

(3) Calculation of interest equivalent

The excess of total lease payments over acquisition cost equivalents is regarded as amounts representing interest payable equivalents and is allocated to each period using the interest method.

**2. Operating lease transactions**

Future lease payments

Amount due within one year	11,132 million yen
Amount due after one year	11,807 million yen
<hr/>	<hr/>
Total	22,940 million yen

[Translation for Reference and Convenience Purposes Only]

Notes on Transactions with Related Parties

(Millions of yen)

Attribution	Name of company, etc.	Ratio of MOL's voting rights	Nature of relationship	Nature of transaction (Note 1)	Transacted amount (Note 2)	Account	Term-end balance
Subsidiary	White Bear Maritime Ltd.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	51,953	-	-
	MOL Euro-orient Shipping S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee Underwriting of capital increase	34,130 17,780	-	-
	Canopus Maritime Inc.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee Underwriting of capital increase	25,622 34,519	- Lease receivables (Note 3)	- 53,872
	Camellia Container Carrier S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee Underwriting of capital increase	20,838 14,418	-	-
	Samba Offshore S.A.	Directly 100%	Interlocking directorate Debt guarantee	Debt guarantee	16,413	-	-
	MOG-IX LNG Shipholding S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	16,187	-	-
	Cleopatra LNG Shipping Co., Ltd.	Directly 70%	Interlocking directorate Debt guarantee	Debt guarantee	15,625	-	-
	Nefertiti LNG Shipping Co., Ltd	Directly 70%	Interlocking directorate Debt guarantee	Debt guarantee	14,207	-	-
	Euromol B.V.	Indirectly 100%	Interlocking directorate Debt guarantee	Debt guarantee	13,135	-	-
	Aurora Car Maritime Transport S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	13,117	-	-
	MOL Cape (Singapore) Pte. Ltd.	Directly 100%	Interlocking directorate Ship chartering	Debt guarantee	12,081	-	-
	Dolphin Navigation Inc.	Directly 100%	Interlocking directorate Debt guarantee	Debt guarantee	10,405	-	-
	Astraea Maritime Inc.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	10,328	-	-
	Snowscape Car Carriers S.A	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	8,157	- Short-term loans receivable Long-term loans receivable	- 641 11,978
	Polar Express S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	7,110	- Short-term loans receivable Long-term loans receivable	- 631 9,591
	Ural Container Carriers S.A.	Directly 100%	Interlocking directorate Acquisition of vessels Ship chartering Debt guarantee	Debt guarantee Acquisition of vessels	5,779 10,760	-	-
	Kilimanjaro Container Carriers S.A.	Directly 100%	Interlocking directorate Ship chartering Debt guarantee	Debt guarantee	5,035	Short-term loans receivable Long-term loans receivable (Note 4)	954 10,162
	Lakler S.A.	Directly 100%	Interlocking directorate Funding loan Debt guarantee	Debt guarantee Funding loan	3,677 8,425	- Long-term loans receivable	- 19,950
	Linkman Holdings Inc.	Directly 100%	Interlocking directorate Funding loan Borrowing of funds	Funding loan Borrowing of funds	17,844 79,685	Short-term loans receivable Short-term loans	13,030 77,805

**[Translation for Reference and Convenience Purposes Only]**

Attribution	Name of company, etc.	Ratio of MOL's voting rights	Nature of relationship	Nature of transaction (Note 1)	Transacted amount (Note 2)	Account	Term-end balance
Affiliate	T.E.N. Ghana MV25 B.V.	Directly 20%	Interlocking directorate Debt guarantee	Debt guarantee	26,123	-	-
	Carioca MV27 B.V.	Directly 21%	Interlocking directorate Debt guarantee	Debt guarantee	25,456	-	-
	Cernambi Norte MV26 B.V.	Directly 21%	Interlocking directorate Debt guarantee	Debt guarantee	19,987	-	-
	Tartaruga MV29 B.V.	Directly 21%	Interlocking directorate Debt guarantee	Debt guarantee	14,282	-	-
	Joint Gas Two Ltd.	Directly 50%	Interlocking directorate Debt guarantee	Debt guarantee	10,125	-	-
	IceGas LNG Shipping Co. Ltd.	Directly 50%	Interlocking directorate Debt guarantee	Debt guarantee	9,676	-	-

Notes 1. Transaction conditions and policies to decide transaction conditions, etc.

- (1) Debt guarantees are decided based on the form of guarantees and other conditions.
  - (2) As for funding loan, it is determined by market rates and conditions, and companies are not required to pay mortgages.
  - (3) As for borrowing of funds, it is determined by market rates and conditions.
  - (4) As for underwriting of capital increase, the Company decided to underwrite capital increase carried out by subsidiaries.
  - (5) Acquisition cost of vessels is determined based on appraisal values of vessels.
  - (6) As for part of the funding loans, because they involve repeated transactions, the average for this fiscal year is shown for the transacted amount.
2. Consumption taxes are not included in transacted amount.
  3. Lease receivables shown include lease receivables scheduled to be paid within one year.
  4. In Long-term loans receivable, 7,919 million yen of allowance for doubtful accounts is recorded.

**Per-share Information**

1. Net assets per share 202.23 yen
2. Net loss per share 161.98 yen

**Significant Subsequent Events**

There are no significant events to be disclosed.

**Other Notes**

Figures less than one million yen are rounded down to the nearest million.